MARSEILLE CENTER
for MEDITERRANEAN INTEGRATION

CMI

Strategic Mapping of Think Tanks

Mediterranean Countries & Beyond

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Think tanks research: Analysis

Several points and comments can be drawn from the attached strategic mapping of think tanks. In this analysis, I will start by giving background information as to: (1) the aim of the mapping task; (2) the instructions that I followed in conducting the task. Secondly, I will present the main findings and a short analysis of the results.

The aim of the mapping is to provide the CMI with a list of the think tanks that are most relevant to its programs and most influential in the following countries: **Algeria**, **Bahrain**, **Croatia, Cyprus**, **Egypt**, **France, Greece**, **Italy**, **Jordan**, **Kuwait**, **Lebanon**, **Malta**, **Morocco**, **Palestine**, **Qatar**, **Saudi Arabia**, **Spain**, **Syria**, **Tunisia**, **Turkey** and **the UAE**.

The main instruction I was given was to take a **pragmatic approach** in selecting think tanks, thus choosing the **top institutions of standing** in each country in terms of reputation and quality of researchers. This 'influence' criterion was the main one used in selecting think tanks for the non-Arab Mediterranean Countries (AMC). For the AMC, the additional criterion of 'relevance to programs of the CMI' was more emphasized. Also, the 'basic' think tank definition (an institution which produces explicitly policy-oriented knowledge) was often extended to include other institutions whose research is conducted primarily in view of advancing knowledge in a specific field.
Research was conducted using: the Web (NIRA's World Directory of Think Tanks, FPRI Security and International Affairs Think Tank Directory, Harvard Kennedy School Library Think Tanks Directory, Wikipedia Think Tank Directory, Worldpress.org- Think Tanks and NGOs, PolicyExperts.org, etc.), World Bank staff consultation (including the country directors for the 5 founding member countries of the CMI, and CMI staff), the 2009 *Global Go To Think Tanks survey* (issued by the Think Tanks and Civil Societies Program, which is part of the US Foreign Policy Research Institute), and direct contact with the institutions short-listed.

The main findings are as follows:

- All in all, **about 130 institutions** were found to fit the selection criteria. However, it goes without saying that there are many more, generally smaller and/or more specific, think tanks (understood in its broad definition) in the countries in question. Some of these are listed in the Annex (c.f. 'Environmental think tanks') and in the 'Other possibilities' section of the cover page for each country.
- Of the institutions found, it can be noted that:
    - Many of the highly reputed think tanks specialize mostly in political issues, a mix of political/economic issues, or a variety of economic issues- for instance, in Egypt, examples are: Al Ahram Center for Political and Strategic Studies, Arab Reform Forum at the Bibliotheca Alexandrina, and the Egyptian Center for Economic Studies, respectively. In other words, **few of the large reputed think tanks specialize in a specific research area**.
    - **Many of the reputed think tanks in the Arab countries are publicly-owned**, which might restrict their margin for maneuver in terms of choosing topics of research or recommendations. This may even happen in the case of private think tanks.
    - There are several **high-reputation institutions in the Gulf which conduct regional studies**, e.g. Rand-Qatar Policy Institute (Qatar), Center for International and Regional Studies (Qatar), Arab Planning Institute (Kuwait), Dubai School of Government (UAE), The Arab Strategy Forum of the Mohammad bin Rashid Al Maktoum Foundation (UAE)
    - **Several high-reputation institutions are branches of international think tanks**, e.g. Carnegie Middle East Center (Lebanon), IISS- Middle East (Bahrain), Rand-Qatar Policy Institute (Qatar), Institut de Recherche pour le Développement (Morocco)
    - The **rest** of the institutions mostly have **low budgets and small number of staff**.

Article on thinks tanks published recently (09/11/10)

Source: http://www.aufaitmaroc.com/monde/afrique/2010/11/9/les-think-tanks-se-penchent-sur-les-problematiques-de-la-mediterranee-2

Les think tanks se penchent sur les problématiques de la Méditerranée

Des centaines de laboratoires d'idées s'intéressent aux questions géopolitiques concernant la Méditerranée et le monde arabe. C'est le cas de l'Institut Amadeus dont l'édition 2010 des MEDays qui débute aujourd'hui à Tanger se penchera sur le rôle des pays émergents comme partenaires clefs du Nord pour relancer la croissance économique. Mais que font exactement ces laboratoires ?

On a souvent dit que le monde arabe restait à l'écart des grands circuits de la connaissance: il y aurait trop peu d'ouvrages traduits vers l'arabe, trop peu de centres de réflexion, ces fameux think tanks dont les Anglo-saxons sont les inventeurs, mais aussi les principaux animateurs. Et cela semble être démontré par les chiffres: si l'on s'en tient au Global Go-To Think Tanks 2009, -le classement de référence des think tanks publié au printemps dernier par le Foreign Policy Research Institute de l'université de Pennsylvanie (Etats-Unis)-, la région Mena (Moyen Orient et Afrique du nord) est celle au monde qui compte le moins de centres de réflexion.
Il n'y en aurait donc que 273, lorsque les Etats-Unis en comptent 1.815 à eux seuls! Au total, le rapport américain dénombre 6.305 think tanks dans le monde.
Dans notre région, le rapport note que les pays hébergeant le plus de centres de réflexion sont, dans l'ordre, Israël, puis l'Egypte, l'Irak, l'Iran et la Turquie. Ces pays en comptent chacun entre 20 et 30, Israël, 52. Au Maghreb, les chiffres sont beaucoup plus modestes: le rapport relève l'existence de 9 centres au Maroc, autant en Tunisie et 4 en Algérie. Sur la rive nord, plusieurs centres s'intéressent aux problématiques communes à l'Europe et au monde arabe, tels que l'Ipemed (Paris), engagé en faveur de l'Union pour la Méditerranée, ou l'Iemed (Barcelone).
Encore faut-il définir ce qu'on appelle précisément think tank. En général, il s'agit d'une organisation permanente, qui émet des recommandations en matière de politiques publiques et qui produit des idées neuves. "Il s'agit d'une interface entre savoir, expertise et prise de décision", explique Khadija Mohsen Finan, chercheuse et enseignante à Sciences Po Paris, et qui mène actuellement une recherche sur les think tanks.
Mais certains sont plus là pour justifier des politiques déjà menées, sortes de faire-valoir, bien loin des objectifs d'un véritable laboratoire d'idées.
Les think tanks sont-ils indépendants ?
Très rares sont les think tanks qui peuvent fonctionner sans recours à des ressources financières extérieures. "Personne n'est dupe, ni les observateurs, ni les acteurs des think tanks, qui considèrent que les Etats sont toujours tentés de les influencer: pour faire passer le message qu'ils sont en transition démocratique, pour renouveler leurs élites, pour coopter certains acteurs politiques ou encore pour donner l'illusion aux universitaires qu'ils ne sont pas coupés du monde réel", explique un observateur du secteur.
Rares sont ceux qui abordent en toute liberté les questions problématiques comme la liberté de la presse, le respect des libertés ou encore le cas des conflits non résolus qui polarisent les crispations diplomatiques et politiques.
Reste à savoir pourquoi autant de cercles de réflexions sont aujourd'hui actifs de par le monde: Il y a clairement un besoin de débat d'idées. Il y a aussi un changement de comportement des élites et des citoyens qui pensent que le pouvoir se gagne par les idées, plus que les circuits traditionnels. Toutefois, Khadija Mohsen Finan souligne que cela suscite des points de vue divergents.
"Pour certains, c'est la fin de la démocratie participative, pour d'autres c'est une façon différente de participer à la vie démocratique. Enfin, pour d'autres encore, il s'agit d'une lutte vieille comme le monde pour avoir l'oreille du Prince." Khadija Mohsen Finan, chercheuse et enseignante à Sciences Po Paris.
L'influence est en effet une question centrale pour les acteurs des think tanks. C'est même un véritable enjeu pour certains d'entre eux. Toutefois, comment mesurer l'impact des recommandations émises par tel ou tel groupe de réflexion? Pour certains, souvent les mieux classés, il faut s'en remettre au Global Go-To Think Tanks, qu'ils tiennent

pour leur Bible en matière d'influence. Pour d'autres, le débat reste ouvert tant l'influence est impossible à mesurer de manière objective.

Quelques think tanks de la Méditerranée et du monde arabe

• **Al Ahram Center for Political and Strategic Studies** (Le Caire). Fondé en 1972, l'ACPSS consacre une large part de ses activités à l'étude de la société égyptienne d'un point de vue politique, économique, militaire et social. Ce think tank veut sensibiliser l'opinion publique arabe et égyptienne sur les questions stratégiques dans le but de contribuer au processus de prise de décision.

• **Carnegie Middle East Center** (Beyrouth). Créé en 2006 par le Carnegie Endowment for International Peace (Etats-Unis), ce think tank se fixe pour but de mieux informer sur le processus de changement politique au Moyen Orient et de mieux connaître l'impact des questions économiques et de sécurité.

• **Dubai School of Government** (Dubaï). DSG est une institution de recherche et d'enseignement spécialisée sur les politiques publiques dans le monde arabe. Fondée en 2005 en coopération avec la Harvard Kennedy School, elle veut promouvoir la bonne gouvernance à travers l'amélioration de l'efficacité des politiques menées dans la région.

• **Iemed** (Barcelone). L'Institut européen de la Méditerranée se définit comme un think tank spécialisé dans les relations euro-méditerranéennes. C'est est un acteur du dialogue entre l'Union européenne et les autres pays de la Méditerranée. L'Iemed est aussi un centre de réflexion et de débat sur les sociétés méditerranéennes qui a l'ambition de promouvoir la coopération

• **Ipemed** (Paris). L'Institut de prospective économique du monde méditerranéen est un think tank euro-méditerranéen créé en 2006. Fervent défenseur de la construction de la région méditerranéenne dans son ensemble, son action consiste à rapprocher, par l'économie, les pays des deux rives de la Méditerranée.

• **Issam Fares Institute** (Beyrouth). Né au sein de l'université américaine de Beyrouth en 2006, l'IFI se fixe pour objectif d'améliorer le niveau du débat politique et de la prise de décision dans le monde arabe et au-delà. Il se définit comme un espace de réflexion neutre capable de représenter tous les points de vue présents dans la société.

• **Rand Qatar Policy Institute** (Qatar). La mission de RQPI est d'améliorer la prise de décision à travers la recherche et l'analyse. Etablie en collaboration avec l'ONG américaine Rand, RQPI travaille sur des thèmes aussi variés que l'éducation, l'environnement, la santé, les technologies, la défense, la sécurité, la population, l'art ou la culture.

Cyril Bonnel

Mapping for Individual Countries

ALGERIA

1. Centre National d'Etudes et d'Analyses pour la Population et le Développement (CENEAP)
2. Centre De Recherche en Economie Appliquée pour le Développement (CREAD)

Other possibilities:

1. Institut National d'Etudes de Stratégie Globale (INESG)
2. Centre National Economique et Social- M. Babes
3. Centre National d'Etudes et de Recherches Appliquées en Urbanisme

Centre National d'Etudes et d'Analyses pour la Population et le Développement (CENEAP)

Category:	***Country:*** Algeria

Director: MAKBOUL El Hadi

Resources:
Annual budget:
Funding:
Staff:

Contact:
98, Rn1 Bp34 Birkhadem Alger
Phone : .:+ 213.21.54.29.82 / + 213.21.54.29.83 / +213.21.54.30.86 / +213.21.44.50.58
Fax : +213.21.54.21.49
E-Mail: ceneap@wissal.dz, emakboul@ceneap.com.dz

Website: http://www.ceneap.com.dz/

Missions:
The CENEAP is a **national** institution, the modern extension of the Algerian Association for Demographic, Economic and Social Research, which was established in **1963**. Most of its partners are ministerial departments and public institutions.
Its mission is to conduct research on **economic**, **demographic**, **social** and **cultural** issues. It aims to produce databases with information useful to public administrations as well as public and private operators, and more generally to disseminate its research findings.

Research areas:
It specific research areas include (arranged in order of decreasing number of studies):

- Financial and economic institutions, economic development, **national and regional economic integration**, as well as international economic relations
- Local administration, performance of public services, modernization of the administrative system, territorial management and organization, **migration flows**
- Demographic characteristics of populations, and the formulation of recommendations for policy strategies
- **Education**, health, social institutions
- **Environment**
- Rural and agricultural development
- Information systems and databases
- Public opinion polls and surveys and market studies
- Accounting and financial auditing of enterprises
- Tourism and crafts
- Management and communication
- Administration of public services

It has produced 10 socioeconomic databases, as well as 900 studies.

Miscellaneous:
The CENEAP is partners with the **World Bank**.

Relevance to CMI programs:
EW, SELM, KEIT

Date of entry: October 2010

Centre De Recherche en Economie Appliquée pour le Développement (CREAD)	
Category:	***Country:*** Algeria
Director: Mohamed Yassine FERFERA	
Resources: *Annual budget*: *Funding*: *Staff*:	
Contact: *Phone* : +213 21 94 23 67; +213 21 94 11 74 (Secretary General) *Fax* : + 213 21 94 17 16; +213 21 94 17 16 (Secretary General) *E-Mail*: cread@cread.edu.dz, dib.salah@yahoo.fr (Secretary General)	
Website: http://www.cread-dz.com/	
Missions: The CREAD is a **public** institution that was created in **1975** at the initiative of the **President Abdelatif Benachenhou**. It is under the under the **Ministry of Higher Education and Scientific Research**. It has large management autonomy. Its mission is to conduct research on a wide range of issues, most of which is 'action research' interested in field applicability. This is the case, for example, of the on-going project "Sustainable Management of the Steppe Grazing Areas" ***Research areas:*** The CREAD undertakes research and studies in 4 broad areas: ▪ Macroeconomics and economic integration ▪ Human development and social economics ▪ Firms and industrial economics ▪ Agriculture, territory and the environment More specific areas of research include **Regional Economics**, **Urbanization**, **Labor Market and Migration**, Population, **Youth**, **Education and Training**, Health, **Natural Resources and Environment**, Money and Finance, International Economics and Foreign Trade. ***Miscellaneous:*** ***Relevance to CMI programs:***	
Date of entry: October 2010	

BAHRAIN

1. Bahrain Center for Studies and Research (BCSR)
2. International Institute for Strategic Studies Middle East office in Bahrain (IISS- Middle East)
3. Bahrain Upcoming Green Energy Think Tank

Other possibilities:

1.

Bahrain Center for Studies and Research (BCSR)

Category:	***Country:*** Bahrain

Director:

Resources:
Annual budget:
Funding:
Staff:

Contact:
PO Box 496, Manama
Phone : +973 17 754 757
Fax : +973 17 754 678
E-Mail: Info@bcsr.gov.bh (does not work)

Website: **http://www.bcsr.gov.bh/**

Missions:
The BCSR is an **independent** scientific body established in **1981**.
Its mission is to serve the Bahraini community by conducting **applied research**, particularly of a contractual type, and to offer **consultancies** to **leaders and decision makers** in both the public and the private sectors. It also conducts opinion surveys on political, economic, social and national issues, develops **economic indicators** for economic development in Bahrain, organizes several activities including training courses, and provides funding for relevant research projects.

Research areas:

- **Economic Studies**: including Labor Market and Wages; Economic Modeling; Growth
- **Political and Strategic Studies and Public Opinion Polls**
- **Marketing and Consumer Behavior**
- **Social, Educational and Tourism Studies**: including Youth Issues; Population; Tourism and Heritage; Educational Issues
- **Scientific Studies**: including Marine Life; Food Security, Nutrition and Health; Environmental Pollution; Water Resources
- **International Studies and Dialogue of Civilizations**: including Political Situation in the GCC States; Political Situation in the Middle East; Economic Issues and International Blocs; Arab Issues; Strategic and Global Issues

Miscellaneous:
The **government of Bahrain** has fully supported and taken a keen interest in the work of the Centre. The current **Crown Prince of Bahrain**, Shaikh Salman was appointed Chairman of the Board of Trustees of the Bahrain Centre for Studies and Research (BCSR) in 1995 (NB. He is no longer Chairman).

Relevance to CMI programs:

Date of entry: October 2010

International Institute for Strategic Studies Middle East office in Bahrain (IISS- Middle East)

Category: | ***Country:*** Bahrain

Director: Dr Andrew Parasiliti (Corresponding Director)

Resources:

Annual budget: £7.7 million (fiscal year 2007/2008)

Funding: wide range of international bodies and foundations which fund programs and fields of study; membership income; publications. The Institute accepts no general support funding from governments, but does receive funding for the organization of meetings and major conferences, and for research from government departments.

Staff: 10

Contact:

14th Floor, GBCorp Tower, Bahrain Financial Harbour, Building 1411, Road 4626, Manama 346

Phone : +973 1718 1155

Fax : +973 1710 0155

E-Mail: IISS-middleeast@iiss.org, Pitt@iiss.org (Eleanor Pitt-Dialogues and Middle East Coordinator; Special Assistant to the Executive Director)

Website: **http://www.iiss.org/middle-east/**

Missions:

The IISS-Middle East office in Bahrain, founded in May **2010**, is a **regional office of the IISS**, an independent, objective, international research institution based in London which provides information and commentary on the main strategic events touching on national, regional and global security and their potential trends or resolution.

The IISS-Middle East serves as a base for the IISS' many research programs and activities throughout the region, and is a connection to IISS initiatives in Europe, North America and Asia. Its research is due to benefit the **Bahraini Ministry of Foreign Affairs** in helping to inform its thinking and future strategies on **geopolitical and strategic issues**, as well as other ministries, government agencies, academic institutions and the wider public.

Research areas:

Latest publications include:

- Mistrust prevents formation of Iraqi government
- After Sanctions, Deter and Engage Iran
- Rethinking Iran
- Kuwait: signs of renewal
- Hizbullah's alleged Scuds raise storm clouds over Lebanon

Of the topic areas of interest to the CMI, IISS-Middle East conducts research on: **Regional Economic Integration**; **Environment and Water**; **Labor Mobility**.

Miscellaneous:

The ***IISS Global Perspectives Series*** is a regular **forum** at IISS-Middle East drawing on the full authority and reach of IISS expertise to deliver facts and analysis on important strategic issues.

Its purpose is to relate how trends and developments at the global level will affect the interests of governments, businesses and society in the Gulf and wider Middle East. The series exists also to give greater prominence to regional considerations and priorities in key strategic debates.

Relevance to CMI programs:

EW, SELM

Date of entry: October 2010

Bahrain Upcoming Green Energy Think Tank **Not created yet**	
Category:	***Country:*** Bahrain
Director:	
Resources: *Annual budget*: *Funding*: *Staff*:	
Contact: *Phone* : *Fax* : *E-Mail*:	
Website:	
Missions: Stay posted: A 7 October 2010 article on TradeArabia informs that Bahrain plans to establish a **green energy think tank** which would be responsible for **analysing trends**, **advising on policy** and **identifying the best ways to harness green power**. A feasibility study is now being carried out by the United Nations Development Programme (UNDP) and the National Oil and Gas Authority (Noga). 'The aim is to explore for Bahrain the option of renewable energy resources, such as biothermal, solar and other new energy sources and conservation and link this with job creation and new technologies,' said UNDP representative and UN resident co-ordinator Sayed Aqa. If it goes ahead the centre will **operate under the government**, but will be supported by the UNDP and **could eventually offer its services to other countries** in the region. ***Research areas:*** ***Miscellaneous:*** ***Relevance to CMI programs:***	
Date of entry: October 2010	

CROATIA

1. Euromediteranski Forum (EMEF)
2. Institute for International Relations (IMO)

Other possibilities:

1.

Euromediteranski Forum (EMEF)

Category: | ***Country:*** Croatia

Director: Tonči Tadić (President), Tomislav Radman (Director)

Resources:
Annual budget:
Funding:
Staff:

Contact:
Mihanovićeva 36 C, 21000 Split
Phone : +385(0)95/910-7758
Fax : +385(0)98/321-607
E-Mail: tonci@emef.hr (President)

Website: http://emef.hr/

Missions:
Established in **2008**, EMEF is an **NGO** which supports (?) a **think tank** focused on making recommendations on various topics and issues of Barcelona process – Union for Mediterranean (UfM), and particularly for **Croatia in the Mediterranean integration processes**.
Its mission is to carry out research and analysis related to the participation of Croatia in **sectors of cooperation of Union for the Mediterranean** (UfM), and to provide policy briefs, articles, and so on, aimed at impacting the public and influencing political authorities- national government and local authorities.
Other than research, publications and the organization of activities such as seminars and workshops, EMEF concentrates on: Creating a UfM NGO network; Proposing the initiatives related to UfM activities; Public dialogue with Croatian government and local authorities in the Adriatic region.

Research areas:
- Mediterranean between policy of conflict and culture of dialogue
- Croatian and Eastern Adriatic economy in Euro-Mediterranean Free Trade Area
- **Renewable Energy** sources and Solar plan prospects of Croatia
- **Water** governance, management and protection
- Maritime security on the Mediterranean
- **Telecommunications and digital divide**
- Mediterranean sea motorways
- Fishery policy in the Adriatic Sea and Croatia's Marine Protection Zone
- Protection of the Adriatic and the Barcelona Convention
- Role of Eastern Adriatic and "Balkans" in the Mediterranean
- **Urban development** in Adriatic
- Sustainability of small islands communities

Miscellaneous:
EMEF is a member of **international Mediterranean networking organizations** (IPEMED, Euro-Med Non-Governmental Platform, MIO-ECSDE) and cooperates with Casa Mediterraneo, IEMED, CIDOB, Europe's world and other relevant EU-Med organizations.
EMEF closely cooperates with **Croatian President** Dr. Ivo Josipovic, **ex-President** Stipe Mesić, as well as with Croatian MFAEI, national coordinators for UfM in Governmental Ministries, local public authorities in Adriatic cities and municipalities, universities, among others.

Relevance to CMI programs:
UD, EW, KEIT

Date of entry: October 2010

Institute for International Relations (IMO)

Category:	***Country:*** Croatia

Director: Dr. Sanja Tišma

Resources:
Annual budget:
Funding:
Staff:

Contact:
Lj. F. Vukotinovića 2, 10000 Zagreb, Croatia
Phone : +385-1-4877481 (Director)
Fax : +385-1-4828361 (Director)
E-Mail: bsanja@irmo.hr

Website: http://www.imo.hr/

Missions:
The IMO was founded in **1963** by the University of Zagreb and the Chamber of Commerce of the Republic of Croatia as the Africa Research Institute. After several changes in name and scope of research, it was organized as a public research institution under the name the Institute for International Relations in 1996. Its mission is to contribute to applied research and debate on **current economic, political and social issues of global importance**, as well as to the **development of the Republic of Croatia** in the international environment. It conducts scientific cross-disciplinary research activities and policy studies. Research is disseminated through the publication of books, professional journals, reviews, monographs and working papers.
It also actively participates in the **elaboration of development strategies and programs**, as well as policy documents for decision-makers. It organizes a number of activities, such as seminars, international conferences, and specialist training programs.

Research areas:
The IMO's fields of expertise include:

- International economic and political relations
- European integration process
- **Regional development and policy**
- **Sustainable development**
- **Energy policy and climate change**
- Competitiveness and development of entrepreneurship and clusters
- Cultural policies and communication
- Specific aspects of security in the international environment

Miscellaneous:
Partners include a long list of international organizations within the UN systems, regional organizations (the Council of Europe, and the European Commission), international associations (including the **World Bank Office in Zagreb**), research and academic institutions, foundations, and international networks.

Relevance to CMI programs:

Date of entry: January 2011

CYPRUS

1. Cyprus Institute of Mediterranean, European and International Studies (KIMEDE)
2. Cyprus Center for European and International Affairs (CCEIA)

Other possibilities:

1. European Institute of Cyprus
2. Center for World Dialogue

Cyprus Institute of Mediterranean, European and International Studies (KIMEDE)

Category:	***Country:*** Cyprus

Director: Prof. Costas Melakopides (President)

Resources:
Annual budget:
Funding:
Staff:

Contact:
P.O. Box 20757, Nicosia, Cyprus, CY- 1663
Phone : 00357 22 335066
Fax : 00357 22 342086
E-Mail:

Website: http://www.kimede.org/

Missions:
KIMEDE is an **independent non-profit** think tank created in **1996**. It utilizes primarily the academic potential of the University of Cyprus.
Its main mission is to conduct research and prepare studies on **Cypriot, Greek and Turkish foreign policy and broader European, Mediterranean and international issues** for the benefit of governments and NGOs.

Research areas:
These include:

- Cypriot Foreign Policy
- Greek Defense and Foreign Policy
- EU enlargement and external relations
- Euro-Mediterranean issues
- International Political Economy, International Law, and Human Rights

KIMEDE is also involved in **Euro-Mediterranean research**, participating in a network under the auspices of the European Documentation and Research Centre of the University of Malta.
Also, it publishes an English-language Yearbook covering the issue areas addressed by its agenda.

Miscellaneous:
KIMEDE has established working links with several similar institutes around the globe, and collaborates with international research and training networks such as FORNET, TEPSA and EU-CONSENT.

Relevance to CMI programs:

Date of entry: October 2010

Cyprus Center for European and International Affairs (CCEIA)

Category: | ***Country:*** Cyprus

Director: Andreas Theophanous

Resources:

Annual budget: The project has no formal budgeting process and its accounts are audited yearly by PricewaterhouseCoopers. The estimated annual turnover is about 250'000 Euros

Funding: mainly from National and international projects. The University of Nicosia hosts the Center and covers part of the costs. Furthermore the Center receives contributions in support of particular events (i.e. conferences, publications etc.)

Staff: about 12 full-time staff and 2 part time associates

Contact:

46 Makedonitissis Ave., 2417 Engomi , Lefkosia
P.O.Box 24005, 1700 Lefkosia
Phone : +357 22841600
Fax : +357 22357964
E-Mail: theophanous.a@unic.ac.cy, georgiou.k@unic.ac.cy (Senior Administrative Officer), cceia@unic.ac.cy

Website: http://www.cceia.unic.ac.cy/

Missions:

The CCEIA (formerly the Research Center- Intercollege) is an **independent non-profit** think tank and research institution. The Research Center-Intecollege was founded in **1993**, and renamed CCEIA in 2007.

The Center's mission is to advance **academic** and **policy-oriented** research and contribute to the study and analysis of important **economic**, **political** and **social** issues revolving around Cyprus, the Eastern Mediterranean and the broader region, the EU and the international environment. The Center has also organized symposia, conferences, roundtable discussions and seminars revolving around these issues.

Research areas:

The Center conducts economic, social, political and environmental research studies. It also carries out public surveys, both on its own initiative and on behalf of public and private institutions. Particular emphasis has been placed on **Cyprus-related issues**, **Greco-Turkish relations**, **security and cooperation** in the Eastern Mediterranean and the broader Middle East, **ethnic conflict**, **socio-economic** issues and challenges, issues of **governance**, **political economy** and **European integration**. Since its creation the Center has given particular attention to **the Cyprus problem** and its different dimensions.

Some of the most recent research studies and surveys are:

- "Social Policies in Small States: The cases of Cyprus and Malta"
- "The Youth of Cyprus – Public Survey on Free Time, Work, Relationships, Beliefs and Problems"
- "Setting the foundations of a Pan-Cyprian Network of nature conservation organizations."
- "e-HERITAGE: Digital application of the commercial exploitation of the geo-cultural resources of Greece and Cyprus"
- "PROUD: Promoting Urban Sustainable Development in Local Authorities"
- "ISLANDS: Integrated Solutions for Vocational and Educational Training in Islands and Rural Areas"

Concerning the issues of particular relevance to the CMI, CCEIA is involved in projects dealing with sustainable development (mainly rural), environment and water; transport. In the past it worked on projects on labor mobility, youth employment and brain drain.

Miscellaneous:

The CCEIA is one of the institutions in the **MEDPRO** consortium.

Relevance to CMI programs:

EW, T, SELM

Date of entry: October 2010

EGYPT

1. Al Ahram Center for Political and Strategic Studies (ACPSS)
2. The Egyptian Center for Economic Studies (ECES)
3. The Egyptian Cabinet's Information and Decision Support Center (IDSC)
4. Economic Research Forum (ERF)
5. The International Development Research Center (IDRC) Regional Office for the Middle East and North Africa
6. Centre d'Études et de Documentation Économiques, Juridiques et Sociales (CEDEJ)
7. Center for Political Research and Studies (CPRS), FEPS
8. Center for Migration and Refugee Studies (CMRS), American University in Cairo
9. The Social Research Center (SRC), American University in Cairo
10. Anna Lindh Foundation (ALF)
11. Arab Reform Forum at the Bibliotheca Alexandrina (ARF)
12. Swedish Institute in Alexandria
13. Center for Environment and Development for the Arab Region and Europe (CEDARE)
14. Environmental Quality International (EQI)
15. Partners in Development (PID)

Other possibilities:

1. Integrated Development Consultants
2. Institut de Recherche pour le Developpement, bureau du Caire
3. The Alexandria and Mediterranean Research Center
4. National Water Research Center
5. Institute of African Research and Studies
6. Partners in Development
7. Urban Planning Authority
8. Regional Center for R&D
9. Global Development Network MENA
10. Centre d'Etudes Alexandrines
11. Institut National de la Planification du Caire
12. Habi Center for Environmental Rights
13. Almishkat Center for Research
14. Arab Network for Democratic Development
15. Sustainable Development Association (Youth)
16. Center for Documentation of Cultural and National Heritage
17. Egypt ICT Indicators
18. National Council for Youth
19. Arab Society for Economic Research
20. Arab Institute for Studies and Communication

Al Ahram Center for Political and Strategic Studies (ACPSS)

Category:	***Country:*** Egypt

Director: Dr. Abdel Monem Said

Resources:
Annual Budget: USD 1 million (2004)
Funding:
Staff:

Contact:
Al-Galaa St., Cairo
Phone :+20 2 25786037
Fax : +20 2 27703229
E-Mail: acpss@ahram.org.eg, amsaeed@ahram.org.eg

Website: http://acpss.ahram.org.eg/

Missions:
The ACPSS is said to be the **largest** and **most influential** research institute in Egypt. It was founded in **1968** as an independent unit within the framework of the **semi-governmental** Al-Ahram Foundation.
Its purpose is to spread awareness to Arab and especially Egyptian public opinion about **strategic issues** of world politics that have a bearing on the Middle East and especially on the Arab-Israeli conflict, and issues of the Arab world and Egypt in specific to **aid in the decision-making process**. Thus, it is interested in communicating with political leaders, decision makers, government circles, researchers, and so on.

Research areas:
Its research scope includes: Major changes of the international system; Conflict Resolution; Political, **economic**, military and social aspects of **Arab** societies, and particularly **Egyptian** society.
The internal structure of the ACPSS consists of several Units and Programs, of which:

- Arab Research Unit
- Economic Research Unit
- Sociological Research Unit
- Mass Communication Research Unit
- Gulf Studies Program
- Internet & IT Studies

The **Report of Strategic Economic Trends** presents studies of issues affecting the future of the international, Arab, and Egyptian economies and emphasizes the technological dimensions of economic development in Egypt and the Arab world. Editor in Chief: Mr. Ahmed el Sayed al Naggar.

Miscellaneous:
Many of the ACPSS' researchers were trained in the United States and Britain, and **Boutros Boutros Ghali** served as its president before becoming UN Secretary General.
The ACPSS is ranked **2nd of the 25 top think tanks in MENA** (*Global Go-To Think Tanks* survey 2009).
Note: Domestic political issues are highly sensitive because of the semi-governmental nature of the Al-Ahram Foundation. Hence, researchers seem to concentrate on international issues or theoretical debates to avoid criticizing specific individuals in relation to critical domestic issues. This might reduce the ACPSS' influence on Egyptian official policy.

Relevance to CMI programs:
KEIT

Date of entry: October 2010

The Egyptian Center for Economic Studies (ECES)

Category: | ***Country:*** Egypt

Director: Dr. Magda Kandil

Resources:

Annual Budget: about US $1 million

Funding: mainly endowment (interest generated from the principal amount), funds generated from the research activities, contributions and membership fees

Staff: 17

Contact:

Nile City, North Tower, 8th floor, Corniche El Nil, Cairo 11221

Phone: +20 2 2461 9037

Fax: +20 2 2461 9045

E-mail: mkandil@eces.org.eg, eces@eces.org.eg

Website: http://www.eces.org.eg/

Missions:

The ECES is an **independent**, **non-profit** think tank. It was founded in **1992**.

Its mission is to **promote economic development** in Egypt by conducting and disseminating **applied policy research**. It aims to develop viable policy options in light of international experience. Events organized by the ECES provide a forum for discussions among policymakers, the private sector, academia and the media.

Research areas:

In recent years, the ECES has addressed the following issues: economic growth, unemployment, industrial policy, fiscal sustainability, subsidy policy reform, private sector development, corporate governance, monetary policy, **regional integration**, tax system reform, the informal sector, financial sector development, issues of poverty reduction and income redistribution, health sector reform, trade reform, **Egypt's energy security**, and productivity. Ongoing research includes:

- **Labor Market Analysis**: Education, Flexibility and Productivity

Moreover, **inquiries can be submitted** in a vast number of fields, such as Agricultural and Natural Resource Economics; Economic Development, Technological Change, and Growth; Environmental and Ecological Economics; Health, Education and Welfare; Labor and Demographic Economics; Urban, Rural and Regional Economics.

Miscellaneous:

The ECES has been an active partner to the **World Bank** in the Mediterranean Development Forums (MDFs) as well as in several joint activities (e.g. launching of the World Bank development reports in Cairo, responding to the Doing Business surveys, etc.)

It was selected in 2009 as **25th of the 25 top think tanks in MENA** in the "Global Go-To Think Tanks" report issued by the Think Tanks and Civil Societies Program, which is part of the US Foreign Policy Research Institute.

Relevance to CMI programs:

- EM (e.g., policy briefs on: legal empowerment of the poor)(?)
- UD (e.g., focused projects on: Improving the system of city management)
- EW (e.g., ECES 2009 Conference on food security, agriculture and rural development in Egypt)(?)
- IT (e.g., working paper on: ICT services without borders: An opportunity for Egypt?)
- T (e.g., working papers on: Roads and highways in Egypt: Reform for Enhancing Efficiency and An assessment of Maritime and related logistics services in Egypt)
- Regional Integration (e.g., policy briefs on: regional trade agreements)

Date of entry: October 2010

The Egyptian Cabinet's Information and Decision Support Center (IDSC)

Category: | ***Country:*** Egypt

Director: Prof. Dr. Magued I. Osman (Chairman)

Resources:
Annual Budget:
Funding:
Staff:

Contact:
1, Magless El Shaàb st., Kasr El Einy, Cairo Postal code: 11582
P.O.Box: 191 Magless El Shaàb
Phone: +20 2 27929292
Fax: +20 2 27929222
E-mail: info@idsc.net.eg, nahla@idsc.net.eg (Deputy Head of the Center for Future Studies)

Website: http://www.idsc.gov.eg/

Missions:
The IDSC, which was established in **1985**, acts as the **Egyptian Cabinet's think tank**.
Its priorities are: (1) to support the Egyptian Cabinet in **decision-making** on **developmental, economic, social and political issues**; (2) information analysis and provision. It also promotes societal communication as well as partnership with regional and international institutions.

Research areas:
Its research areas include:

- **Economic Development**: Natural Resources; Technological Change, R&D Activities; Sustainable Land Usage; Welfare Economics
- **Social Development**: Subsidies and Poor Targeting; Transportation; Culture; Communications and IT; Education and Capacity Building; Population Policies; Health
- **Public Finance**: Fiscal Policies; State Budget and Domestic Debt
- **Economic Sectors**: Agriculture; Industry; Energy; Foreign Trade; Financial Services
- **Macroeconomics**: Production, Investment, Consumption and Saving; Employment and Labor Markets; Prices and Economic Fluctuations; Monetary Policy
- **Social Attitudes and Phenomena**: Immigration and Refugees; Civil Society; Informal Settlements; Youth
- **Foresight the Future**: Egypt's Future Vision; Future of the Water Sector; Climate Change; Political Future

Miscellaneous:
The IDSC has won **numerous awards**, especially for its information provision and decision support.
It established the "**Center for Future Studies**" in 2003, a national think tank specialized in the field of forecasting the future to support decision makers with future alternatives on substantial issues.

Relevance to CMI programs:
EW, T, SELM, KEIT

Date of entry: October 2010

Economic Research Forum (ERF)

Category: | ***Country:*** Egypt

Director: Mr. Ahmed Galal

Resources:
Annual budget:
Funding:
Staff:

Contact:
7 Boulos Hanna St., Dokki, Cairo - P.O. Box: 12311
Phone: +20 2 333 18 600-603
Fax: +20 2 333 18 604
E-mail: erf@erf.org.eg, agalal@erf.org.eg

Website: http://www.erf.org.eg/

Missions:
The ERF is a **regional** network established in **1993**.
Its mission is to promote high quality economic research to contribute to **sustainable development** in the Arab countries, Iran and Turkey. The idea is to build strong research capacity in the region, encourage the production of independent economic research, and **disseminate** research output to a wide audience.

Research areas:
The ERF is currently engaged in carrying out various research projects initiated through **open call for papers** or **solicited**. Active projects cover the following themes:

- Economic Integration, particularly migration issues
- Equity, Inequality and Poverty
- Labor Markets, Human Development and Demographics
- Macro, Fiscal and Monetary Policy Studies
- Micro and Sectoral Studies, including a focus on environmental issues

In addition to these, completed research activities have also covered:

- Financial Sector
- Governance and Institutions

Miscellaneous:
One of the ERF's partners is the **World Bank**, which played an important role in the creation of the ERF and its subsequent financing.
The World Bank's **Mustapha Nabli** is on the Board of Trustees.

Relevance to CMI programs:
SELM

Date of entry: October 2010

The International Development Research Center (IDRC) Regional Office for the Middle East and North Africa

Category:	***Country:*** Egypt

Director:

Resources:
Annual Budget:
Funding:
Staff:

Contact:
PO Box 14 Orman, Giza, Dokki, Cairo
8 Ahmed Nessim Street, 8th floor, Dokki, Cairo
Phone: +20 2 33 36-7051/52/53/54/57
Fax: +20 2 33 36-7056
E-mail: skamel@idrc.org.eg

Website: www.idrc.ca/cairo

Missions:
The IDRC is a Canadian Crown corporation created in 1970 to help developing countries create a **local research community** whose work would help them find solutions to social, economic and environmental development issues. It established a regional office in Cairo in **1976**. This office is the focus of activities in **10 countries** and territories extending from Turkey to Morocco. It also has an established network of research partners in Lebanon, Jordan, Palestine, Egypt, Algeria and Morocco- mainly universities and research institutes, but also a few NGOs.

Research areas:
Four broad Program Areas are supported:

- **Environment and Natural Resource Management**: action and policy research that offer viable alternatives to or improve current environmental management practices and institutions- 3 main areas: Ecosystem Approaches to Human Health; Urban Poverty and Environment; Rural Poverty and Environment
- **Information and Communications Technologies for Development**: issues associated with the information economy, and the role of women, entrepreneurship and the private sector in it
- **Innovation, Policy and Science**: support science, technology and innovation programs and policies
- **Social and Economic Policy**: focus on influencing public policies that can reduce poverty and enhance social equity- 4 main areas: Peace, Conflict and Development; Globalization, Growth and Poverty; Equitable Access to Health and Social Services; Gender Issues

Miscellaneous:
In the past 30 years IDRC has supported more than **550 research projects** directed and managed by researchers and institutions in the region. On the website can be found an impressive list of research projects that have been carried out in Algeria, Cyprus, Egypt, Jordan, Lebanon, Morocco, Saudi Arabia, Syria, Tunisia, Palestine and Yemen, among others.

Relevance to CMI programs:
EW, KEIT

Date of entry: October 2010

Centre d'Études et de Documentation Économiques, Juridiques et Sociales (CEDEJ)

Category:	***Country:*** Egypt

Director: Dr. Marc Lavergne

Resources:
Annual Budget:
Funding:
Staff:

Contact:
2, Sikkat al-Fadl - Qasr al-Nil, Cairo
PO box 392 Muhhamad Farid, Cairo
Phone: +20 2 23928711-16-39
Fax: +20 2 23928791
E-mail: cedej@cedej-eg.org, marc.lavergne@cedej-eg.org

Website: http://www.cedej-eg.org/

Missions:
CEDEJ is a **French sponsored** multidisciplinary research center, established in **1968**. It has the status of a "Joint Entity of French Research Institutes Abroad" (UMIFRE, Unité Mixte des Instituts français de recherche à l'étranger) and is under the aegis of the **French Ministry of Foreign Affairs** and the **National Center for Scientific Research** (CNRS).

Research areas:
Its works concerns the **social and humanitarian** sciences of contemporary **Egypt** and **Sudan**. Also, in cooperation with other regional centers, it participates in research programs focused on various aspects of the **Arab and Muslim world**.
Research divisions include:

- Geographic Information System division
- Urban studies and sustainable development department
- Social and political survey division
- Sudan 2007-2010
- Legal survey division
- Scientific thought division

In the Urban studies department for example, current research programs include "Waste Management in Egypt" and "Sustainable cities, policies, strategies and urban projects in Egypt and the Arab world"
Recent papers from the Center include: "Local Development of small and medium enterprise clusters in Egypt: How to support and develop SME clusters in Egypt?"

Miscellaneous:

Relevance to CMI programs:
UD, EW, (more?)

Date of entry: October 2010

Center for Political Research and Studies (CPRS)	
Category:	***Country:*** Egypt
Director: Dr. Hoda Mitkees	
Resources: *Annual Budget*: *Funding*: *Staff*:	
Contact: Faculty of Economics and Political Science Cairo University, Giza *Phone*: +20 3 5680998-7769620 *Fax*: +20 3 5680998 *E-mail*: cen_cprs@yahoo.com	
Website: http://www.cprsegypt.org/	
Missions: The CPRS was established in **1986** as an independent research unit affiliated with the Faculty of Economics and Political Sciences (FEPS), **Cairo University**. It is one of the "**most active"** think tanks in Egypt and the Arab world in terms of research, conferences, seminars and publications. One of its main objectives is the dissemination of knowledge among Egyptian public, especially **policymakers** and youth, about a wide range of **national, regional and international issues**. ***Research areas:*** ***Miscellaneous:*** ***Relevance to CMI programs:***	
Date of entry: October 2010	

Center for Migration and Refugee Studies (CMRS), American University in Cairo

Category:	***Country:*** Egypt

Director: Dr. Ray Jureidini

Resources:
Annual budget: information not provided
Funding: AUC, Ford Foundation (will run out in February), other funding agencies for specific research projects
Staff: 3, and 3 equivalent full-time faculty

Contact:
Administration & Research
Research Center Building,
2nd floor, Fifth Settlement
New Cairo 11835, .P.O. Box 74.
Phone: +20 2 26151000
Fax: +20 2 27957565
E-mail: ocm@aucegypt.edu, rayj@aucegypt.edu

Website: http://www.aucegypt.edu/GAPP/cmrs/

Missions:
The CMRS was established in **2000** as part of the **American University in Cairo**. It works along three building blocks: graduate education, research, and outreach. It gathers in-house faculty and fellows as well as a network of scholars established in other countries covering the region, with a focus on producing **policy-oriented research**.

Research areas:
Its research program includes:

- A systematic and comparative inventory of the situation regarding **migration, asylum seeking and refugee movements across the Middle East and Africa**. This encompasses all forms of international mobility, whether voluntary or forced, economic or political, individual or collective, temporary or permanent.
- Studies on **current and emerging migration and refugees issues** in the region

Recent work includes research on transnational linkage and exchange between migrants and refugees originating in Sudan.
Recent publications include "Facilitated International Egyptian Labor Migration and Development".

Miscellaneous:
The Center is constructing a **database** containing systematic information on the main quantitative and qualitative aspects of migration, asylum seeking and situation of refugees in the MEA region. The database aims to include basic demographic, economic, legal, social and policy-related information that can be gathered in the region. It should be available online by the end of the calendar year.

Relevance to CMI programs:
SELM

Date of entry: October 2010

The Social Research Center (SRC), American University in Cairo

Category: | ***Country:*** Egypt

Director: Dr. Hoda Rashad

Resources:

Annual budget: on average between US$ 1,2 M and 1,5 M

Funding: The SRC depends on a wide range of donors for its research and training activities, as it is largely self-financed. These include Andrew W. Mellon Foundation, William and Flora Hewlett Foundation, Ford Foundation, the Dutch Foreign Ministry, UNDP, UNICEF, etc.

Staff: 12 faculty, 8 permanent staff, 7 administrators on project appointments and a cadre of research assistants

Contact:

Social Research Center, The American University in Cairo, AUC Avenue, P.O. Box 74, New Cairo 11835

Phone: +20.2.2615.1412/3

Fax: +20.2.27974926

E-mail: **hrashad@aucegypt.edu**

Website: **www.aucegypt.edu/src**

Missions:

The SRC was established in **1953**.

Its mission is to carry out **multidisciplinary research** on a broad range of subjects, thus providing and analyzing data relevant for **policy making**, and initiating an informed dialogue on issues of public policy. Research at the Center is conducted in collaboration with national and international agencies, and the Egyptian government. The Center undertakes its own research, and can also be subcontracted to provide research support to other institutions. Other activities include training, seminars and support for graduate students and scholars from Egypt and the Arab region.

Research areas:

Recent research activities encompass various topics including studies of population and fertility, poverty, female political participation, economic liberalization effects, **urbanization**, social epidemiology, maternal and child health, **the environment**.

Five programs are expected to receive an increased focus in the near future. They are:

- Gender and women's empowerment (Regional)
- Health inequities and their policy implications (Regional)
- Investment climate assessment (Egypt)
- Public Goods and Services' Efficacy in augmenting Human Capability in Egypt
- Towards more accurate, relevant, and open information systems (Egypt).

Moreover, the SRC is developing a series of **online 'Resource Sites'** focused on different **social policy topics**. The sites offer access to relevant background information, literature, and research findings and analysis. Topics that are/will be addressed include: Working Children in Egypt, Women's Employment, Female Education.

Research on the MENA region includes: currently a "School Retention Study in Oman" and one on "Fertility Plateau in Egypt, Jordan and Syria"; recently a project on "Support the Development of Data Base on Health Equities/Inequities"; during the past 4 years a regional and global program on "Empowerment of Women"; earlier a project on "Situation Analysis on Children and Families in the Gulf Countries" and "New Demography in the Arab World".

With regard to topics of particular relevance to the CMI, the SRC has conducted projects in Egypt on Youth and also on Urban Development in the project "Urban Inequities Study".

Miscellaneous:

The Center maintains a network of institutional and individual linkages across the Arab region, Africa, South Asia, North America, and Europe.

Relevance to CMI programs:

Date of entry: October 2010

Anna Lindh Foundation (ALF)

Category:	***Country:*** Egypt

Director: André Azoulay (President), Andreu Claret (Executive Director)

Resources:
Annual Budget:
Funding: co-financed by by the 43 countries of the Union for the Mediterranean and the European Commission
Staff:

Contact:
Bibliotheca Alexandrina, P.O.Box 732 El Mancheya, Alexandria 21111
Phone: (+20) 3 4820 342
Fax: (+20) 3 4820 471
E-mail: info@euromedalex.org

Website: http://www.euromedalex.org/

Missions:
The ALF, launched in **2005**, is a **Network of National Networks**, established in each of the **43 countries of the Union for the Mediterranean** and bringing together **more than 3000 civil society organizations**. It is the central actor for the human and social dimension of the Euro-Mediterranean Partnership. It has its headquarters in Alexandria, which is co-hosted at the Bibliotheca Alexandrina and the Swedish Institute.
Its mission is "to bring people together from across the Mediterranean to improve mutual respect between cultures". It thus facilitates and supports the action of civil society of the Euro-Mediterranean Region in **priority fields that are essential for human and social dialogue**. It provides support to civil society through award programs, grant schemes and communication tools.

Activities:
Priority fields include:

- **Education and Youth**: developing pedagogical resources, and delivering regional training seminars for teachers, on how to manage religious and cultural diversity in schools; supporting youth-led initiatives at the regional level, and research on Mediterranean identity and intercultural dialogue; etc.
- **Culture and Arts**: supporting joint artistic/cultural productions; promoting translation, as well as access to literature and story-telling by and for young people; etc.
- **Peace and Co-existence**: supporting civil society through common initiatives for coexistence at the local and regional level; organizing and supporting cultural/artistic events to bring diverse communities together; etc.
- **Values, Religion and Spirituality**: encouraging civil society actors to cultivate the value of diversity; creating opportunities for encounter; etc.
- **Cities and Migration**: supporting social participation in urban contexts; challenging stereotypes and emphasizing the positive role of individuals with migrant backgrounds; etc.
- **Media**: enabling national and regional debates on intercultural issues; supporting joint reporting initiatives; emphasizing the positive role of journalists in reporting on issues of cultural diversity; etc.

The ALF also assumes a **monitoring task** on the evolution of values and intercultural trends in the region, providing proposals and recommendations to decision-makers for their rapprochement. Findings are published in the "**Report on EuroMed Intercultural Trends**".

Miscellaneous:
International and regional partners of the ALF include the United Nations Alliance of Civilisations, the League of Arab States, the Council of Europe, UNESCO, ALECSO, ISESCO, EMUNI and the Euro-Mediterranean Parliamentary Assembly.
For 5 years, Andreu Claret had been the Director the European Institute of the Mediterranean (IEMed) in Spain.

Relevance to CMI programs:

Date of entry: January 2011

Arab Reform Forum at the Bibliotheca Alexandrina (ARF)

Category:	***Country:*** Egypt

Director:

Resources:
Annual Budget:
Funding:
Staff:

Contact:
P.O. Box 138 - Chatby, Alexandria 21526
Phone: +20 3 4839999
Fax:
E-mail: secretariat@bibalex.org

Website: http://www.bibalex.org/arf/ar/index.html

Missions:
The Arab Reform Forum (ARF) is an open forum for initiatives, intellectual dialogue and Arab projects. It was established in **2004** following the Alexandria Statement "Arab Reform Issues: Vision and Implementation". Its mission is to encourage the **promotion of reform** in the Arab world in four fields: Political, Economic, Social, and Cultural.

Research Areas:
Political Reform refers to democratization measures, including Constitutional & Legislative Reform, Institutional & Structural Reform.
Economic reform refers mainly to economic liberalization measures, in a manner that would facilitate **integration** with regional and global economies. Priorities include: the role of youth and women in development; ensuring environmental conservation; developing infrastructure for IT; promoting greater inter-Arab economic cooperation in fields such as transportation, energy and ICT; organizing an Arab labor market; promoting investment through R&D development.
Social Reform refers to the production of **knowledge societies** in the Arab world, through education, technological development, innovation, and so on. Particular policy suggestions include: setting Arab criteria for education output at all levels in keeping with international criteria; establishing regionally-connected organizations to evaluate the quality of education in each Arab country; coordinating the output of the educational system with the changing needs of the job market; integrating youth and promoting their employment.
On the **cultural level**, the ARF highlights the importance of investing in **cultural heritage**.

Miscellaneous:

Relevance to CMI programs:
EW, T, EM, IT (add UD, due to UD4?)

Date of entry: October 2010

Swedish Institute in Alexandria

Category:	***Country:*** Egypt

Director: Ambassador Birgitta Holst Alani

Resources:
Annual Budget: approximately 2 million USD
Funding: Sweden's allocations to international development cooperation
Staff: 3 Swedes from the Ministry of Foreign Affairs and 9 local staff

Contact:
57, 26 July Avenue, Mansheya Corniche, Alexandria
P.O. Box 1261 Alexandria, 21111 Egypt
Phone: +20-3-485 5113, +20 12 220 1198 (Deputy Director)
Fax: +20-3-487 3855
E-mail: info@swedalex.org, Cecilia.Sternemo@swedalex.org (Deputy Director), Birgitta.Holst-Alani@swedalex.org (Director)

Website: http://www.swedenabroad.com/

Missions:
The Swedish Institute in Alexandria was established in **1999**, following an agreement between the governments of Sweden and Egypt. It is an autonomous part of **Sweden's Foreign Service**, with a Board and an Advisory Committee appointed by the Swedish government. The members of the Board have a background in Foreign Service, development cooperation, cultural exchange and research, and are representing the Swedish government as well as NGOs.
Its mission is to act as a means for Sweden to **increase broad contact and cooperation** with MENA countries, to facilitate dialogue on issues of common concern, and to contribute to the Euro-Mediterranean partnership. It promotes dialogue between Europe and the Arab world by organizing meetings, seminars and workshops on the areas of value and welfare systems and knowledge society. However, it does not conduct research in the CMI's areas of interest.

Projects:
Projects carried out include **translations** and **publications** of books and reports related to conferences, seminars and projects that were organized by the institute.
Publications have included:

- Youth Policy- Here and Now!
- Youth and the Media
- Citizenship Matters: The Participation of Young Women and Minorities in Euro-Med Youth Projects
- The Welfare State as a Model for the Good Society

Miscellaneous:

Relevance to CMI programs:

Date of entry: October 2010

Center for Environment and Development for the Arab Region and Europe (CEDARE)

Category:	***Country:*** Egypt

Director: Dr. Nadia Makram Ebeid

Resources:
Annual Budget:
Funding:
Staff:

Contact:
2 El Hegaz Str., Cedare Bldg.
P.O. Box 1057, Cairo 11737
Phone: +20 2 2451-3921/2/3/4
Fax: +20 2 2451-3918
E-mail: email@cedare.int, selkholy@cedare.int (Deputy Executive Director)

Website: http//www.cedare.int

Missions:
CEDARE is an international **inter-governmental** organization with diplomatic status, established in **1992** that promotes the principle of "Environment for Development".
Its mission is to provide leadership and advocate sound governance for environmental protection, through building human resources and institutional capacity, advancing **applied research** and environmentally friendly technologies and **enhancing collaborative action** between the Arab World, Europe and the International Community.

Research areas:
Since 1992, CEDARE has undertaken research in issues of strategic concern to the MENA region in the fields of:

- Integrated Water Resources Management
- Land Resources Management
- Knowledge Management (aim is to promote the acquisition and dissemination of knowledge in order to foster informed decision-making. Consists of 3 units: Environmental Assessment Unit; Spatial decision Support Unit; Climate Change Unit)
- ICT for Development
- The interrelated issues of markets, business and the environment

It also continues to address other matters of strategic concern, particularly in the areas of climate change, integrated coastal zone approaches, solid waste, gender empowerment and public-private partnership in environmental governance.
CEDARE has also contributed to the establishment of a number of regional environment and information networks.

Miscellaneous:
The **World Bank** is one of CDARE's global partners.
CEDARE is a member in the executive boards of several international and regional entities. Moreover, its Board of Trustees comprises environmental policy and decision leaders.

Relevance to CMI programs:
EW, KEIT

Date of entry: October 2010

Environmental Quality International (EQI)

Category:	***Country:*** Egypt

Director: Dr. Mounir Soliman Neamatalla (President)

Resources:
Annual Budget:
Funding:
Staff: 185 full-time employees, as well as external consultants

Contact:
18 El Mansour Mohamed Street, Zamalek, Cairo
Phone: +20 2 27351924 / 27353797 / 27358624 / 27367879 / 27355489
Fax: +20 2 27355489
E-mail: info@eqi.com.eg

Website: http://www.eqi.com.eg/

Missions:
EQI is a company founded in **1981** engaged in the delivery of **environmental consulting services** and operating primarily in the **Middle East and Africa** (MEA). It helps decision-makers identify and set priorities for development, formulate appropriate policies, and implement workable programs. It also acts as a direct investor in sustainable development initiatives.
Its mission is to contribute to the growth and development of MEA by promoting **economic and social development** that respects the region's natural assets and preserves its cultural heritage.

Service areas:
These fall under 3 broad categories:

- **Environment & Natural Resources**: Water Management; Solid Waste Management; Environmental Health; Biodiversity Conservation; Environmentally Sustainable Tourism
- **Enterprise Development**: Microfinance; Business Development; Policy Support
- **Governance**: Promoting Responsible and Accountable Government; Empowering Civil Society; Forging Public-Private Partnerships

In addition, services include Socioeconomic & Market Research, Environmental Management & Design, and studies and assistance in Agricultural Resource Management

Miscellaneous:
EQI has worked on projects financed by several international development organizations including the **World Bank**.
EQI has worked in Bahrain, Egypt, Eritrea, the West Bank and Gaza, Iraq, Jordan, Lebanon, Mauritania, Morocco, Nigeria, Qatar, Saudi Arabia, Sudan, Syria, Tunisia, Uganda, the UAE and Yemen.

Relevance to CMI programs:

Date of entry: October 2010

Partners in Development for Research, Consulting and Training (PID)

Category:	***Country:*** Egypt

Director: Dr: Mustapha Kamel Al-Sayyid

Resources:
Annual Budget:
Funding:
Staff:

Contact:
18 Jole Jamal Street, Mohandeseen, Cairo
P.O. Box 12311
Phone: 00202-330-350-19
Fax: 00202-330-530-78
E-mail: pid@pidegypt.org

Website: http://www.pidegypt.org/

Missions:
PID is a **private independent** think tank established in ….
Its main mission is to conduct research on **economic**, **social** and **cultural development** issues, on the initiative of its staff and under contractual agreements, and **disseminate** research findings as widely as possible, particularly to **decision-makers**, development think tanks, media outlets and concerned civil society organizations. Other activities include organizing training workshops in the fields of specialization of PID, cooperating with similar think tanks and research centers in various countries, and providing a forum for the debate of development issues of concern to Egypt, Arab and developing countries.
In carrying out its work, PID engages a large number of **multi-disciplinary experts** working in **universities** and **research centers** in the **MENA region**. Although priority is given to those with expertise in the field of economic and social developments, specialists in areas such as Political Science, Public Administration, Law, Information Technology, Nutrition Sciences, and in Science and Engineering are called upon whenever the need arises.

Research interests:
- Assessment of structural adjustment programs
- Poverty alleviation and income distribution
- Financial analysis and feasibility studies
- Project evaluation and corporate governance
- Budget analysis, transparency and accountability
- Human rights and transition from authoritarianism in the Arab World
- Corruption studies and good governance
- Impact assessment of public policies
- Peace studies and conflict resolution
- Governance and local development
- Developmental role of civil society

Miscellaneous:

Relevance to CMI programs:

Date of entry: October 2010

FRANCE

1. Institut Français des Relations Internationales (Ifri)
2. Centre d'Etudes et de Recherches Internationales (CERI)
3. Centre d'Études du Développement International et des Mouvements Economiques et Sociaux (CEDIMES)
4. Institut de la Méditerranée
5. Forum Euroméditerranéen des Instituts de Sciences Economiques (FEMISE)
6. ANIMA Investment Network
7. Institut de Prospective Economique du Monde Méditerranéen (IPEMED)
8. Office de coopération économique pour la Méditerranée et l'Orient (OCEMO)
9. Groupe de Recherches et d'Etudes sur la Méditerranée et le Moyen-Orient (GREMMO)
10. Maison Méditerranéenne des Sciences de l'Homme (MMSH) (includes : Réseau d'excellence des centres de recherche en sciences humaines sur la Méditerranée (Ramses²))
11. Institut Choiseul

Other possibilities:

1. Futuribles
2. Institut de Relations Internationales et Stratégiques (IRIS)
3. Centre d'Etudes Prospectives et d'Informations Internationales (CEPII)
4. Institut Agronomique Méditerranéen de Montpellier (IAMM)
5. Approches Cultures et Territoires

Institut Français des Relations Internationales (Ifri)

Category: | ***Country:*** France

Director: Thierry de Montbrial

Resources:
Annual budget:
Funding:
Staff:

Contact:
27 rue de la Procession, 75740 Paris Cedex 15
Phone : +33 (0)1 40 61 60 00
Fax : +33 (0)1 40 61 60 60
E-Mail: accueil@ifri.org, Ifri@ifri.org

Website: http://www.ifri.org/

Missions:
Created in **1979**, Ifri is the **oldest French think tank** and the main French **independent** research and debate institution dedicated to international affairs. It is independent of all administrative and financial regulatory authorities.
It aims to gather decision-makers and researchers to develop non-partisan and thorough **research and debate** on current **international issues**. It acts both as a **policy-oriented** research center and as a debate forum, and disseminates its findings broadly.

Research areas:
Ifri's policy-oriented research is organized around different regional and cross-disciplinary research areas, which evolve according to international political and economic trends:

- Regions/Countries include: Sub-Saharan Africa; Asia; Central Europe; Germany; **the Maghreb**; **the Middle East**; Russia; Turkey; the United States
- Themes/Subject areas: Economy; **Energy**; Health/**Environment**; **Migration**, Identity and Citizenship; Security and Defense; **Space (territory)**; Sports

Miscellaneous:
In 2009, for the third consecutive year, Ifri is the only French institute ranked among the **top ten most influential think tanks in the world** based according to the Global Go-To Think Tanks Survey 2009. It is ranked **3rd in Western Europe**.
Ifri gathers over thirty five French and foreign researchers. Over 50% of Ifri's researchers are less than forty years old.
It has a long list of international partners in a variety of countries, and a branch in Brussels.

Relevance to CMI programs:

Date of entry: January 2011

Centre d'Etudes et de Recherches Internationales (CERI)

Category: | ***Country:*** France

Director: Christian Lequesne

Resources:

Annual budget:

Funding: Sciences Po (covers 2/3 of the personnel costs and the rental of premises); the CNRS (covers the remaining personnel costs and a portion of the running costs); subsidies and research contracts from the French government (Ministry of Foreign Affairs, Ministry of Defense…), the European Commission, firms, foundations and other grant-making bodies

Staff: 44 statutory researchers and 10 tenured university professors and lecturers (2010). Approximately 2/3 of CERI researchers and staff are employees of Sciences Po; 1/3 are employed by the CNRS and the Ministry of Education

Contact:

56 rue Jacob 75006 PARIS

Phone : +33-1-58717056 (Director)

Fax : +33-1-58717090

E-Mail: info@ceri-sciences-po.org

Website: http://www.ceri-sciences-po.org/

Missions:

CERI, founded in **1952**, is the **largest** of the nine **Sciences Po research centers**. It is a joint research unit under the control of **Sciences Po** and the **CNRS**.

Its mission is to conduct research on subjects in **international affairs**, and to disseminate its research notably through publications, analyses, seminars, symposia, providing expertise to public institutions and practitioners of international relations.

Research areas:

CERI focuses on structured research subjects, including:

- Historical trajectories of States
- Political violence
- **Migration**
- Politics of Identity
- Interaction between States and markets
- International security
- Foreign affairs

Miscellaneous:

CERI is ranked **22nd think tank in Western Europe** according to the *Global Go-To Think Tanks Survey 2009*.

It has partnerships with a number of universities (LSE, Oxford, Columbia…), networks of institutions working on international affairs or specific regional zones, as well as international think tanks, among others.

Relevance to CMI programs:

Date of entry: January 2011

Centre d'Études du Développement International et des Mouvements Economiques et Sociaux (CEDIMES)

Category:	***Country:*** France

Director: Dr. Claude Albagli (President)

Resources:
Annual budget:
Funding:
Staff:

Contact:
45 bis Avenue de la Belle Gabrielle, 94736, Nogent sur Marne Cedex, Ile de France
Phone : +33 1 43 94 72 42 et 48
Fax : +33 1 43 94 72 48
E-Mail: contact@cedimes.org

Website: http://cedimes.com/

Missions:
CEDIMES is a **university network** established in Paris in **1972**. With time it has spread onto 5 continents and now comprises 35 national partner teams, with over 800 participants.
Its mission is to conduct research on contemporary challenges related to **development**, **globalization** and **enterprise**. It organizes forums and symposia, and disseminates its research through publications.

Research areas:
Its main research areas are :

- **Sustainable development** in the context of globalization (dialectic relations between economic, social and cultural structures)
- **Economic and social mutations** experienced by economies in transition to a free market, with particular focus on issues such as the process of **integration** into economic zones, and links with neighboring countries (commercial, investment and migration flows)
- **Entrepreneurial dynamics**: globalization-induced transformation of entrepreneurial structures and logics; cultural diversity and the management of enterprises; effect of new technologies on employment dynamics

Studies have covered topics such as: the textile sector in Morocco ; SMEs in the Mediterranean Region; the entrepreneurial spirit of North African women on both shores of the Mediterranean; the constraints of urban geography.
A 2006-08 symposium covered the topic “Benefits and dangers of an enhanced integration of unequally developed countries”.

Miscellaneous:
The CEDIMES network is a member of the Researchers Alliance for Development (RAD) of the **World Bank**, and is partner of the Agence Universitaire de la Francophonie (AUF).
About **12% of CEDIMES members** belong to the **senior administrative hierarchy** (ministers, cabinet members, rectors, deans, directors…)of the countries in which it has a presence.
Among those who have supported its symposia and/or research activities, is the **French Ministry of Foreign Affairs**.

Relevance to CMI programs:

Date of entry: January 2011

Institut de la Méditerranée

Category:	***Country:*** France

Director: Mr. Jean-Claude TOURRET

Resources:
Annual budget:
Funding:
Staff:

Contact:
Institut de la Méditerranée, CMCI, 2, rue Henri Barbusse, 13241 Marseille Cedex 01
Phone : +33 (0)4 91 31 51 95
Fax : +33 (0)4 91 31 50 38
E-Mail: ins.med@femise.org

Website: http://www.ins-med.org/

Missions:
The Institut de la Méditerranée was founded in **1994** by the Regional Council Provence Alpes Côte d'Azur (PACA), the General Council of Bouches-du-Rhone, the City of Marseille, the Chamber of Commerce and Industry Marseille Provence and by the Caisse d'Epargne, and since 2010 Euromed Managament has joined the list of founding members.
Its mission is to offer its Board of Directors an instrument of **analysis**, **expertise** and **project-support** related to the wider **Euro-Mediterranean region**. Specifically, its support activities include: Support for strategic regional projects; Support for territorial cooperation; Support of players in the Marseille area as major players of the political and institutional Euro-Mediterranean (including OCEMO and the CMI).

Research areas:
Mediterranean issues covered by the Institute's activities include:

- Political and Strategic issues
- Mediterranean policies
- Mediterranean governance
- **Migration** and Development
- Competitiveness of Mediterranean area
- The Mediterranean and **Climate Change**
- **Urban strategies** and **sustainable territories**
- Cooperation in the Mediterranean
- Emergent phenomena in the Mediterranean and prospects
- Maritime issues
- **Innovation** and competitiveness in the northern Mediterranean
- **European initiatives** to support clusters: policy choices for what results?
- The system of **land ownership** in the southern and eastern Mediterranean

Miscellaneous:
The Institute has partnerships with several institutions, including: Project Sites (MEDGovernance , CATMED ICMED, MEDLAB, SMILIES), the FEMISE, EIB, the **World Bank**, OECD, UN, Blue Plan, European University Institute and IEMed.

Relevance to CMI programs:

Date of entry: January 2011

Forum Euroméditerranéen des Instituts de Sciences Economiques (FEMISE)

Category: | ***Country:*** France

Director: Dr. Ahmed Galal (President)

Resources:
Annual budget:
Funding:
Staff:

Contact:
Femise Association, CMCI, 2 rue Henri Barbusse, 13 241 Marseille Cedex 01
Phone : + 33 (0) 4 91 31 51 95
Fax : + 33 (0) 4 91 31 50 38
E-Mail: agalal@erf.org.eg

Website: http://www.femise.org/

Missions:
The FEMISE Association is a **Euro-Mediterranean network** established in **2005** as a non-profit organization with 52 Founding members of EU-Med national non-profit institutes. It gathers **more than 80 members of economic research institutes**, representing the 37 partners of the Barcelona Process. Supported by the European Commission within the framework of the MEDA regional program since 1997, the FEMISE is coordinated by the **Institut de la Méditerranée** (France) and the **Economic Research Forum** (Egypt).
Its mission is to undertake **economic and social research** and represent the two sides of the Mediterranean. Its research focuses on economic relations between Europe and its Mediterranean partners, is policy-oriented, and is disseminated to public and private, national and multilateral institutions.

Research areas:
Recent research areas (2008-09) have included:

- Macroeconomy, Economies in Transition, Flows of Capital & Goods
- Liberalization of Agriculture, Trade in Services, **Movement of Persons**, and **Energy and the Environment**
- Development, **Employment**, the Informal Sector and Fight Against Poverty
- Euro-med Regional **Integration** and Cooperation and Integration among Southern Mediterranean Countries
- **Education**, **Training** and the Role of Women in Enterprises

Miscellaneous:

Relevance to CMI programs:

Date of entry: January 2011

ANIMA Investment Network

Category:	***Country:*** France

Director: Mrs Wafaa Sobhy (General Authority for Free Zones and Investment, Egypt)

Resources:
Annual budget:
Funding:
Staff:

Contact:
11bis rue St-Ferréol, F-13001 Marseille
Phone : +33 (0)4 96 11 67 60
Fax : +33 (0)4 96 11 67 61
E-Mail: w.sobhy@gafinet.org, emmanuel.noutary@anima.coop (General Delegate; Director of *Invest in Med*)

Website: http://www.animaweb.org/

Missions:
ANIMA Investment Network is a **multi-country platform** established in **2006**. It gathers around **80 governmental agencies** and **international networks**.
ANIMA's mission is to **support the economic development of the Mediterranean** by contributing to a better investment and business climate and to the growth of capital flows into the Mediterranean region. It also aims to **develop cooperation** between the economic development players around the Mediterranean.
Among its activities are:

- Performing economic intelligence and investment (FDI) follow-up to the benefit of the Mediterranean countries and their development agencies
- Managing and updating several observatories on FDI projects (MIPO), franchises, micro-projects and investment funds
- **Think tank role**: Carrying out studies, and in particular an annual FDI survey.

ANIMA's program includes around fifty operations per year (seminars, regional events, studies, newsletter, promotion documents, web site development, data bases, various initiatives).

Research areas:
Studies cover various topics, including: Agribusiness; FDI; Public works, real estate; the Automotive sector; the Cosmetics sector; the Tourism sector. Recent studies include: "Diasporas: Pathways to investment, entrepreneurship and innovation in the Mediterranean"; "Atlas of investments and partnerships in the Mediterranean".
Reports and studies on the economy of the Mediterranean countries have also been produced. Recent reports include: "Impact of the crisis for the Mediterranean"; "Invest in Med memo on the need for a greener MED construction sector"; "Support to SMEs to invest in the Mediterranean".
Upcoming studies will be produced within the framework of the Innovation & Technology program of the European Commission (Medibtikar).

Miscellaneous:
ANIMA has partnerships with various organizations, companies and projects, particularly MEDA investment promotion agencies located in Mediterranean countries.

Relevance to CMI programs:

Date of entry: January 2011

Institut de Prospective Economique du Monde Méditerranéen (IPEMED)

Category:	***Country:*** France

Director: Radhi Meddeb (President) ; Gontran Lejeune (General Director)

Resources:

Annual budget:

Funding: enterprises (multiyear financial commitment); persons who share IPEMED's values;cCertain study programs are supported by authorities and organisms such as the Languedoc-Roussillon, Provence-Alpes-Côte d'Azur, and Rhône Alpes regions, as well as the Assemblée des Régions Européennes Fruitières, Légumières et Horticoles (AREFLH)

Staff:

Contact:

132 Boulevard du Montparnasse, 75014 Paris

Phone : +33 (0)1 56 54 38 38

Fax : +33 (0)1 40 47 58 84

E-Mail: ipemed@ipemed.coop

Website: http://www.ipemed.coop/

Missions:

IPEMED is a **Euro-Mediterranean think tank** established in **2006**. Privately funded, it is independent from political authorities.

As a think tank promoting the Mediterranean region, its mission is to bring the two shores of the Mediterranean closer, through **economic ties**. IPEMED promotes dialogue and exchange (with and between enterprises, experts and political establishments) and emphasizes the importance of designing operational projects.

Research areas:

Draft papers, with propositions for projects in the Mediterranean, have been written on:

- Working towards better integration in the Mediterranean Financial Area
- Food security and the right to food in the Mediterranean
- A "Mediterranean **Water** Agency" to move from strategy to action
- Make **energy** the first common Euro-Mediterranean Policy
- Make the Union through its people: a "**migratory** ECSC"
- Make a Mediterranean area of **territories, towns and regions**
- "Mediterranean 2030" forecast
- Trans-Mediterranean professional economic networks

Publications have also covered themes such as **climate change**, Mauritania's role in Euro-Mediterranean regionalization, the Euro-Mediterranean electricity market, and Euro-Mediterranean tourism.

Miscellaneous:

IPEMED is partners with a number of research institutions and French local authorities, and is supported by several enterprises from Mediterranean countries.

Relevance to CMI programs:

Date of entry: January 2011

Office de coopération économique pour la Méditerranée et l'Orient (OCEMO) **Work program still being defined**	
Category:	***Country:*** France
Director:	
Resources: *Annual budget*: *Funding*: *Staff*:	
Contact: Villa Valmer *Phone* : *Fax* : *E-Mail*:	
Website:	
Missions: The OCEMO was created in November **2010**. It aims to regroup, in a single location around networks and bodies created in the framework of the Euro-Mediterranean Barcelona process, some of the most renowned multilateral arrangements existing in the fields of economics, investment, training, project design and financing, notably the **FEMISE** (87 economic institutes in 27 countries) and **Anima-Investment Network** (80 partners of which all the economic development agencies of the region). Its objective is to supply the Euro-Mediterranean region with a centre dedicated to **reflection**, **recommendations** and the preparation of **projects** on the **Euro-Mediterranean region** as well as the **Gulf countries**. It seeks to improve visibility of the work that has already been done, facilitate communication between the different actors that play a major role in the economic development of the region. All in all, it strives to become the reference point for all issues of Mediterranean convergence. ***Research areas:*** ***Miscellaneous:*** The **CMI** is a structuring member of the OCEMO. ***Relevance to CMI programs:***	
Date of entry: January 2011	

Groupe de Recherches et d'Etudes sur la Méditerranée et le Moyen-Orient (GREMMO)

Category: | ***Country:*** France

Director: Fabrice Balanche

Resources:
Annual budget:
Funding:
Staff:

Contact:
Maison de l'Orient et de la Méditerranée - Jean Pouilloux, 7 rue Raulin - 69365 Lyon Cedex 07
Phone : +33 (0)4 72 71 58 91 (Director)
Fax :
E-Mail: Fabrice.Balanche@mom.fr

Website: http://www.gremmo.mom.fr/

Missions:
GREMMO, established in …, is a **multidisciplinary research unit** within the ***Maison de l'Orient et de la Méditerranée*** of **Sciences Po Lyon** and the **Université Lumière-Lyon 2**. It is the only such unit in the Rhône-Alpes-Auvergne region, and thus constitutes a regional hub for researchers, lecturers and graduate students whose themes of study relate to historical, social, cultural and political aspects of the following geographical areas: the **Arab world**, **Turkey**, **Iran**; regions of the **Eastern Mediterranean** that are heir to the Ottoman Empire, notably Cyrus and Tunisia.

Research areas:
GREMMO's research covers the historical period from Islam's beginnings to the present day in the Mediterranean and the Middle East.
The research program for the four-year period 2011-14- "**Cities of the Gulf, from foundation to globalization**"- is conducted as part of a larger project under the aegis of the *Institut des Mondes Urbains*. Its goal is to comprehend the manner in which **cities and urban society** (from Mauritania to Afghanistan) evolve and transform themselves, in light of globalization processes and the specifics of the cultural and historical context of the Arab and Muslim world. The three principal branches of the research program are:

- Cities and their foundations: Creation and expansion of cities
- Cities and social movements: Identity formation; Political and religious movements; Borderland cities
- Globalization and the city: **Urban development**; Spatial forms of the urban environment; Relations, networks and exchange

Other research programs have included: "Arab Cultural Practices: Transitions from oral to written"; "Metropolises of the Near East and Globalization: hybridization of the traditional 'Oriental' city, European modernization, and the model of the Gulf"
Since 2008, GREMMO conducts a monthly seminar series, "*Les voyages du savoir*", whose third edition covers the theme "The Gulf and the Arab World".

Miscellaneous:
GREMMO collaborates with universities in North Africa and the Middle East, French research institutes abroad (Beirut, Damascus, Amman, Jerusalem, Cairo, Sanaa, Rabat, Tunis…). On the European level, GREMMO is partners with *la Casa Arabe de Madrid*, the *Institut de Hautes Etudes Internationales et du Développement de Genève* et le Chr Michelsen Institute de Bergen.

Relevance to CMI programs:

Date of entry: January 2011

Maison Méditerranéenne des Sciences de l'Homme (MMSH)

Category: | ***Country:*** France

Director: Brigitte Marin

Resources:
Annual budget:
Funding:
Staff:

Contact:
5, rue du château de l'horloge, BP 647, 13094 Aix-en-Provence
Phone : +33 4 42 52 40 45 (Director)
Fax :
E-Mail: marin@mmsh.univ-aix.fr

Website: http://www.mmsh.univ-aix.fr/

Missions:
Established in **2006**, MMSH is a **research department** at the **Université de Provence** supported on a **CNRS** mixed unit of service and research. It regroups **10 laboratories**, a doctoral school, and teaching units (Anthropology and Antiquity Sciences Departments). It is a member of the « *Réseau national des Maisons des Sciences de l'Homme* ».
Its mission is to support and disseminate research on **human and social sciences** covering the **Mediterranean region**. It also leads and coordinates **international research networks**.

Research areas:

- Several of the 10 research laboratories specialize in one of archaeology, antique architecture, prehistory, and so on. The others are: Centre d'Étude des Mondes Africains (CEMAf – Aix) ; **Institut de Recherches et d'Etudes sur le Monde Arabe et Musulman (IREMAM)** ; Temps, Espaces, Langages, Europe Méridionale, Méditerranée (TELEMME) ; Institut d'Ethnologie Méditerranéenne, Européenne et Comparative (IDEMEC) ; Laboratoire Méditerranéen de Sociologie (LAMES). The IREMAM's research covers the following themes : Linguistics, Literature and Translation ; History of the Muslim world (society, religion, law) ; Margins and Plural Identities in North Africa ; Sociology and Anthropology of politics ; The Maghreb in its relational space (transborder mobility, migration, Mediterranean relations, etc.)
- "**Territories and areas of migration in the Mediterranean, 19th-21st centuries**" (MIMED) is a program that gathers research undertaken in 4 of the above laboratories (TELEMME, IREMAM, LAMES, IDEMEC). Recent workshops and study days have covered the themes: "Urban migration experiences: cohabitation, conflicts and arrangements in mixed cities"; "Qualified Migration and Circulation of Elites"; "Migration and cosmopolitanism in the Mediterranean"…
- MMSH has 3 competence clusters. One of them, "**EuroMed**", aims to promote "Mediterranean Studies". It coordinates the "network of excellence" Ramses² (for humanities research on the Mediterranean) and has developed international links, with, for example, the European Commission, the Anna Lindh Foundation, and the Union for the Mediterranean. It has a library ("bibMed") and also disseminates research via multimedia platforms ("MediaMed"). A relatively recent study covered the theme: "Between Europe and the Mediterranean: The Challenges and the Fears"

Miscellaneous:
MMSH has numerous publications (collections : "L'Atelier méditerranéen", "Parcours méditerranéens", and "Sources").

Relevance to CMI programs:

Date of entry: January 2011

Réseau d'excellence des centres de recherche en sciences humaines sur la Méditerranée (Ramses²)

Category: | ***Country:*** France

Director: Thierry Fabre (Scientific Coordination)

Resources:
Total budget (4 years): 3.4 million euros
Funding: the European Commission (for a 4-year period)
Staff:

Contact:
Maison méditerranéenne des sciences de l'homme (MMSH) Pôle-Euromed
5 rue du Château de l'Horloge,BP 647 – 13094, Aix-en-Provence
Phone : +33 4 42 52 40 45 (Director of MMSH: Brigitte Marin)
Fax :
E-Mail: fabre@mmsh.univ-aix.fr

Website: http://ramses2.mmsh.univ-aix.fr/

Missions:
Ramses², established in …, is an **International Research Network** in **social sciences and humanities**. It groups **33 research institutions** and **different CNRS research units**, within the Euro-Mediterranean area. The ***Maison Méditerranéenne des Sciences de l'Homme*** is the research institution in charge of coordinating the network. Its main mission is to develop a new field of studies and of comparative analysis- "**Mediterranean Studies**"- and **build a Euro-Mediterranean research area** where a new long-lasting collaboration between the scientific institutions that make up the network is encouraged. It also aims to widely disseminate research results, for example through public conferences entitled "Thoughts on the Mediterranean" organized notably with the Bibliotheca Alexandrina, as well as through more specific conferences addressed to decision-makers and NGOs and organized by IFRI and the Freie Universität Berlin.

Research areas:
Research involves many disciplines: archaeology, history, the study of ancient texts, anthropology, sociology, social and political sciences, amongst others. It falls under three main themes:

- **Memories**: Places of memory and heritage in the Mediterranean; religious roots in the Mediterranean; borders and conflict
- **Conflicts**: Mediterranean policies and actors of civil society; the religious factor in social, judicial and political change; Women in the Mediterranean; role of the media and the construction of collective identities; convergences and divergences of political systems in the Mediterranean
- **Exchanges**: commercial exchanges (social forms and infrastructures); transfer of technology; delocalization and brain drain

Miscellaneous:

Relevance to CMI programs:

Date of entry: January 2011

Institut Choiseul pour la politique internationale et la géoéconomie (Institut Choiseul)

Category:	***Country:*** France

Director: Pascal Lorot (President); Dider Lucas (General Director)

Resources:
Annual budget:
Funding:
Staff:

Contact:
28, rue Étienne Marcel, 75002 Paris
Phone : +33 (0)1 53 34 09 93
Fax : +33 (0)1 53 34 09 94
E-Mail: pascal.lorot@choiseul.info, didier.lucas@choiseul.info

Website: http://www.choiseul.info/

Missions:
Institut Choiseul is an **independent** research center and "action thank" established in **2001**.
Its mission is to create synergies between the institutional, political and economic spheres of analysis and foster debate on strategic issues. It specializes in the analysis of **international politics** and **geoeconomics**. It aims to promote France's main actors and partners and contribute to French economic and strategic performance.
The Institute disseminates its research widely, notably to economic and political decision-makers, through various activities as well as publications and audiovisual media.

Research areas:
Political, economic, social and cultural issues of strategic relevance form the primary focus of expertise of the Institute.
The Institute publishes numerous revues, including "one of the largest, most renowned international reviews dedicated to the Arab world": "**Maghreb-Machrek**". Recent editions of this revue covered various themes, including: British colonialism, Syrian "opening-up", public action and governance in the Mediterranean, and Migration in the Middle East.

Miscellaneous:
The Institute has an associative structure in Madrid. It has a variety of partners in France and abroad.

Relevance to CMI programs:

Date of entry: January 2011

GREECE

1. Hellenic Foundation for European and Foreign Policy (ELIAMEP)
2. Institute of International Relations (IIR)
3. Institute for International Economic Relations (IDEC)
4. Athens Migration Policy Initiative (AMPI)

Other possibilities:

1. Kokkalis Foundation
2. Institute for Strategic and Development Studies (ISTAME) (socialist)
3. Hellenic Leadership Institute
4. Institute of Communication and Computer Systems (ICCS/NTUA)

Hellenic Foundation for European and Foreign Policy (ELIAMEP)

Category:	***Country:*** Greece

Director:

Resources:
Annual budget:
Funding:
Staff:

Contact:
49 Vassilisis Sofias Avenue, 106 76 Athens
Phone : +30 210 725 71 10
Fax : +30 210 725 71 14
E-Mail: eliamep@eliamep.gr

Website: http://www.eliamep.gr/

Missions:
ELIAMEP is an **independent**, **non-profit policy-oriented research** and **training** institute that was established in **1998**.
Its mission is to provide a forum for public and political debate on issues of **European integration and international relations**, and to conduct scientific research that supports policy makers (both in the public and private sectors in Greece and abroad) in making informed decisions. It also trains professionals in a variety of areas such as conflict prevention, European integration, and the creation of international networks of leaders committed to enhance cooperation and good governance in Europe and the Mediterranean region.

Research areas:
Research is conducted on topics pertaining to:

- **European integration**: institutional and political developments; enlargement and external policy; sectoral policies of the EU
- **Migration**: irregular migration; integration and multiculturalism; migration policy
- **Security and Regional Developments**: Greek foreign and security policy; Greece's role in the European security architecture and the Mediterranean; Cyprus issue and Greek-Turkish relations in view of Turkey's EU vocation; good governance; energy security; asymmetric threats; regional cooperation in Southeastern Europe; the future of the Euro-Mediterranean Partnership and other initiatives
- **Transatlantic Relations**: American Presidential Election 2008, etc.

It also addresses human rights and climate change issues.
Its geographical area of interest includes the wider Southeast European, Black Sea and Mediterranean regions, and the transatlantic dimension.
Also, ELIAMEP has launched a new Program on Middle Eastern Studies, which will look at issues such as the role and foreign policy of Egypt, Iran, Israel and Turkey.

Miscellaneous:

Relevance to CMI programs:
EW, SELM

Date of entry: October 2010

Institute of International Relations (IIR)

Category: | ***Country:*** Greece

Director: Prof. Panagiotis Roumeliotis (President)

Resources:
Annual budget:
Funding:
Staff:

Contact:
3-5 Hill Str., 105 58 Athens
Phone : (0030) 210 33.12.325, 210 33.12.326, 210 33.12.327
Fax : (0030) 210 33.13.575
E-Mail: deca@idis.gr

Website: http://www.idis.gr/

Description:
The IIR, founded in 1989, is affiliated with Panteion University of Social and Political Sciences in Atehns, preserving, however, its administrative autonomy.

Missions:
Its mission is to promote research and activity in the field of International Relations, Politics, Security and Defense, Democratization and Human Rights, as well as Economics with a special focus on the European Union, Southeastern Europe, the Mediterranean and the Middle East region. It aims to do so through ongoing research programs, training activities, seminars, conferences, and relevant publications. Research is designed to produce **policy-relevant** scholarly work. It also seeks to foster the development of relevant networks among academics, international relations specialists, policymakers, members of the media, and students.

Research areas:
The IIR divides its research between the following centers and programs:

- **Athens Center for International Political Economy**: impact of global trade, foreign direct and portfolio investments and international monetary relations on the transformation of the global economy
- **Center for Euro-Atlantic Studies**: American foreign and security policy in the Euro-Atlantic space. 6 working groups- USA-Internal Policy; NATO and EU; Russia, Energy and Environment; Balkans, Greece and Turkey; Middle East; China and upper East
- **Center for European Governance**
- **Center for Russia and Eurasia**
- **Mediterranean Migration Observatory**: migration flows in the Mediterranean and South-East European regions; comparative research on social, economic and political aspects of the location of immigrants and employment in receiving countries
- **Greek Foreign Policy Observatory**: Turkey; Cyprus; participation in Euro-Atlantic institutions; the Balkans, the Black Sea and the Eastern Mediterranean; the USA; economic and environmental diplomacy; illegal immigration; foreign aid
- **Research Program for Human Rights and Humanitarian Law Studies**
- **Center for Mediterranean and Middle Eastern Studies (affiliated to the IIR)**: political, economic, social and cultural environments of the Mediterranean and Middle Eastern countries; creation of a Data Bank; schemes of cooperation between the EU, the Mediterranean and the Middle East. The Center also aims to establish a network of think tanks that study the Mediterranean and Middle East regions

Miscellaneous:
The Institute applies to, and is granted research projects by, the European Commission and affiliate bodies of the EU. It has participated in EU projects such as PHARE, TEMPUS, and the Royaumont Process, as well as in research projects awarded by institutions in Greece.

Relevance to CMI programs: SELM

Date of entry: October 2010

Institute for International Economic Relations (IDEC)	
Category:	***Country:*** Greece
Director: Dr. Charalambos Tsardanidis	
Resources: *Annual budget*: *Funding*: *Staff*:	
Contact: *Phone* : *Fax* : *E-Mail*:	
Website: http://www.idec.gr/	
Missions: The IDEC is a **research** and **consulting** institute that was established in **1993**. Its mission is to conduct research on significant **contemporary issues in international economy** paying special attention to the international economic relations of Greece, and offer consulting services to private and national institutions involved in Greece's economic affairs. ***Research areas:*** ▪ Problems and prospects of the international economy ▪ Globalisation and Regionalisation process ▪ Analysis of the Greek economic diplomacy and foreign economic relations ▪ Promotion of Greek exports and investment abroad ▪ Study of economic relations and prospects of Greece's cooperation with South Eastern Europe, Central and Eastern Europe, the Mediterranean, African and Asian countries ***Miscellaneous:*** ***Relevance to CMI programs:***	
Date of entry: October 2010	

Athens Migration Policy Initiative (AMPI)

Project still running?

Category:	***Country:*** Greece

Director:

Resources:
Annual budget:
Funding:
Staff:

Contact:

Phone :
Fax :
E-Mail:

Website: http://www.migrationpolicy.org/AMPI/

Missions:
The AMPI was launched in **2002** as a joint project of the **Greek Ministry of Foreign Affairs** and the **Migration Policy Institute in Washington**.
Its mission is to spur the development of a **harmonized European approach** to managing migration flows, integrating legal migrants, and establishing more effective control over the EU's borders. World-class European and international migration experts advise senior policymakers throughout the EU on knowledge-based policy responses to international migration issues. It also aims to provide analytical support to regional initiatives that promise to manage migration through effective cooperative efforts among states that send and receive immigrants, as well as those through which migrants transit, and to advance Europe's policy agenda toward far-reaching social and political integration policies for both citizens and immigrants.

Research areas:
Policy briefs and recommendations that were made to the Greek government during its 2003 Presidency of the EU covered areas such as: citizenship; migration vs trade; migration and the welfare states of Western Europe; combating illegal migration; labor markets and immigrants; regularizations; migration, cities & urban policy; refugee protection in Europe; selection of highly skilled immigrants; integration of immigrants

Miscellaneous:

Relevance to CMI programs:

Date of entry: October 2010

ITALY

1. European University Institute (EUI)
2. The Adam Smith Society
3. Istituto Bruno Leoni (IBL)
4. Fondazione Eni Enrico Mattei (FEEM)
5. Istituto di Studi per l'Integrazione dei Sistemi (ISIS)
6. International Center for Climate Governance (ICCG)
7. Mediterranean Agronomic Institute of Bari (MAIB)

Other possibilities:

1. Center for social studies and policies (CENSIS)
2. Istituto Affari Internazionali (IAI)
3. Societa italiana per l'organizzazione internazionale
4. Rosselli Foundation
5. Club of Rome
6. veDro
7. Venezie Institute
8. Vision
9. Centro Euro-Mediterraneo per I Cambiamenti Climatici
10. CeSPi (in Rome)
11. Paralleli Institute (in Turin)
12. MAEM MEMA (in Florence)
13. European Study Centre Plural (Genoa)
14. Istituto di Studi sulle Societa del Mediterraneo

European University Institute (EUI)

Category:	***Country:*** Italy

Director: Josep Borrell Fontelles (President)

Resources:
Annual budget:
Funding: The European Commission supports the EUI through the European Union budget.
Staff:

Contact:

Phone : [+39] 055 4685 311; 2310 / 2235 / 2311 (President)
Fax : [+39] 055 4685 312
E-Mail: josep.borrell@eui.eu

Website:

Missions:
The EUI was set up in 1972 by the six founding member states of the European Community (?). Its mission is to provide advanced academic training to doctoral researchers and to carry out research from a European perspective in various fields. Research activities cover a wide range of projects, seminars, workshops, conferences and summer schools.

Research areas:
Research is carried out in several departments: Robert Schuman Center for Advanced Studies (RCAS); Economics; History and Civilization; Law; Political and Social Sciences.
Research at the RCAS focuses on Europe and the processes of European integration, and is organized around the following themes, each with its own research programs and projects:

- European Institutions, Governance and Democracy
- Migration
- Economic and Monetary Policy
- Competition Policy and Market Regulation
- Energy Policy
- International and Transnational Relations (incl. “The Mediterranean Program”)

The results of the Centre's research are published as monographs, working papers, policy papers and research reports.

Miscellaneous:
The RCAS’ director, Stefano Bartolini, can be contacted at: Stefano.Bartolini@eui.eu

Relevance to CMI programs:
SELM

Date of entry: October 2010

The Adam Smith Society

Category:	***Country:*** Italy

Director: Alessandro De Nicola (President)

Resources:
Annual budget:
Funding: subscriptions and sponsorships of the events it organizes
Staff:

Contact:
Corso G. Matteotti, 10, 20121 - Milan
Phone : +39 02 34932098
Fax : +39 02 45413802
E-Mail: info@adamsmith.it

Website: http://www.adamsmith.it/

Missions:
The Adam Smith Society is a non-profit organization established in …. It is comprised of economists, lawyers, academics and other professionals dedicated to the diffusion of free market ideas and competitive market-led economics.
Its mission is to become a point of reference for people interested in free market ideas in Italy, and to this end it maintains close links with free market organizations around the world, such as the Institute of Economic Affairs of London. It pursues its aims through the organization of conferences, seminars and lectures, and the publication of research.

Research areas:

- The regulation of economic activity in all its aspects from antitrust policies to financial market regulation
- Privatization and deregulation of publicly-owned economic activities (from public utilities, to municipality-owned companies, to prisons)
- Analysis and debate of the mainstream of classical liberal thinking

Miscellaneous:

Relevance to CMI programs:

Date of entry: October 2010

Istituto Bruno Leoni (IBL)

Category:	***Country:*** Italy

Director: Alberto Mingardi

Resources:
Annual budget:
Funding: support of the "Friends of Istituto Bruno Leoni" Association, a group of individuals, corporations, associations and foundations
Staff:

Contact:
via Bossi 1 - 10144 Torino
Phone : +39 011070 2087
Fax : +39 011437 1384
E-Mail: info@brunoleoni.it

Website: http://www.brunoleoni.it/

Missions:
The IBL, established in 2003, is a libertarian non-profit think tank.
Its mission is to promote classical liberal ideas in Italy and in Europe through public discussion on various themes To do so, it carries out research and organizes various activities designed to focus public attention on new public policy proposals. It also assists students at the undergraduate and graduate levels.

Research areas:
Themes covered include the environment, competition, energy, market liberalization, taxation, privatization, and reform of the social state including (?) pension reform.

Miscellaneous:
IBL operates in strict association with scholars in universities, but also with a vast network of international partners. For example, it is partnered with the Heritage Foundation and with the *Wall Street Journal* for promoting the *Index of Economic Freedom* at the European level.
Because of its work, IBL has been awarded the "Templeton Award for Institute Excellence" by the Atlas Economic Foundation.

Relevance to CMI programs:

Date of entry: October 2010

Fondazione Eni Enrico Mattei (FEEM)

Category: | ***Country:*** Italy

Director: Giuseppe Sammarco

Resources:
Annual budget:
Funding:
Staff:

Contact:
Palazzo delle Stelline, Corso Magenta 63, 20123 Milan (NB. FEEM is also present in Venice and Viggiano in Italy, as well as Brussels in Belgium)
Phone : *+39 02.520.36934*
Fax : *+39 02.520.36946*
E-Mail: Giuseppe.sammarco@eni.com

Website: http://www.feem.it/

Missions:
FEEM is an **independent**, **nonprofit**, **nonpartisan** research institution in full operation since **1990**.
Its mission is to conduct research on sustainable development and global governance to improve the quality of decision-making in public and private spheres. It does this through several methods including dissemination of results and participation in various international fora.

Research areas:
FEEM conducts research on a wide range of economic, environmental, and energy issues.
Its specific Research Programs are:

- **Sustainable Development**: climate change modeling and policy; coalitions and networks for international environmental agreements; economics of biodiversity and ecosystem services; environmental valuation; forestry, land-use and land coverage; international carbon markets and the financing of climate policy; sustainability indicators; sustainable energy; water management
- **Institutions and Markets**: corporate governance; corporate social responsibility; energy policy and regulation; privatizations and institutions; state capitalism 2.0
- **Global Challenges**: competing models of capitalism; new sources of competitiveness in the global economy; the emerging global urban system

Miscellaneous:
FEEM has created an international and multidisciplinary network of researchers and several partnerships, with the International Center for Climate Governance (ICCG), Monitor Group and Chatham House for example.
Dr. Bortolotti has advised the World Bank.

Relevance to CMI programs:
EW

Date of entry: October 2010

Istituto di Studi per l'Integrazione dei Sistemi (ISIS)

Category:	***Country:*** Italy

Director: Carlo Sessa (President)

Resources:
Annual budget:
Funding:
Staff: 20 full-time

Contact:
Via Flaminia, 21 00196 Rome
Phone : +39 06.3212655 / +39 063612920
Fax : +39.06.3213049
E-Mail: csessa@isis-it.com

Website: http://www.isis-it.com/

Missions:
ISIS is a **private research** and **consultancy** firm established in **1971**.
Its mission is to **support public and private policy makers** in the formulation, monitoring and evaluation of **energy**, **transport** and **environmental policies and decisions**. Since its establishment, it has been providing services to international organizations (European Commission, European Investment Bank, World Bank and Food and Agriculture Organization), national and local public authorities and to the industry.
Its services include:

- Set up of project proposals and project management
- Evaluation and Impact assessment
- Elaboration of decision support systems
- Dissemination of results, organization of events

ISIS has developed considerable project management experience through the coordination of major EC funded projects, such as RECORDIT (real costs of intermodal freight transport), TRANSPLUS (integration of transport and land use policies), etc.

Research areas:
ISIS has participated in a large number of leading EU research projects both as partner and coordinator. Its track record includes more than 80 projects in the fields of:

- **Transport & Mobility**: pricing and taxation; promotion of sustainable modes of transport; freight and logistics, green public procurement
- **Energy & Environment**: energy saving in sectors such as households, industry, transport, and tertiary; assessing the environmental and social costs of energy production and consumption
- **Planning & Participation**: urban and mobility planning, integration of land use and transport policies, and citizens participation in the evaluation of EU policies and research

Miscellaneous:
ISIS has a long list of partners, including a variety of research institutes, universities, local and regional authorities, European and national associations, national and local agencies, as well as private companies and consultants.

Relevance to CMI programs:
UD, EW, T

Date of entry: October 2010

International Center for Climate Governance (ICCG)

Category:	***Country:*** Italy

Director: Carlo Carraro

Resources:

Annual budget: about 1 million euro

Funding: The activities for the three years 2009-2011 have been funded by the Italian Ministry for the Environment, Land and Sea through the cooperation between ICCG and the Euro-Mediterranean Centre for Climate Change.

Staff: about 8 researchers and 2 staff members

Contact:

Island of San Giorgio Maggiore, I-30124, Venice

Phone : +39 041 2700460 (Director)

Fax : +39 041 2700412 (Director)

E-Mail: carraro@feem.it

Website: http://www.iccgov.org/

Missions:

The ICCG, founded in …., is a **joint initiative** of the **Fondazione Eni Enrico Mattei** (FEEM) and the **Fondazione Giorgio Cini** (FGC).

Its mission is to gather international researchers and academics, climate change policy experts, negotiators, representatives of international and national institutions, environmental and social NGOs to discuss the **political and economic dimensions of climate change**. Its research activities are focused on the **design of climate policy** and related governing institutions. It monitors policy decisions and organizes workshops with policymakers.

The ICCG also promotes initiatives at the sectoral, regional, national, and international level designed to reduce greenhouse gas emissions in the atmosphere and to facilitate the adaptation of economic and environmental systems, particularly in developing countries, to the changing climate patterns.

Research areas:

ICCG research focuses on governance issues, related mostly to climate change, water management, and natural hazards, including:

- The **long-term impacts of climate change** on socio-economic systems and their institutions
- The **sectoral and geographical distribution of these impacts** and the global repercussions of the consequent structural changes
- The **international negotiations on climate policy** and the definition of models of governance for the control of climate change

Studies for the MENA region, in particular on assessing economic (cost and benefit) impacts of different sustainable development scenarios, more specifically different policy scenarios, are carried out.

Typical output of the ICCG are papers, presentations, speeches and videos. Furthermore the ICCG Policy Monitor provides a weekly column - Climate Policy News - a bimonthly report - Climate Policy and Carbon Markets - and an update of Countries' position in the negotiating process – Negotiation Watcher.

Miscellaneous:

The ICCG is a recent initiative which will expand in the current year.

Relevance to CMI programs:

EW

Date of entry: October 2010

Mediterranean Agronomic Institute of Bari (MAI-Bari)

Category:	***Country:*** Italy

Director:

Resources:
Annual budget:
Funding:
Staff:

Contact:
Via Ceglie, 9 - 70010 VALENZANO (Bari)
Phone : +39/080/4606207 - 4606209 - 4606111
Fax : +39/080/4606206
E-Mail: iamdir@iamb.it

Website: http://www.iamb.it/

Missions:
MAI-Bari was established by the **Centre International des Hautes Etudes Agronomiques Méditerranéennes** (CIHEAM) as its Italian operating facility in **1961**.
Its mission is to enhance human resources as an all-important factor of sustainable development in Mediterranean agriculture, and widen scientific and technological knowledge to improve production techniques.
Its main activities are: Post-graduate training; Applied scientific research; Planning of partnership local actions.

Research areas:
Thematic areas covered are:

- Soil and water resources management
- Integrated pest management of Mediterranean fruit crops
- Mediterranean organic agriculture
- Sustainable Agriculture

Miscellaneous:
MAI-Bari is responsible for World Water Council research programs on water resources in the Mediterranean region and in the Arab world.

Relevance to CMI programs:
EW

Date of entry: October 2010

JORDAN

1. Center for Strategic Studies (CSS)
2. Economic and Social Council (ESC)
3. Jordan Center for Public Policy Research & Dialogue (JCPP)
4. Al Urdun Al Jadid Research Center (UJRC)
5. Jordan Institute of Diplomacy (JID)
6. The Royal Scientific Society (RSS)
7. Arab Thought Forum (ATF)
8. The Arab Reform Initiative (ARI)
9. The Higher Council for Science and Technology (HCST)

Other possibilities:

1. National Energy Research Center
2. iPark Technology Incubator
3. Jordanian Studies Center, Yarmouk University
4. Jordan Environment Society
5. Queen Zein Al Sheraf Institute for Development
6. Higher Education Reform Program in Jordan (ERFKI- World Bank)
7. Queen Rania's Institute of Tourism and Cultural Heritage (The Hashemite University)
8. The Princess Sumaya University for Technology (PSUT)
9. El Hassan Science City

Center for Strategic Studies (CSS)

Category:	***Country:*** Jordan

Director: Dr. Ibrahim Saif

Resources:
Annual Budget:
Funding:
Staff:

Contact:
? (Uni of Jordan?)
Phone : +962 6 5300100 / +962 6 5355666, +962 6 5300100 (last: Director's)
Fax : +962 6 5355515
E-Mail: css@css-jordan.org, nwtell@css-jordan.org

Website: http://www.css-jordan.org

Missions:
The CSS was established in **1984** as an academic unit of the **University of Jordan**.

Research areas:
Its research covers various areas, of which:

- **Socioeconomic studies**: The Economic Studies Unit studies Jordan's economic performance and challenges facing the **Jordanian economy**. Research has been conducted on: domestic and foreign Investment, human capital and training, women's economic activity, privatization, banking, tourism, unemployment, structural adjustment programs, the experience of qualified industrial zones, export performance, poverty and economic inequality, computerization and e-government initiatives, economic reform and economic development in Jordan.
- **Public Opinion Polling**: The Public Opinion Polling Unit provides information about political, social and economic aspects of Jordanian society based on **scientific survey research**. It has contributed significantly to public debate on issues such as political participation, democratization, evaluation of government's performance, the peace process, and Jordan-Palestinian relations. Surveys have also been conducted on issues such as unemployment and the investment climate. The Polling Unit also acts as the institutional base for the Arab Barometer surveys project and the Arab Reform Initiative surveys.
- **Euro-Mediterranean Studies**: Research is conducted on EU and southern Mediterranean issues.
- **Environmental Studies**: This Unit investigates the **political, social and economic implications** of interaction with the environment. One of its most influential studies is on the social and economic cost of pesticide and chemical fertilizer use in the Jordan Valley.

Other surveys have been conducted on **Economic Integration** in the Arab Mashreq countries.

Miscellaneous:
The CSS is a founding member of EuroMeSCo, a network of independent foreign-policy institutes and centers from the 27 Euro-Mediterranean Partnership countries.
It was ranked **9th** out of the 25 top think tanks in MENA by the 2009 Global Go To Think Tanks survey.

Relevance to CMI programs:
EW

Date of entry: October 2010

Economic and Social Council (ESC)

Category: | ***Country:*** Jordan

Director: Abdel Elah Al- Khatib (President)

Resources:
Annual budget: 1 million JDs
Funding: Jordanian government through public budget
Staff: 9

Contact:
48 Abu Hamed Al-Ghazali Street – Shmeisani
P.O. BOX 941035 Amman, 11194
Phone : +962(6)5675325
Fax : +962(6)5662958
E-Mail: ESC@ESC.JO, mhalaiqa@esc.jo (Head of the Experts and Official Institutions Group)

Website: http://esc.jo/

Missions:
The ESC, established in **2009**, is an **advisory body to the Jordanian Government** on **economic and social issues and policies**. It provides the government with recommendations upon issues of interest to it, as well as working on other issues which it deems important. It is the first official and institutionalized forum for the promotion of social dialogue and tripartite policy discussions in Jordan, bringing together the government, the private sector, and labor and civil society organizations.
Its mission is to promote social dialogue on matters that concern Jordanian citizens with the aim of attaining sustainable economic and social development. It also works to promote coordination between stakeholders, accountability and an inclusive public policy making mechanism.

Research areas:
The ESC is made up of 4 committees:

- **Economic Policies Committee**: provides policy recommendations on macroeconomic issues such as fiscal and monetary policy, promoting exports, unemployment and poverty; addresses draft laws relating to economic policies and conducts impact assessments on their effects
- **Social Policies Committee**: provides policy recommendations on immediate social priorities such as dealing with social tensions, basic safety nets, inclusion in policymaking and issues of social justice
- **Labor Policies Committee**: provides policy recommendations related to labor issues and employment; migration and employment; works on empowering labor institutions and directing Jordan's labor law towards international labor standards
- **Educational Policies Committee**: provides policy recommendations on educational issues and human resource development by focusing on the needs of the education sector; focus on the links between education, vocational training and labor markets

The ESC also tackles urban development when studying the Middle Class in Jordan, a topic it might study more broadly for the region as well.

Miscellaneous:
The World Bank's **Omar M. Razzaz** is one of the members of the Economic Policies Committee

Relevance to CMI programs:
SELM

Date of entry: October 2010

Jordan Center for Public Policy Research & Dialogue (JCPP)

Center has closed?

Category:	***Country:*** Jordan

Director: Dr. Taher Kanaan

Resources:

Annual budget:

Funding: annual funds from the Higher Council for Science and Technology (HCST); project sponsorship for initiatives on individual policy issues

Staff: Small but diversified (politicians, economists, journalists, etc.)

Contact:

P.O. Box 830825 Zahran
Amman 11183
Phone : +962 6 5923676 / 7 / 8 / 9
Fax : +962 6 5923368
E-Mail: taher.kanaan@gmail.com

Website: http://www.jcpprd.org/

Missions:

The JCPP, established in **2003**, is an **independent**, **non-profit** think tank. It is independent of all political parties and special interest groups.

Its mission is to **identify problems and propose solutions** for public policy issues of importance in Jordan and the Arab World; with the end goal of facilitating informed dialogue and improving the performance of Jordanian institutions. The JCPP seeks to meet this goal by way of organizing multi-stakeholder consultations, conducting research, disseminating knowledge on key developmental issues, and influencing the policymaking process in the country.

Research areas:

Its research and studies cover a range of **governance and public policy issues** of immediate public concern in Jordan.

These include administrative decentralization, **economic reform and sustainable development**; budget analysis and fiscal policies; trade relations and investment policies; judiciary reform; **educational reform**; state-civil society relations; and globalization and its impact.

Recent research includes:

- The Disconnect between Education, Job Growth and Employment in Jordan (August 2009)
- Financing Higher Education in Jordan (March 2009)
- Core Course on the Knowledge Economy in the Arab Countries (March 2008)
- Development and Democracy in the Arab World- The Case of Jordan (February 2008)

Miscellaneous:

Dr. Kanaan was previously a **consultant to the World Bank** on development finance and housing policy in Palestine.

Relevance to CMI programs:

Date of entry: October 2010

Al Urdrun Al Jadid Research Center (UJRC)

Category:	***Country:*** Jordan

Director: Mr. Hani Hourani

Resources:
Annual budget:
Funding:
Staff: about 10 in-house employees

Contact:
39 Mecca Street, opp. Dahiet al Hussein, Hourani Complex, 3rd floor, Amman.
P.O. Box 940631, Amman, 11194
Phone : (+962 6) 553 3112 /4
Fax : (+962 6) 553 3118
E-Mail: ujrc@ujrc-jordan.org , info@ujrc-jordan.org

Website: www.ujrc-jordan.org

Missions:
UJRC is an **independent NGO** established in **1990**.
Its mission is to achieve **integrated sustainable democratic and economic development** in Jordan and the Arab world through conducting research and activities on major political, social and economic issues at the local and regional levels. It aims to serve as a national **think tank**, providing analysis of these issues and presenting alternative policies to the government and to private sector institutes, the business sector and media.

Research areas:
These include:

- Civil Society & Democracy
- Human Rights
- Women's Studies
- Youth Program
- Elections and Parliament
- Jordanian Environmental Watch
- Jordan Social and Oral History
- Regional & Urban Development
- Socio-Political Studies

Since 1998, the UJRC had launched the **Jordanian Forum for Economic Development**, a podium for economic dialogue for Arab and international economists.

Miscellaneous:
UJRC is partners with the **Mediterranean Development Forum**.
The Center contributes to government and municipal projects and is a member of many governmental and non-governmental committees; such as the Jordan Scenarios 2020 project.

Relevance to CMI programs:

Date of entry: October 2010

Jordan Institute of Diplomacy (JID)

Category:	***Country:*** Jordan

Director: Kamel Abu Jaber (President)

Resources:
Annual Budget:
Funding:
Staff:

Contact:
Jabal Amman - 6th Circle, Suleiman Al Hadidi St, Sweifieh P.O. Box 850746, Amman 11185
Phone : +962 6 5934400
Fax : +962 6 5934408
E-Mail: id@id.gov.jo

Website: http://www.id.gov.jo/

Missions:
The JID is an administratively and financially **independent national** institute that was founded in **1994** at the initiative of the government, to complement the work of the **Ministry of Foreign Affairs**. The JID thus enjoys the interest and support of the Jordanian leadership, and its Board of Trustees is composed of several Jordanian Ministers and Ambassadors.
Its mission is to **support Jordan's diplomacy** by training Jordanian diplomats and others from different government organizations who are involved in diplomatic work. It also aspires to be a **think tank** specializing in research in the fields of politics, international relations and strategic issues on the national and regional levels.

Research areas:
The JID conducts, documents and publishes research and studies in **local, regional and international affairs** in their **diplomatic, political, economic, social, cultural, legal, media, and tourism** dimensions. It addresses the issues of democracy and community development, gender, heritage, human rights, international and cultural relations as well as media and religion. Recently, research was carried out on "The Impact of Higher Education on the Development of Community and Society".
It maintains a **Regional Center of Conflict Prevention**.

Miscellaneous:
The JID is the **Head of the Anna Lindh National Network in Jordan**, which consists of 43 (20?) member institutions, most of which work in the areas of education, youth, women, arts, religious issues, media and research.

Relevance to CMI programs:

Date of entry: October 2010

The Royal Scientific Society (RSS)

More a scientific research institute than a think tank?

Category:	***Country:*** Jordan

Director: Engineer Tareq Abdul-Aziz Ahmad Hasan

Resources:

Annual budget:

Funding: self-generates revenues (technical services, studies, research contracts); government grants; grants and donations from local institutions; technical assistance from other governments, regional and international organizations

Staff: over 600

Contact:

P.O. Box 1438

70 Ahmad Altarawneh Street, Al-Jubaiha 11941

Phone : +962 6 5344701

Fax : +962 6 5344806

E-Mail: rssinfo@rss.gov.jo

Website: http://www.rss.gov.jo/

Missions:

The RSS is a **national**, **non-profit** institution founded in **1970** and enjoying financial and administrative independence. It is the **largest national applied research institution**, consultation and technical service provider in Jordan.

Its mission is to be a leading **S&T institution** performing research and dissemination of information, consultations, technical services to the public and private sectors, and specialized training for the service of the region and the development of Jordan. Its ultimate aim is building a strong and sustainable knowledge-based economy.

Research areas:

These include:

- Information Technology (NB. The Computer Technology, Training and Industrial Studies Centre was the first to introduce computerization in Jordan)
- Electronic Services and Training
- Building
- Environment (Water quality; Air quality; Environmental Studies)
- Industrial Chemistry
- Mechanical Design

Miscellaneous:

The RSS' President and Chairman of the Board of Trustees is **HRH Prince El Hassan bin Talal**.

Relevance to CMI programs:

Date of entry: October 2010

Arab Thought Forum (ATF)	
Category:	***Country:*** Jordan
Director: Prof. Dr. Humam Bishara Ghassib (Sec-Gen)	
Resources: *Annual budget*: *Funding*: *Staff*:	
Contact: *Phone*: *Fax*: *E-Mail*:	
Website: http://en.atf.org.jo/	
Missions: The ATF is an **NGO** founded in …. Its mission is to articulate a scientific perspective of developmental problems so as to **further Arab economic integration**. Its members include a group of Arab intellectuals concerned with issues of comprehensive and integrated Arab development. It publishes **studies, lectures and research**, and provides **technical consultation** in all areas of development in Arab countries and any related projects or problems. ***Research areas:*** The ATF examines Arab countries' **economic, social, cultural and political relations** with one another as well as with other countries, in particular Islamic and developing countries A recent paper for an ATF was "North Africa- Middle East- Europe Renewable Energy Cooperation- an Elixir for the Future". ***Miscellaneous:*** The President and Patron of the ATF is **HRH Prince El Hassan bin Talal**. ***Relevance to CMI programs:***	
Date of entry: October 2010	

The Arab Reform Initiative (ARI)

Category:	***Country:*** Jordan

Director: Bassma Kodmani

Resources:
Annual budget:
Funding:
Staff:

Contact:
The ARI secretariat rotates among Arab member institutes; presently the secretariat is based at the Center for Strategic Studies - University of Jordan- Amman
Phone : +331 56 77 14 21
Fax : +331 56 77 14 15
E-Mail: contact@arab-reform.net

Website: http://arab-reform.net/

Missions:
The ARI is a consortium of a **dozen independent Arab research and policy institutes**, with partners from the United States and Europe. It was founded in ….
The ARI's mission is to mobilize the Arab research community to develop a realistic, home-grown program for **economic, political and social reform** in the Arab world, and produce **policy recommendations** accordingly. It aims to do so by enhancing cooperation between policy institutes concerned with questions of reform in the Arab world, the US and Europe, and present political leaders, elites and civil society groups in the Arab world with alternative policy options for reform.
The research plan includes reports on the reform process in individual countries, thematic reports on issues of relevance to reform in the region, shorter policy briefs, public opinion surveys, workshops, seminars, and training programs for the media.

Research areas:
The focus of the ARI is on **democratic reform** in the Arab world, but it also carries out research on political and social reform.

Miscellaneous:
10 of the founding members of the ARI are Arab institutes:

- Al Ahram Center for Political and Strategic Studies, Egypt
- Centre D'Etudes et de Recherches en Sciences Sociales (CERSS), Morocco
- King Faisal Center for Research and Islamic Studies, Saudi Arabia
- The Arab Reform Forum at the Bibliotheca Alexandrina, Alexandria, Egypt
- The Center for Strategic and Future Studies, Kuwait
- The Center for Strategic Studies, Jordan
- The Center for Sudanese Studies, Sudan
- The Lebanese Center for Policy Studies, Lebanon
- The Palestinian Center for Political and Survey Research, Palestine
- The Gulf Research Center, Dubai, UAE

Relevance to CMI programs:

Date of entry: October 2010

The Higher Council for Science and Technology (HCST)

Research more science- than policy-oriented?

Category:	***Country:*** Jordan

Director:

Resources:

Annual Budget:

Funding:

Staff:

Contact:

P.O.Box: 36 Jubeiha Amman 11941

Phone : +962 6 5340401

Fax : +962 6 5340589

E-Mail: info-sg@hcst.gov.jo

Website: http://www.hcst.gov.jo/

Missions:

The HCST is a **national** institution established in **1987**.

Its objective is to **build a national scientific and technological base** and develop it for the purpose of achieving the national goals of **economic, social and cultural development**. In particular, it endeavors to strengthen national capacity in 3 fields: R&D, Science & Technology services, and Training.

It seeks to achieve its objective by increasing awareness of applied scientific research, granting the necessary funding for and directing scientific and research and activities, networking of researchers, research foundations, productivity institutions and service providers working towards the nationalization of technology and its usage.

The HCST is also entrusted with the representation of Jordan in scientific and technological activities at the Arab, regional and international levels.

Research areas:

The HCST does not in itself carry out research. However, it is involved in research in the following ways:

- It is entrusted with the **establishment of specialized centers** for R&D activity
- It **defines scientific research priorities** in Jordan for national entities and researchers within Jordanian universities, as well as R&D centers
- It allocates an annual provision for the **support of research projects**, chosen in accordance with national priorities for R&D, undertaken by researchers from various national institutions. The General Secretariat follows up their implementation and then convenes workshops following the culmination of each research project, involving all related parties in the discussion of research results prior to their publication and distribution to all national institutions concerned.

Miscellaneous:

The HCST's President is **HRH Prince El Hassan Bin Talal**.

Analysis:

Can we solicit the info of the research projects it supports?

Relevance to CMI programs:

Date of entry: October 2010

KUWAIT

1. Arab Planning Institute (API)
2. Kuwait Institute for Scientific Research (KISR)
3. Center for Strategic and Future Studies (CSFS)
4. Center for Research and Studies on Kuwait (CRSK)
5. The Arab Fund for Economic and Social Development (The Arab Fund)

Other:

1. Diplomatic Center for Strategic Studies

Arab Planning Institute (API)

Category:	***Country:*** Kuwait

Director: Dr. Ali Abdel Gadir Ali

Resources:
Annual budget: around 6.3 Million Dollars.
Funding: Country Contributions
Staff: 52

Contact:
P.O.Box 5834 Safat 13059 State of Kuwait
Phone : (+965) 24843130 Ext. 124 (Director)
Fax : (+965) 24842935
E-Mail: api@api.org.kw, DG@api.org.kw, aali@api.org.kw

Website: http://www.arab-api.org/

Missions:
API is an independent, **non-profit regional** organization established in **1996** by the Government in Kuwait in cooperation with the UNDP. The contribution of the UNDP ended in 1980.
Its primary mission is to advance the cause of **economic and social development** in the Arab countries through training, research, consultancy, expert-group meetings and publication.
In its function as a think tank, it conducts in-house research and studies, and collaborates with experts from other Arab, regional and international institutions.

Research areas:
The main focus of API's studies is to identify problems and propose solutions for economic development issues of immediate concern to Arab countries. Research themes are:

- **Development Management Issues**: government intervention and market failures; governance; different development paths; ensuring sustained growth
- **Sectoral Development Issues**: development of the agricultural, industrial, service, distribution sectors; role of private sector in development process; degree of competition in local markets and policies
- **Social Development Issues**: poverty reduction; distributive justice; reform of labor markets; strengthening role of women, youth and civil society institutions; health and education opportunities
- **Environmental Issues of Regional and international Development**: Arab cooperation at regional and international levels; trade and investment flows and financing; international competitiveness; capital markets and financial crises; international migration and brain drain

Specific research topics include:

- Reduction of unemployment in Arab countries
- Reform of educational systems in Arab countries
- Return to higher education in Arab countries
- Determinants of foreign investment in Arab countries

Of the topics CMI covers, API conducts research on: Regional Economic Integration; Labor Mobility; and Youth Employment and Empowerment.

Miscellaneous:
Currently, the API includes most of the Arab countries as members: Bahrain, Egypt, Iraq, Jordan, Kuwait, Lebanon, Libya, Mauritania, Oman, Qatar, Sudan, Syria, Tunisia, the UAE, Yemen, Palestine. It nonetheless commits to render services to all Arab countries regardless of membership status.

Relevance to CMI programs:
SELM

Date of entry: October 2010

Kuwait Institute for Scientific Research (KISR)

Category:	***Country:*** Kuwait

Director: Dr. Naji Mohamed Al-Mutairi

Resources:
Annual budget:
Funding:
Staff:

Contact:
P.O Box 24885
Safat 13109
Phone : +965 - 24836100- 24818630
Fax : +965 - 24830643
E-Mail: public_relations@safat.kisr.edu.kw, kisrdg@kisr.edu.kw

Website: http://www.kisr.edu.kw/

Missions:
The KISR is an **independent public** institution that was established in **1967** by the Arabian Oil Company Limited (Japan) in fulfillment of its obligations under the oil concession agreement with the Government of the State of Kuwait.
Its mission is to promote **scientific and applied research**, particularly in matters related to industry, natural and food resources and other primary constituents of national economy, in an endeavor to serve the **goals of economic, technological and scientific development** and to **offer advice** on scientific matters and on **scientific policy issues**. Indeed, the Institute is entrusted to undertake research and scientific and technological consultations for governmental and private institutions in Kuwait, The Gulf region and the Arab World.

Research areas:
Scientific research and studies are concerned with the progress of national industry and the preservation of the environment. Specific research areas are:

- **Environment & Urban Development**: Environmental Management; Coastal Management and Atmospheric Pollution; Urban Infrastructure Development; Advanced Systems
- **Food Resources & Marine Sciences**: Arid Land Agriculture and Greenery; Aquaculture, Fisheries and Marine Environment; Biotechnology
- **Petroleum Research & Studies Center**: Petroleum Production; Petrochemical Processes; Petroleum Refining; Health, Safety & Environment
- **Techno Economics:** Economic Studies related to privatization, globalization and energy; Quantitative Methods and Modeling
- **Water Resources**: Hydrology; Water Management; Desalination; Wastewater; Protect water resources from environmental hazards

In addition, the KISR's IT systems are among the best in the region, particularly in the area of knowledge management. KISR has established both the Kuwait Geographical Information Center (KGIC) and the Kuwait Distance Learning Center (KDLC).

Miscellaneous:

Relevance to CMI programs:
UD, EW

Date of entry: October 2010

Center for Strategic and Future Studies (CSFS)	
Category:	***Country:*** Kuwait
Director:	
Resources: *Annual budget*: *Funding*: *Staff*:	
Contact: *Phone* : *Fax* : *E-Mail*:	
Website: http://www.kuniv.edu/ku/Centers/CenterforStrategic&FutureStudies/index.htm (Empty)	
Missions: The CSFS, established in **2000**, is a think tank affiliated with **Kuwait University**. Its mission is to build awareness and encourage debate on **current and future strategic issues** related to **Kuwait**, the **Gulf region**, and the **Middle East**. It seeks to reach out to non-Islamic and non-Arab nations. ***Research areas:*** Research concerns sensitive issues, primarily in the realm of East/West discussions, and strategic issues such as the situation in Iraq, the Arab-Israeli conflict, the effects of globalization in the region, Arab democratization and good governance (including matters of transparency and accountability). ***Miscellaneous:*** ***Relevance to CMI programs:***	
Date of entry: October 2010	

Center for Research and Studies on Kuwait (CRSK)

Category: | ***Country:*** Kuwait

Director:

Resources:
Annual budget:
Funding:
Staff:

Contact:
P.O. Box : 65131 , Al-Mansuria 35652 , Kuwait
Phone : +965 225740801/2/3
Fax : +965 22574078
E-Mail: crsk@crsk.edu.kw

Website: http://www.crsk.edu.kw/

Missions:
The CRSK is a **non-profit** foundation founded in ….
Its mission is to prepare and publish **research and studies** related to the history of Kuwait, its heritage and its social and political affairs and to traditional and regional relations. It also aims to monitor resources that are published or broadcast about Kuwait, highlighting Arab, international and Kuwaiti public opinion about Kuwait and specifically its participation in domestic, Arab and international development.
Other than research, the CRSK also provides **political and media training courses** to state officials about political, historical, and heritage relations, and submits **consultations**.

Research areas:

- **Kuwait Civilization and Legacy**: Kuwait's Arab and foreign relations; historic maps and documents related to Kuwait; Kuwait statehood and boundaries; Challenges faced in different historical periods; social, economic, cultural and maritime aspects of Kuwait, Kuwaiti dignitaries; futuristic studies that deal with economic, social, and political horizons of Kuwaiti society in light of the international and regional developments and their reflections on the activities of Kuwaiti establishments and foundations
- **Iraqi Practices and Plans in Occupied Kuwait**
- **Addressing Iraqi Allegations**

The CRSK also issues periodical reports concerning local state affairs, problems and relations with great powers related to Kuwait, Gulf States and Iran.

Miscellaneous:
By October 2009, the CRSK had issued about 270 publications in different languages.

Relevance to CMI programs:

Date of entry: October 2010

The Arab Fund for Economic and Social Development (The Arab Fund)

Category:	***Country:*** Kuwait

Director: Mr. Abdulatif Y. Al-Hamad (Director General/Chairman of the Board of Directors)

Resources:
Annual budget:
Funding: paid-up capital, reserves allocated from retained earnings
Staff:

Contact:
H.E. Mr. Abdulatif Yousef Al-Hamad
Director General / Chairman of the board of Directors
P.O. Box 21923 SAFAT
13080 Kuwait
Phone : (965) 2495 9000
Fax : (965) 248 15750/60/70
E-Mail: HQ@ARABFUND.ORG

Website: http://www.arabfund.org/

Missions:
The Arab Fund is an Arab **regional financial** institution established in **1974**.
Its main aim is to achieve Arab integration and consolidate cooperation among the member countries. It thus provides financing for economic and social development projects in Arab countries by extending concessional loans and providing grants, expertise and technical assistance to governments and public corporations and enterprises of member states to support the implementation of development projects (NB. All Arab countries are members).

Funding priorities:
The Arab Fund gives preference to projects which are vital to the Arab world and joint projects, specifically those that increase the interdependence of Arab countries. Hence the emphasis on contributing to projects involving the interconnection of electrical power, transportation and communications. It also pays close attention to social development and reducing poverty by financing projects covering health care, education, drinking water, rural development, and social welfare.
It pays special attention to the least developed Arab countries such as providing support to the Palestinian people in the occupied territories through financing a program of projects in different sectors. It provides grants to support educational institutions, universities and professional and social associations. The Arab Fund has also supported a number of Arab countries in countering the effects of natural disasters and wars.

Miscellaneous:

Relevance to CMI programs:
UD, EW, T, SELM

Date of entry: October 2010

LEBANON

1. Carnegie Middle East Center
2. Lebanese Center for Policy Studies (LCPS)
3. Consultation and Research Institute (CRI)
4. Issam Fares Institute for Public Policy and International Affairs (IFI), American University of Beirut
5. Institute for Migration Studies (IMS), Lebanese American University
6. Lebanese Association for Educational Studies (LEAS)
7. Center for Strategic Studies Research and Documentation (CSSRD)
8. Centre for Arab Unity Studies (CAUS)
9. The Consultative Center for Studies & Documentation (CCSD)

Other possibilities:

1. Centre National de la Recherche Scientifique (CNRS)
2. Orient Institut Allemand
3. Lebanese University, Urbanisation Department
4. Academie libanaise des Beaux-Arts, Institut d'urbanisme et observatoire pour la construction et la reconstruction
5. Institute for Palestine Studies (IPS)
6. Fares Foundation
7. Economic and Social Commission for Western Asia (ESCWA)
8. The Centre for Lebanese Studies (CLS)
9. Lebanese Association of Women Researchers (LAWR)

Carnegie Middle East Center

Category: | ***Country:*** Lebanon

Director: Dr. Paul Salem

Resources:

Annual budget: information not disclosed

Funding: the Carnegie Endowment for International Peace, the Hewlett Foundation, the John D. and Catherine T. MacArthur Foundation, the Rockefeller Brothers Fund, and the UK Department for International Development. Canada's International Development Research Centre and the Heinrich Böll Foundation have also financially contributed to its joint activities.

Staff: 15 full-time and 10 others (interns, part-timers, short term period staff commissioned to do specific research/writing)

Contact:

Emir Bechir Street, Lazarieh Tower, Bldg. No. 2026 1210, 5th flr. Downtown Beirut
P.O.Box 11-1061 Riad El Solh
Phone : +961 1 99 12 91; 961-1991491 (Director)
Fax : +961 1 99 15 91
E-Mail: info@carnegie-mec.org, psalem@carnegie-mec.org

Website: http://carnegie-mec.org/

Missions:

The Carnegie Middle East Center is a **public policy think tank and research center**, established in **2006** by the Carnegie Endowment for International Peace, and part of Carnegie's Middle East Program.

It aims to better inform the **process of political change** in the Middle East and deepen understanding of a variety of challenges the region and its people face, namely **social, economic and political development, as well as critical security issues**. It aims to have a national, regional and international **outreach**, targeting policymakers, practitioners, academics, journalists, international organizations, civil society actors, and Middle Eastern citizens.

Research areas:

Examples of current research projects are:

- **Change and Integration in Post-Crisis Arab Economies**: studies the strengths and weaknesses of the infrastructure of regional economic integration, the architecture of economic and financial regional arrangements, the patterns of labor movements, capital flows and trade of goods and services, as well as examining needed institutional reforms
- **Agents of Change in North Africa**: studies the role of professional elites, political Sufi movements and Islamic civil society in Algeria, Morocco and Tunisia

The Center has also organized dozens of workshops and conferences, including:

- Algerian Presidential Elections: Prospects for Change? (6 April 2009)
- The Deficiency in the Trickle-Down Effect of Economic Growth in Egypt (25 July 2008)

Research is conducted on Youth Unemployment and Empowerment- this is currently being done for North Africa (incl. Egypt), and Syria.

Miscellaneous:

Dr. Lahcen Achy, Resident Scholar at the Center and economist with expertise in development and institutional economics, trade and labor, with a focus on MENA, has **consulted for the World Bank**. In his capacity as research fellow in the Economic Research Forum and the Moroccan Academic Liaison for the Researchers' Alliance for Development, he works to **increase interaction between the academic development community and the World Bank**. His e-mail is: lachy@carnegie-mec.org

The Center was ranked **1st** of the 25 top think tanks in MENA by the *2009 Global Go-To Think Tanks survey*.

Relevance to CMI programs: SELM

Date of entry: October 2010

Lebanese Center for Policy Studies (LCPS)

Category:	***Country:*** Lebanon

Director: Mr. Oussama Safa

Resources:
Annual budget:
Funding: grants from international and Lebanese organizations, the sale of its publications, consulting contracts with UN specialized agencies and other international public organizations, and unrestricted contributions from individuals
Staff:

Contact:
Vanlian Center, Box 55215, 8th floor, Sin El Fil, Beirut
Phone : 00961-1-486429/30/31
Fax : 00961-1-490375
E-Mail: info@lcps-lebanon.org

Website: www.lcps-lebanon.org

Missions:
The LCPS is a **non-partisan non-profit** research center established in **1989**.
Its work concerns **public policy in the MENA** region, with particular **emphasis on Lebanon**.

Research areas:
Some of the issues covered by LCPS research are:

- Governance
- Elections
- Social and economic development
- Judicial reforms
- Media reform

Miscellaneous:
The LCPS works in concert with a network of experts in the Arab world, as well as other local, regional and international organizations including the Konrad Adenauer Foundation (KAS) and the UNDP.
It used to be directed by Dr. Paul Salem.
It is ranked **17th** of the 25 top think tanks in MENA by the 2009 Global Go To Think Tanks survey.

Relevance to CMI programs:

Date of entry: October 2010

Consultation and Research Institute (CRI)

Category:	***Country:*** Lebanon

Director: Reda Haddad (?)

Resources:
Annual budget:
Funding:
Staff:

Contact:
Facing Carlton hotel, Raoucheh, P.O. Box 5216/13, Beirut
Phone : 01/801108 - 867659 - 792058
Fax : 01/792058
E-Mail: info@crilebanon.com

Website: http://www.crilebanon.com/

Missions:
CRI is a **private consulting firm** established in **1977**.
Its mission is to offer **consulting services**, as well as conducting **feasibility studies**, **market surveys** and **statistical surveys** upon the request of clients ranging from private local to foreign business, UN organizations, national government, ministries and public institutions, in addition to several national and international NGOs.
Its activities focus on **business** studies, as well as **social** and **economic** studies **in and outside** of Lebanon. In addition to its specialty (business-oriented activity), topics both on the macro and micro levels include Education, Health, Poverty, Environment, Employment.

Research areas:
Work at CRI is organized along four specialized divisions:

- **Market & Feasibility Studies Division**
- **Economic and Statistical Research Division**
- **Social Development Division**: Health, Education, Employment, and Local Community Development.
- **Legal, Administrative & Organizational Division**

Consulting services are offered in various macro-economic and social development fields, including sectoral, fiscal and financial issues, employment and labor market issues, in addition to social regulations and laws governing the activities of public and private sectors in Lebanon.
In addition, CRI computes since 1977, the Consumer Price Index (CPI), on monthly basis, for Beirut and its suburbs, and tracks its evolution using modern statistical tools.

Miscellaneous:
In recent years, the **World Bank** has been a client of the CRI.

Relevance to CMI programs:

Date of entry: October 2010

Issam Fares Institute for Public Policy and International Affairs (IFI), American University of Beirut

Category: | ***Country:*** Lebanon

Director: Rami G. Khouri

Resources:
Annual budget:
Funding:
Staff:

Contact:
Issam Fares Institute, American University of Beirut, Riad El-Solh / Beirut 1107 2020
P.O.Box 11-0236
Phone : +961-1-340460 / 350000
Fax :
E-Mail: rk62@aub.edu.lb (Director)

Website: http://www.aub.edu.lb/ifi

Missions:
The IFI at the AUB was established in ….
It aims to harness the **policy-related research** of AUB's faculty in order to achieve several goals: to raise the quality of public policy-related debate and **decision-making in the Arab World** and abroad, to enhance the Arab World's input into international affairs, and to enrich the quality of interaction among scholars, officials and civil society actors in the Middle East and abroad.
In view of this, it carries out a wide range of activities including: conferences, workshops and symposia; research projects, short policy recommendations, ad hoc white papers on timely issues, and so on. In these, it targets multiple audiences, namely: academic scholars, students, policy-makers, the mass media, civil society, the private sector, and other research centers in the Middle East and the rest of the world.

Research areas:
IFI has decided to focus in its first 3 years on programs in the following areas:

- **Arab youth-related issues**: areas such as public health, gender, demographics, urbanism, political participation, identity, culture, terrorism/extremism, environment, education, economy-business, psychology, sociology
- **Environment and public health**: water, global warming, etc.
- **The Arabs and Asia**: issues of trade, labor flows, security, terrorism, extremism, investment, identity, religion, environment, arms and WMD proliferations, security, and public health
- **Middle East think tanks and public policy**: ongoing regional assessment of how think tanks and research centers can impact more emphatically on public policy and international affairs, and how public policy is formulated and implemented in the Arab region

The IFI also has a **Policy and Governance in Palestinian Refugee Camps** Faculty, and a **Research, Advocacy and Public Policy-making** Faculty which aims to forge an Arab contribution to global knowledge about the practice of policy making.

Miscellaneous:
The IFI carries out collaborative work with colleagues around the region and the world through **ongoing and ad hoc partnerships** with other universities, stand-alone think tanks, research centers, and institutions in the private and public sectors.

Relevance to CMI programs:
EW, SELM

Date of entry: October 2010

Institute for Migration Studies (IMS), Lebanese American University

Category:	***Country:*** Lebanon

Director: Paul Tabar

Resources:
Annual budget:
Funding: funding has been received from the International Development Research Center in Canada
Staff:

Contact:
P.O. Box: 13 – 5053
Chouran – Beirut 1102 2801
Phone : +961- 1- 786456, Ext: 1200
Fax : +961-1- 867 098
E-Mail: ptabar@lau.edu.lb

Website: http://www.lau.edu.lb/academics/centers-institutes/ims/

Missions:
The IMS was established in **2007**. It is part of the Department of Social Sciences of the **Lebanese American University**.
It is interdisciplinary, research-based, educationally minded, **policy-driven** and network-oriented. One of its priorities is to draw on new research findings to **evaluate and advocate policy options** and effective government practices.
One of its aims is to closely collaborate with governmental and non-governmental organizations, as well as universities, that deal with diasporic migrant communities and migrant workers in the region. The objective is to establish an integrated institutional network for migration research in the Arab world housed at LAU.

Research areas:
The IMS focuses on the study of **migration** and its various **impacts** on Lebanon and other countries in the region and worldwide.
Examples of its current and planned research projects are:

- The role of Lebanese politics in the Diaspora and its impact on the political process in Lebanon
- Migrant Arab families
- Iraqi refugees in Lebanon, Syria and Jordan
- Ethiopian domestic workers in Lebanon

Miscellaneous:
The institute maintains ongoing collaboration with the Lebanese Ministry of Foreign Affairs and Expatriates.
It is (has?) building a relationship with the International Organization for Migration (IOM).

Relevance to CMI programs:
SELM

Date of entry: October 2010

Lebanese Association for Educational Studies (LEAS)

Category:	***Country:*** Lebanon

Director: Raouf Ghusayni

Resources:
Annual budget: about $200'000 (year 2009-2010)
Funding: Main sources have been Unesco, Ford Foundation, Lebanese Ministry of Education/World Bank, Lebanese National Commission for Unesco, Educational Bureau of the Gulf States, and Kuwait Society for the Advancement of Arab Childhood, AMIDEAST/USAID, and International Institute of Education
Staff: 3 full-time

Contact:
P.O. Box 113/5492, Beirut
Phone : (961) 1 369345
Fax : (961) 1 370345
E-Mail: laes@cyberia.net.lb

Website: http://www.laes.org/

Missions:
The LAES is a **non-political non-profit** organization founded in **1995**.
Its mission is to develop and disseminate **educational knowledge**, support the educational research community in Lebanon, and interact with similar associations in the Arab countries and the world.
It aims to do so by undertaking research, documentation and publication, as well as holding conferences and seminars. Its reports and publications usually include policy recommendations, particularly when a report is prepared upon request of a ministry or international organization. Two cases in point are: the LAES evaluation of Lebanese curricula commissioned by the UNESCO office in Beirut and the proposed strategy for education in Lebanon that was prepared at the request of the Lebanese Ministry of Education as part of the Educational Development Project financed by the World Bank.

Research areas:
Current and completed research projects include:

- Evaluation of the New Lebanese Curricula
- Higher Teacher Education Institutions in Arab Countries
- Arab Educational Information Network (SHAMAA)
- Using ICT in Teaching Communication Skills in Schools in Bahrain

Currently, 3 major projects that are relevant to quality assurance and quality control in higher education in the MENA region are being undertaken: 1. Preparation of a draft law for the establishment of a national Board for Quality Assurance of higher education in Lebanon requested by the minister of education and funded by AMIDEAST/USAID; 2. classification of higher education institutions in the MENA region in collaboration with the International Institute of Education in Washington; 3. challenges of quality of higher education in the Arab states with special reference to the growth of the private sector, funded by the Ford Foundation

Miscellaneous:
The LAES currently has 48 members from leading universities in Lebanon, all of whom are active in the field of education in the country and the region.

Relevance to CMI programs:
SELM

Date of entry: October 2010

Center for Strategic Studies Research and Documentation (CSSRD)

Category:	***Country:*** Lebanon

Director: Ibrahim Farhat

Resources:
Annual budget:
Funding:
Staff:

Contact:
Bir Hassan - Embassies St., Beirut
P.O.Box : 113-5668
Phone : 961.1.820920 - 835584 - 820913
Fax : 961.1.835495
E-Mail: cssrd@dm.net.lb

Website: http://www.cssrd.org.lb/

Missions:
The CSSRD is an **independent** institution that was founded in **1990**.
Its mission is to take part in developing a **new strategic awareness**.

Research areas:
The CSSRD's activities (seminars, research workshops, research programs and publications) concentrate on the following spheres:

- The Arab-Israeli struggle
- The Arab Order
- Neighboring Islamic countries, especially Turkey and Iran
- International strategies and policies that have an impact on the Middle East

Miscellaneous:
The Center has established a broad cooperation policy with a number of research centers in Lebanon, the Arab World, Turkey and Iran, that provides for exchanging publications and information, as well as holding joint conferences and seminars.

Relevance to CMI programs:

Date of entry: October 2010

Centre for Arab Unity Studies (CAUS)

Category:	***Country:*** Lebanon

Director: Dr. Khaireddin Haseeb

Resources:
Annual budget:
Funding: donations and material assistance from governments, institutions and individuals in the Arab world that desire to contribute without imposing conditions or restrictions
Staff:

Contact:
"Beit Al-Nahda" Bldg. – Basra Street – Hamra
P. O. Box: 113-6001 Hamra
Beirut 2034 2407
Phone : (961-1) 750084 - 750085 - 750086 – 750087
Fax : (961-1) 750088
E-Mail: info@caus.org.lb

Website: http://www.caus.org.lb/

Missions:
The CAUS is an **independent** NGO that was founded in **1975**, following the Arab defeat suffered in the June 1967 war with Israel.
With the conviction that Arab unity should be promoted, its mission is to carry out "independent, scientific research into all aspects of **Arab society and Arab unity**, free of ties to any Government and in an atmosphere far removed from partisan politics".
The CAUS publishes a range of scholarly materials on the issue, including a monthly journal in Arabic. One of its guiding principles is for **none** of the studies, research or activities to **deal with current political conditions** in the Arab world, and for the Centre not to adopt any directly political positions, engage in any political activity, enter into any political disputes or conflicts, associate itself with any government, support any regime, enter into any political alliances or join any fronts.

Research areas:
The Centre's publications include books in the fields of:

- Arab national thought
- Culture
- Sociology
- Politics
- Economics
- Information and communications
- The Palestine cause
- Science and technology
- Education
- History
- Youth issues

Miscellaneous:

Relevance to CMI programs:

Date of entry: October 2010

The Consultative Center for Studies & Documentation (CCSD)

Category:	***Country:*** Lebanon

Director: Abdul Halim Fadlallah

Resources:
Annual budget:
Funding:
Staff:

Contact:

Phone :
Fax :
E-Mail: info@dirasat.net

Website: http://www.dirasat.net/

Missions:
The CSSD, established in **1988**, is a **specialized scientific institute** (in Beirut).
Its mission is to conduct research, studies and data collection on **domestic**, **regional** and **international** affairs, and prepare consultation in the Center's areas of interest.

Research areas:
Studies are conducted in the following areas:

- **Politics**: e.g. "The Fragile Arab State"; "The National Struggle and Social Strife"
- **Economics**: e.g. "Cooperation and Partnership"; "Survey of Economic Sector Losses"
- **Development**
- **Society**
- **The Middle East**

Past accomplishments include: more than 300 studies and reports in various fields; a developmental field study that covered a vast area of the Lebanese territories; assistance of governmental departments, ministries and international institutes in several field projects; analysis of numerous projects, such as Alisar, The Real Estate company for the western edge of the suburbs, the highway network, etc.

Miscellaneous:

Relevance to CMI programs:

Date of entry: October 2010

MALTA

1. Foundation for International Studies at the University of Malta (FIS)

Other possibilities:

1. Diplo Foundation

Foundation for International Studies at the University of Malta (FIS)	
Category:	***Country:*** Malta
Director: Mr. Josef N Grech	
Resources: *Annual budget*: *Funding*: *Staff*:	
Contact: Foundation for International Studies at the University of Malta (FIS) University Building St. Paul Street VLT 07 Valetta *Phone* : (+356) 234 121/2 *Fax* : (+356) 230 551 *E-Mail*: info@fis.com.mt	
Website: http://www.fis.com.mt/	
Missions: The FIS was established in 1986 as an institution for the study of global, European and Mediterranean issues. ***Research areas:*** The Foundation specializes in coastal management, environmental matters, future generations, islands and small states and social sciences in Europe and the Mediterranean. ***Miscellaneous:*** ***Relevance to CMI programs:*** EW	
Date of entry: October 2010	

MOROCCO

1. Amadeus Institute
2. Centre d'Etudes et de Recherches en Sciences Sociales (CERSS)
3. Institut de Recherche pour le Developpement (IRD), Bureau de Rabat
4. Centre Marocain de Conjoncture (CMC)
5. Centre Marocain d'Etudes Stratégiques (CMES)
6. Le Centre d'Etudes Sociales, Economiques et Managériales (CESEM)
7. Ecole de Gouvernance et d'Economie (EGE)
8. Institut Marocain des Relations Internationales (IMRI)
9. Observatoire National du Développement Humain (ONDH)
10. Institut Royal des Etudes Stratégiques (IRES)
11. Institut des Etudes Africaines (IEA), Université Mohammed V
12. Laboratoire de Management de l'Innovation et du Développement (LaMID), Campus Privé Mundiapolis
13. Université Internationale de Rabat (UIR)

Other possibilities:

1. Centre d'Etudes sut les Mouvements Migratoires maghrébins
2. Association marocaine pour la recherche développement
3. Centre d'études cooperatives pour le développement local
4. Groupe d'études et de recherche sur les énergies renouvelables et l'environnement
5. Centre de développement des energies renouvelables
6. Centre Jacques Berque pour les etudes en sciences humaines et sociales
7. Centre d'Etudes Stratégiques (CES)
8. Spanish-Moroccan Socioeconomic Development Foundation (FHIMADES)
9. Forum Méditerranéen de la Jeunesse et de l'Enfance (Fomeje)
10. Institut National de Statistique et d'Economie Appliquée (INSEA)
11. Arab Industrial development and Mining Organization (AIDMO)
12. Fondation du Roi Abdul Aziz Al Saoud pour les Etudes Islamiques et les Sciences Humaines
13. Institut National d'Amenagement et d'Urbanisme (INAU)

Amadeus Institute

Category:	***Country:*** Morocco

Director: Mr. Brahim Fassi-Fihri (President)

Resources:
Annual budget:
Funding:
Staff: 12

Contact:
12 avenue Michlifane
10 080 Rabat Agdal
Phone : +212 537 670 628; +212 537 670 630
Fax : +212 537 670 629
E-Mail: brahim.fassi.fihri@amadeusonline.org, contact@amadeusonline.org

Website: http://www.amadeusonline.org/

Missions:
Amadeus Institute is an **independent think tank** and **policy organization** founded in **2008**.
Its main objectives are:

- To produce research and analysis on **strategic issues concerning Morocco, North Africa and the Mediterranean region**, and make recommendations
- To analyze the major trends affecting bilateral and multilateral relations in Morocco and among its Southern partners
- To participate in, and consolidate, the economic, social and cultural development of Morocco and southern countries

Research areas:
Among the Institute's thematic interests are:

- Middle Class and Social Mobility
- Economic Growth and Regional Integration (Amadeus Institute proposes analyses of various regional integration logics and examines each year, through its MEDays Forum, the challenges of integration in the "South")
- Co-development: North-South cooperation
- Sustainable Development and Energy Efficiency

The primary thrust of its research is Morocco, followed by Maghreb/European Union co-operation, the world economy, and development strategies.
Other than Morocco and the Maghreb, the geographical regions covered by the Institute more widely include the Mediterranean, Africa, the Arab World, the South: 3As (Latin America, Africa, Asia)

Miscellaneous:
The **annual forum MEDays**, which gathers policy and economic leaders from the EMEA region, provides a forum for dialogue, co-decision and co-management between North-South-South.

Relevance to CMI programs:
EW

Date of entry: October 2010

Centre d'Etudes et de Recherches en Sciences Sociales (CERSS)

Category:	***Country:*** Morocco

Director: Mr. Abdallah Saaf (President)

Resources:
Annual budget:
Funding: fees and contributions from members, subsidies, grants and other resources, revenues generated by the Center's activities
Staff:

Contact:
Boulevard des Nations-Unies
B.P 721 Rabat
Phone : (+212) 37 66 1754 (President))
Fax :
E-Mail: abdallahsaaf@yahoo.fr

Website: http://www.cerss-ma.org/

Missions:
The CERSS was founded in **1993**.
Its mission is to provide Moroccan academics and policymakers with the opportunity to discuss and promote research on issues in the **social sciences** and **security studies**, as well as involving international academics, in order to contribute to a better understanding of Moroccan society and its regional and international environments.

Research areas:
The Center's activities (research, studies, consultations, appraisals, reviews, conferences, seminars, and so on) cover three major themes:

- General security issues in a regional and international context
- Public policy
- Comparative democratic transitions
- Moroccan political and social fields
- African cooperation

Much of its research has been directed towards social issues in Morocco, such as poverty, class formation and industrial development, as well as education.

Miscellaneous:
The CERSS was **ranked 22nd** out of the top 25 think tanks in MENA by the 2009 Global Go To Think Tanks survey.

Relevance to CMI programs:

Date of entry: October 2010

Institut de Recherche pour le Développement (IRD), Bureau de Rabat

Category:	***Country:*** Morocco

Director: Mr. Benoît Lootvoet (starting in January) (Representative)

Resources:
Annual budget:
Funding:
Staff:

Contact:
15, rue Abou Derr
BP 8967 - 10000 Rabat Agdal
Phone : (212) 537 67 27 33
Fax : (212) 537 67 27 43
E-Mail: maroc@ird.fr, catherine.errafii@ird.fr (Assistant to the Representative)

Website: http://www.ird.fr/maroc

Missions:
The IRD is a **French research establishment** dealing with science and technology founded in 1944 under the tutelage of the French Ministries of Research and of Cooperation. It has a branch in Morocco since **2005**.
Its mission is to conduct research with the aim of contributing to economic, social and cultural development.
The research priorities of this branch are defined in accordance with the **Research and Higher Education Ministry** and in coordination with several ministerial departments and institutions.

Research areas:
The major fields of interest are:

- Natural risks and climate
- Water resources and access to water
- Knowledge, preservation and valorization of natural resources
- Sustainable management of the South's ecosystem
- Biotechonologies
- Food security in the South
- Agriculture in difficult conditions
- Sanitary security and health politics
- Socioeconomic and cultural development, and globalization
- Governance

There are about 20 **current research programs**, which concern domains such as: water resource management; biotechnologies for the environment, agriculture and 'vegetal' production; the sea and fishing; rural development; socioeconomic development in the context of new governances and globalization; health; mathematical and computerized modeling of complex systems.

Miscellaneous:

Relevance to CMI programs:
EW

Date of entry: October 2010

Centre Marocain de Conjoncture (CMC)

Category:	***Country:*** Morocco

Director: Prof. Habib El Malki (President)

Resources:
Annual budget:
Funding:
Staff:

Contact:
Mahaj Ryad, Imm N, 5ème étage, Hay Riad- Rabat 10100
Phone : 05 37 56 54 05- 05 37 56 55 08/19/40- 05 37 56 57 42
Fax : 05 37 56 54 86
E-Mail: cmconjoncture@menara.ma, h.elmalki@cmc.ma

Website: www.conjoncture.ma

Missions:
The CMC, established in **1990**, is the **first independent economic think tank** analyzing the **Moroccan economic situation**. Its research and studies, including data, forecasts and operational indicators, are destined for companies and other private and public organizations to help in decision making. To perceive the economic and social situation, both nationally and internationally, it uses information, survey, poll and analysis tools.

Research areas:
The Center's studies focus on **economic**, **demographic, statistic, industrial, financial** and **commercial** areas of research, and can cover one or more sectors, a professional organization or a productive unit.
Recent studies include:

- "Update on the development strategy of the marine fisheries sector"
- "Job loss and creation in the Moroccan industrial sectoral"
- "Elaboration of macroeconomic scenarios for forecasting demand for electrical energy in 2020"
- "Morocco country profile" (study realized in the context of the FEMISE and in partnership with the Mediterranean Institute in Marseille (Palais du Pharo))

Recent databases include:

- A database of macroeconomic and sectoral statistics

Themes covered in recent newsletters have included:

- Social protection: new challenges
- Free trade in Morocco

Miscellaneous:
Habib El Malki is a former minister and university professor

Relevance to CMI programs:

Date of entry: October 2010

Centre Marocain d'Etudes Stratégiques (CMES)

Category:	***Country:*** Morocco

Director: Prof. Mohammed Benhammou

Resources:
Annual Budget:
Funding: contributions of members and partners, expertise, sales of publications and other resources
Staff:

Contact:
Angle Av. Allal Ben Abdellah et rue Kahira
Immeuble n° 2. porte n° 5
11020
Hassan Rabat
Phone : +212 (0) 537 707 388
Fax : +212 (0) 537 707 388
E-Mail: etudestrategique@yahoo.fr, mohammedbenhammou@cmes-maroc.com

Website: http://www.cmes-maroc.com/

Missions:
The CMES is an **independent** center established in **2004**.
It aims to contribute to the understanding of contemporary phenomena at the **international, national, regional and local levels**.
Among its main activities are:

- The study and analysis of strategic, political and international issues concerning the environment, security, international peace and the fight against diverse forms of violence such as terrorism
- Raising awareness on the importance of reform, democratic development, conflict management, and so on
- Preparing youth for professional life and specialization
- Reinforcing rules of regional and international cooperation

Research areas:
These include:

- Euro-Mediterranean issues
- Arabo-Islamic and Maghreb issues
- International organisms and regional formations
- Environment, development strategy, and regionalization
- Reform and democracy
- Computer security

Miscellaneous:

Relevance to CMI programs:

Date of entry: October 2010

Le Centre d'Etudes Sociales, Economiques et Managériales (CESEM)

Category:	***Country:*** Morocco

Director: Mr. Driss Ksikes

Resources:
Annual budget: 3.6 million dirhams
Funding: 3 million dirhams from the HEM, rest from external sources
Staff: 12 permanent staff + a network of freelance experts

Contact:
2, rue Jaafar Essadik Agdal-Rabat
Phone : 0537 67 37 46
Fax : 0537 67 04 22
E-Mail: cesem@hem.ac.ma

Website: www.cesem.ma

Missions:
The CESEM is a **research center** that was established in … to complement the Higher Institute of Management Studies (*Hautes Etudes du Management*- HEM).
The "*Collectif Stratégie*" at the CESEM is an **independent think tank** that focuses on major issues concerning the **national economy** and **management** in their social, institutional and strategic dimensions. Its mission is to ultimately improve decision making at national, regional and entrepreneurial levels.

Research areas:
Research themes focus on managerial, economic, social or political aspects that can help improve the behavior of economic actors. Studies can thus range from an evaluation of the fiscal system to safety of megacities or even political marketing in election periods.
Examples of relevant studies are:

- **Regional economic integration** (under the 2010-2012 *Collectif Stratégie* program): How to bridge the Morocco-Europe gap? ; The acceleration of economic integration in the Maghreb
- **Innovation and technology**: a study, conducted by the permanent research group "Enterprise, entrepreneurs and innovation", has been published in June on the degree of integration of information systems in Morocco
- **Migration**: an in-depth study was conducted in June 2009 on "the migrant, an economic force" and its findings will be publishes in a special issue of CESEM

Workshops cover issues to do with competitiveness, the economy and enterprise, and have included:

- How to develop R&D in Morocco
- How to build the Modernity School

In its 2008 annual international symposium on Management and Social Sciences, the CESEM has discussed, among other topics, the issue of integration in the Mediterranean.

Miscellaneous:
The "*Collectif Stratégie*" will solicit external guests to discuss different issues from a North African and Mediterranean perspective.

Relevance to CMI programs:

Date of entry: October 2010

Ecole de Gouvernance et d'Economie (EGE)

Category:	***Country:*** Morocco

Director: Marie-Claude Azzouzi

Resources:
Annual budget:
Funding:
Staff:

Contact:
Avenue Mohamed Ben Abdellah Regragui
BP:6283 Madinat Al Irfane, 10112 Rabat
Phone : + 212 5 37 27 61 00
Fax : + 212 5 37 77 68 64
E-Mail: mounia.benbrahim@egerabat.com (Director's Assistant)

Website:

Missions:
The EGE is a **private higher education institution** created in **2008** by the Foundation for Economic, Political and Social Studies, a non-profit institution which promotes the scientific research in the fields of politics and economics. The Foundation carries out the administrative and financial management of the EGE.
The EGE enjoys the support and guidance of **Sciences Po Paris**.

Activities:
The EGE offers **undergraduate** and **graduate** courses in Governance and Economics. Through its programs, it aims to train students to be the future professionals, political and economic leaders that are needed in Morocco and the Mediterranean, Arab and African World (*Monde Arabe, Méditerraneen, et Africain*- MAMA), as well as to attract students from Western countries to study at the EGE so as to acquire expertise on questions concerning the region.
It has partnerships with a set of academic institutions, thus allowing its students and researchers to spend some time at a foreign university.
It also has partnerships with private and public companies, thus facilitating managers' recruitment policies and bringing to the school a share of the resources it needs.

Miscellaneous:
Some of the Foundation for Economic, Political and Social Studies' founding members are MM. Faïçal Laraïchi, CEO of the National Society of Radio-Television, and Mustapha Bakkoury, CEO of the Moroccan Agency for Solar Energy.

Relevance to CMI programs:
UD, KEIT

Date of entry: October 2010

Institut Marocain des Relations Internationales (IMRI)

Category:	***Country:*** Morocco

Director: Jawad Kerdoudi

Resources:
Annual budget: 60 000 euros (2010)
Funding: studies, membership fees, sponsorships from private and public organizations
Staff: 1 full-time, 20 volunteers

Contact:
219, Avenue des FAR - Casablanca 20 000
Phone : (+212) 22 44 64 47
Fax : (+212) 22 44 64 49
E-Mail: imri@menara.ma

Website: www.imri.ma

Missions:
IMRI is a non-profit organization established in 2003.
Its mission is to contribute to the political, economic and social development of Morocco through the research and analysis of global issues. Studies are published in the form of reports, in order to assist Moroccan decision-makers. IMRI also seeks to promote investments, trade, tourism and democracy in the Kingdom, as well as Morocco's image at home and abroad.

Research and Activities:
Research and activities such as debates cover political, economic and social themes related to Moroccan, Euro-Mediterranean, and international issues. Recent examples include:

- Development of Saharan provinces: case of the Oued Eddahab-Lagouira Region
- Relations between Morocco and the EU
- Union for the Mediterranean Project
- State of the links and practices of strategic analysis and expertise of think tanks in the Maghreb
- Challenges of security and development in the Mediterranean
- Euro-Moroccan networks: migration and development
- Moroccan and foreign experiences in regionalization
- Maghreb Integration

Miscellaneous:

Relevance to CMI programs:

Date of entry: October 2010

Observatoire National du Développement Humain (ONDH)

Category:	***Country:*** Morocco

Director: Rachid Benmokhtar Benabdellah (President)

Resources:
Annual budget:
Funding:
Staff:

Contact:
Angle avenue Allal El Fassi et Avenue des FAR, B.P. 6836. Hay Riad - Rabat
Phone : 05 37 57 69 51/61
Fax : 05 37 56 56 47
E-Mail: ondh@ondh.org.ma, akabli@ondh.org.ma

Website: http://www.ondh.ma/

Missions:
The ONDH is a national observatory that began its work in **2006** following the launch under the auspices of His Majesty the King of the National Initiative for Human Development (NIHD) in May 2005.
Its mission is to **analyze and evaluate** the impact of **human development programs and policies**, and to make **recommendations** for the development and implementation of a national strategy for human development, notably in the framework of the NIHD.
To carry out this broad mandate, the ONDH has, under the authority of a **chairman appointed by His Majesty the King**, a council composed of 24 members selected among senior government officials, civic actors, academics and private sector operators. As part of its main activities, the council annually submits a report on human development to the appreciation of His Majesty the King.

Research and Activities:
Among its main activities, the ONDH produces general and comparative studies, surveys, data analysis, and develops specific indicators for human development.
Research areas include:

- Demography and Population
- Society, Family, Women and Youth
- The Economy: including international trade, financial and other sectors, employment
- **Education** systems
- Health and quality of life
- Access to basic services
- Poverty and exclusion factors
- **Environment** and **Territories**
- **Knowledge, technology and innovation**
- Culture
- Convergence, **Integration**, Governance and Participative Development

Miscellaneous:
The ONDH is partners with a number of administrations (including the Prime Minister), the Parliament, public organisms, universities, and training institutes, as well as international organisms including the **World Bank**, UNDP, and AFD.

Relevance to CMI programs:

Date of entry: January 2011

Institut Royal des Etudes Stratégiques (IRES)

Category:	***Country:*** Morocco

Director: Mr. Mohammed Tawfik Mouline (Director General)

Resources:
Annual budget:
Funding:
Staff: 22 full-time

Contact:
Avenue Azzaitoune, Hay Riad, Rabat 10100
Phone : +212 (0) 537 71 83 83
Fax : +212 (0) 537 71 37 99
E-Mail: **contact@ires.ma**

Website: http://www.ires.ma/

Missions:
The IRES was established in **2007**.
Its mission is to carry out strategic studies and analyses on **issues as advised by His Majesty The King**, and to be entrusted with a strategic watch task, both at the national and international levels, in fields deemed strategic for the country. It focuses on public policy and making recommendations.
Its activities revolve around 3 main functions:

- IRES **Think Tank**: Studying the country's strategic issues
- IRES Watch: Observation and Strategic watch
- IRES Forum: Centre for debate and dissemination of strategic thinking to various audiences

Research and Activities:
IRES' Study Programs tackle various issues around the common theme of human development. They fall under 3 broad categories:

- **Social link in Morocco**: what roles do the state and political and social actors play?
- **Climate change**: the impact on Morocco and the global adaptation options
- **Global competitiveness** and positioning of Morocco in the globalized system

Strategic Watch, one of the IRES' main missions, is concerned with collecting and processing information and data made public in the political, economic and social fields, whether nationally or internationally, to aid in the "detection of weak signals and roots for change and heavy transformations". Areas covered by Strategic Watch include: Guaranteeing independence in terms of strategic resources and preserving the sustainability of Morocco's natural capital; Protecting the country against the consequences of **climate change** and natural disasters; Monitoring **international migrations**; Achieving **territorial development**; Progressing towards the **Knowledge Society**.

Miscellaneous:
IRES' Steering Committee is composed of personalities nominated by His Majesty the King.

Relevance to CMI programs:

Date of entry: January 2011

Institut des Etudes Africaines (IEA), Université Mohammed V

Category:	***Country:*** Morocco

Director: Yahia Abou El Farah

Resources:
Annual budget:
Funding:
Staff:

Contact:
Avenue Allal El Fassi, Madinat Al Irfane (en face de la Cité Universitaire Souissi II, BP. 8968 Agdal. Rabat
Phone : 212 537 77 12 72/74
Fax : 212 537 77 84 25
E-Mail: sanegay3@yahoo.fr

Website: http://iea.um5s.ac.ma/

Missions:
The IEA is a research institution within Université Mohammed V - Souissi. It was created in **1987** and has been operational since 1990.
Its mission is to conduct research on Moroccan-African common heritage, the different aspects of African cultures, languages, and dialects, as well as current issues such as desertification, immigration and territorial disputes. This is disseminated through a variety of publications. The institute also organizes academic, cultural and scientific activities.

Research areas:
- Moroccan-African Heritage
- Political, economic, social, cultural and spatial transformations in Africa
- Moroccan-African relations
- Mutual challenges facing Morocco and other African countries
- African languages, literatures and cultures
- Religion
- Power and Identity
- **Development** and **Environment**

Miscellaneous:

Relevance to CMI programs:

Date of entry: January 2011

Laboratoire de Management de l'Innovation et du Développement (LaMID), Campus Privé Mundiapolis	
Category:	***Country:*** Morocco
Director: Abderrahmane Lahlou (CEO of Mundiapolis University)	
Resources: *Annual budget*: *Funding*: *Staff*:	
Contact: *Phone* : *Fax* : *E-Mail*:	
Website: http://www.mundiapolis.biz/RE/index.php?option=com_content&view=article&id=4&Itemid=4	
Missions: LaMID, established in …, is a research laboratory within **Mundiapolis private university**. Its mission is to promote research in Mundiapolis, through various ways such as the organization of conferences, seminars, study days, as well as publications. It also seeks to increase synergies between Munidapolis and a number of organisms (higher education institutions in Morocco and abroad, international organizations, NGOs, and research centers). ***Research areas:*** (No such information on above website) ***Miscellaneous:*** LaMID is one of the organizers of an international seminar which will take place in April 2011 on the theme: « Sustainable Development and Corporate Social Responsibility : indicators and strategies ». ***Relevance to CMI programs:***	
Date of entry: January 2011	

Université Internationale de Rabat (UIR)

Category:	***Country:*** Morocco

Director: N. Mouaddib

Resources:
Annual budget:
Funding:
Staff:

Contact:
Technopolis Rabat-Shore, Bâtiment B1, Rocade Rabat-Salé, 11100 Sala el Jadida
Phone : +212 (0)5 38 01 42 30
Fax :
E-Mail: contact@uir.ma

Website: http://portail.uir.ma/

Missions:
The UIR, established in …., is an international university which offers degree programs and promotes research and exchanges in order to **support Morocco's development**.
It aims to be a key player in developing the knowledge economy mainly in Morocco and more generally in Africa, by addressing the concerns of developed countries, of international organizations, and of the Union for the Mediterranean. It seeks to address **economic, political and social challenges facing the southern Mediterranean countries** by training future leaders and promoting Mediterranean and African know-how.
Among its activities, the UIR undertakes research projects in close collaboration with businesses, the public sector, and national and international organizations.

Research areas:
The UIR carries out research activities in niche sectors, with high added-value to Morocco. These cover themes such as:

- **Renewable Energies**: R&D for the design of third generation photovoltaic cells
- **Composite materials**: Applied research to develop new materials that are more environmentally friendly, more reliable and provide better security, in the automotive sector.
- **Embedded Systems**: R&D in the areas of embedded software, optics / optoelectronics, and electronics and related processes for innovation of integrated technologies in transportation (automotive, aeronautic, naval, ...), space, telecommunications, etc.
- **Secure Information Systems**: e.g. Internet security

Miscellaneous:
The UIR is partners with a number of academic institutions, research laboratories, businesses, as well as administrative bodies (Ministry of Economy and Finance; Ministry of Energy, Mines, Water and Environment, etc.).

Relevance to CMI programs:

Date of entry: January 2011

PALESTINE

1. Center for Palestine Research and Studies (CPRS)
2. Palestine Economic Policy Research Institute (MAS)
3. Palestinian Academy Society for the Study of International Affairs (PASSIA)
4. Palestinian Economic Council for Development & Reconstruction (PECDAR)
5. Applied Research Institute Jerusalem (ARIJ)
6. Bisan Center for Research and Development
7. Jerusalem Media and Communications Center (JMCC)
8. Palestinian Center for Policy and Survey Research (PSR)
9. Sharek Youth Forum
10. Welfare Association (WA)

Other possibilities:

1. The Institute for Jerusalem Studies
2. Peace Research Institute in the Middle East
3. Issam Sartawi Center for the Advancement of Peace and Democracy, Al-Quds University
4. The Palestinian Commission for Refugee Right Protection
5. Palestinian Refugee and Diaspora Center- Shams

Center for Palestine Research and Studies (CPRS)

Center has closed?

Category:	***Country:*** Palestine

Director: Sa'id Kana'an

Resources:

Annual budget:

Funding: individual contributions and grants from Palestinian and international donor agencies

Staff:

Contact:

Phone :

Fax :

E-Mail:

Website: No website

Missions:

The CPRS is an **independent non-profit** academic research and policy analysis institution established in **1993**. It acts as a think tank for **Palestinian policy and strategy**. It is independent of political factions.

Its mission is to explore and understand **local and regional developments** and assess their **impact on the Palestinians**. It encourages scholars in Palestinian political, strategic, and economic issues to actively participate in current dialogue regarding the formulation of priorities and options.

Research areas:

- Domestic and Palestinian Affairs
- Israeli studies
- Political Settlement Process
- Palestinian-Arab relations
- Regional and International relations
- Survey research

Miscellaneous:

It was ranked **21st** out of the 25 top think tanks in MENA by the 2009 Global Go To Think Tanks survey.

Relevance to CMI programs:

Date of entry: October 2010

Palestine Economic Policy Research Institute (MAS)

Category:	***Country:*** Palestine

Director: Samir Abdullah

Resources:

Annual budget:

Funding: The **World Bank**; Arab Fund for Economic and Social Development (AFESD); OPEC Fund for International Development (OFID); International Development Research Center (IDRC); Friedrich Ebert Stiftung (FES); Cordaid; The Portland Trust; Welfare Association; Asamble de Coopercion por la paz (PAZ); German Technical Cooperation (GTZ); Association FEMISE; ILO; The Palestinian Monetary Authority; UNESCO; UNDP; World Food Program (WFP); Dr. Nabil Qaddumi – Chairman of Projacs; Mr. Samer Khoury - Consolidated Contractors Company; Mr. Azmi Abdulhadi

Staff:

Contact:

Al-Ahlieh College Street, Ramallah

Ramallah- P.O. Box 2426

Jerusalem - P.O. Box 19111

Phone : +972-2-2987053/4

Fax : +972-2-2987055

E-Mail: info@pal-econ.org

Website: http://www.pal-econ.org/

Missions:

MAS was founded in **1994** as an **independent non-profit** institution to contribute to the policy-making process by conducting **economic and social policy** research.

Its mission is to produce sound and innovative **policy research** relevant to **economic and social development in Palestine**, with the aim of assisting policymakers and fostering public participation in the formulation of economic and social policies. It also provides technical and expert advice to government bodies, the private sector and NGOs, to enhance their engagement and participation in policy formulation.

Research areas:

Ongoing studies include:

- **Food Security in the Occupied Territories**
- **Economic and Social Issues**: Labor Market; Public Finance Developments; Banking Developments; Palestine Securities Exchange; Prices and Purchasing Power; Hotel Activity; Investment Indicators; Expectations of Owners and Managers of Industrial Establishments; Israeli Measures; the Status of Palestinian Women in the Occupied Palestinian Territories (OPT); Palestinian Refugees; Economic Fluctuations

Other studies cover topics such as Investment and Financing of SMEs, Policies to Enhance Private Sector Investment in Primary Education in Palestine, Policies to Promote Entrepreneurship Among Young People in the West Bank and Gaza Strip, Mapping Palestinian NGOs in the West Bank and Gaza Strip, the Labor Law and its Effect on Private Sector Competitiveness, Educational Policies to Promote a Competitive Knowledge Based Economy in the OPT

Miscellaneous:

Relevance to CMI programs:

SELM

Date of entry: October 2010

Palestinian Academy Society for the Study of International Affairs (PASSIA)

Category: | ***Country:*** Palestine

Director: Dr. Mahdi Abdul Hadi (Chairman); Deniz Altayli (Program Director)

Resources:

Annual budget: NIS 500'000

Funding: international funding NGOs (such as Friedrich Ebert Foundation, Ford Foundation, etc.) and development cooperation offices via their local representations (e.g., German Foreign Office, Finnish Cooperation, etc.)

Staff: 7 permanent staff in addition to a part-time accountant and occasional interns

Contact:

P.O. Box 19545, Jerusalem

Phone : +972-2-6264426 / 6286566

Fax : +972-2-6282819

E-Mail: passia@passia.org, drmahdi22@yahoo.com (Director)

Website: http://www.passia.org/

Missions:

The PASSIA is a financially and legally **independent non-profit** institution founded in **1987**. It is not affiliated with any government, political party or organization.

Its mission is to present the **Palestinian Question** in its national, Arab and international contexts through academic research, dialogue and publication, with the aim of imparting an understanding of Palestinian past and present issues- the land, the people, their rights and their leadership- to interested audiences in Palestine and abroad. It occasionally undertakes special projects. Where eligible, it uses its research to make policy recommendations. Also, PASSIA round table meetings and workshops often address topical issues and are widely attended by decision-makers from political parties as well as the governmental and private sectors.

Research areas:

PASSIA does not conduct research on topics of specific interest to the CMI. However, it runs educational seminars and training programs to empower young Palestinian professionals. Subjects range from project management, M&E, to research skills, conflict resolution, and issues such as diplomacy and international relations.

Publications have been produced on various themes, including:

- Problems, Politics and Prospects of Water in Palestine
- Environmental hazards in Palestine caused by the Wall
- Palestinian refugees in Lebanon
- The World Bank and the Palestinian NGO Project
- International Affairs and the Palestinians, e.g. US Foreign Policy
- Jerusalem- access to information, holy sites, Israeli settlement, viable future municipal arrangements as capital for the two states, etc.

The PASSIA publishes "**The PASSIA Diary Directory**", which lists the contact details of Palestinian and international institutions working in Palestine to meet everyday needs, such as Government Ministries and Agencies; Academic & Research Centers; Associations & Unions; NGOs; Media Agencies; Diplomatic Missions; Health Organizations; Economic, Educational & Financial Institutions; Democracy, Peace & Community Development Centers.

It also publishes "**The PASSIA Diary Agenda**", which offers information, facts & figures on various aspects of Palestinian society and the Palestinian question, such as History; the PLO; Israeli Occupation; Geography; Population; Refugees; Land & Settlements; Economy; Education; Health; Water & Environment; Government & Administration; Jerusalem.

Miscellaneous:

Over 100 different studies have been published- in English or Arabic.

The PASSIA is also involved with a variety of networks, partnerships, and conferences (local, regional, international).

Relevance to CMI programs:

Date of entry: October 2010

Palestinian Economic Council for Development & Reconstruction (PECDAR)

Category: | ***Country:*** Palestine

Director: Dr. Mohammad Shtayyeh (President)

Resources:
Annual budget:
Funding: mainly from several multilateral and bilateral sources.
Staff:

Contact:
Jerusalem, P.O.Box: 54910 Ramallah (?)
Phone : + 970 2 2974300; +970 2 297 4380 (President)
Fax : + 970 2 2974331; +970 2 297 4331 (President)
E-Mail: ata@pecdar.pna.net, info@pecdar.pna.net, Shtayyeh@Planet.edu

Website: www.pecdar.ps

Missions:
PECDAR was established in **1993** by the PLO as an **independent** institution. Its mandate was endorsed by the general meeting of donors under the chairmanship of former US Secretary of State Warren Christopher and the World Bank. The mandate covers a wide range of responsibilities including aid coordination, **economic policy**, project management, coordination with NGOs and UN specialized agencies, technical assistance and training, as well as IT. The ultimate aim is to enhance economic prosperity and social development in Palestine.

Research areas:
PECDAR's **Economic Policies Department** undertakes economic and social analysis, at the macro and micro level, in order to help improve policy formulation and project design. The Department also publishes occasional policy papers and research studies aimed at a wider audience in order to stimulate debate on the priorities and options facing policy makers.
Specific functions of the department include:

- Assessing major socio-economic developments and performance
- Designing and developing economic policies and programs that enhance economic stability and have a sustainable economic and social impact
- Provide assistance in building a solid economic base and establish an appropriate business environment (legal, institutional, etc.)
- Propose economic development strategies that would alleviate poverty by improving health services, providing and ensuring access to education, promoting human resources development, encouraging job creation, and mitigate any anticipated economic crisis resulting from economic instability, inflation etc.

The 2007 Activity Report outlines projects undertaken by the Department, some of which are:

- Program for Employment Generation and Rehabilitation
- Studies: "People Under Siege: Palestinian Economic Losses, Sept 2000-Sept 2001", "Sept 2000-April 2002", "Sept 2000-April 2004"
- Feasibility Studies

Since then, future plans and directions have been: Knowledge, Technology and Society; Health and Poverty; Agriculture Development

Miscellaneous:
PECDAR's Board of Trustees is headed by **Mahmoud Abbas**.
Its partners include: The **World Bank**, IMF, Welfare Association, EU, Ministry of Planning (?)

Relevance to CMI programs:
SELM

Date of entry: October 2010

Applied Research Institute Jerusalem (ARIJ)

Category: | ***Country:*** Palestine

Director: Dr. Jad Elias Isaac

Resources:
Annual budget: 6 million $
Funding: EU, Spanish Cooperation, Swiss Development Cooperation, Swedish International Development Agency
Staff: 75

Contact:
Karkafeh St., Bethlehem, West Bank
Phone : +972-2-2741889/2748234
Fax : +972-2-2776966
E-Mail: pmaster@arij.org, jad@arij.org (Director)

Website: http://www.arij.org/

Missions:
ARIJ is a **non-profit NGO** founded in **1990**. It is also recognized by the Ministry of Education as a **national research institute** specialized in environmental, agricultural and water research.
Its mission is to **promote sustainable development in the Occupied Palestinian Territories (OPT)** and the self-reliance of the Palestinian people through greater control over their natural resources. To do so, it aims to formulate **recommendations** and inform strategic decision making to improve the management of these resources and assist in their sustainability. Also, it has been contracted to execute a number of services and consultancies (feasibility studies, etc.)

Research areas:
Research is undertaken in the frameworks of the following programs:

- **Natural Resources Management Program**: aim to improve management of natural resources and assist in their sustainability. 3 departments- Geo-Informatics; Water & Environment; Urbanization Monitoring
- **Sustainable Agriculture Program**: aim to provide better conservation, management and utilization of land, water, food and biodiversity resources, as well as developing agricultural plans and strategies. 3 departments- Socio-economic; Biodiversity & Food Security; Agriculture Development

Environmental monitoring (pollution, climatic change, waste management, including the development of computer-based programs for environmental monitoring) is included.
Examples of ongoing projects are:

- Towards Sustainable Development in Palestine through Conducting Empirical Research and Developing Networking (Phase 6) (Completion: June 2011)
- Improving Food Security, Livelihood and Access to Water of Vulnerable Rural Families in Bethlehem and Hebron Governorates (Emergency Program – Phase 6) (Completion: Oct 2011)
- A Proposed Environmentally Sound Wastewater Management System for the West Bank (Completion: May 2011)

Note: According to e-mail correspondence, it does NOT conduct research on Management of large marine ecosystems (specifically issues such as water, depollution, dealing with hazardous waste), or cost-benefit analyses of environmental policies.

Miscellaneous:
ARIJ has received **several awards**, such as the "Dubai Best Practices International Award" and the "Best Idea for Technological Investment in the Arab World" award.

Relevance to CMI programs:
UD, EW

Date of entry: October 2010

Palestinian Center for Policy and Survey Research (PSR)

Category:	***Country:*** Palestine

Director: Dr. Khalil Shikaki

Resources:
Annual budget:
Funding:
Staff:

Contact:

Phone :
Fax :
E-Mail: kshikaki@pcpsr.org, kshikaki@yahoo.com

Website: http://www.pcpsr.org/

Missions:
PSR is an **independent nonprofit** institution and think tank of policy analysis and academic research established in ….
Its mission is to advance scholarship and knowledge on immediate issues of concern to Palestinians in 3 areas: domestic politics and government, strategic analysis and foreign policy, and public opinion polls and survey research. It thus conducts academic and policy analysis studies, organize socio-political surveys and public opinion polls, as well as a number of activities such as conferences on current public policy issues.

Research and Activities:
These fall under 3 units:

- **Domestic Politics Unit (DPU)**: seeks to examine the Palestinian domestic scene and the process of governance. Issues of interest include: institution building, transition to democracy, clean government, civics, political trends, and political alignment. The unit seeks to develop various quantitative political indicators with a special focus on developing a Palestinian democracy index as well as trends in political affiliation and the domestic balance of power. One of DPU's current programs focuses on the process of Palestinian Institutional Reform.
- **Strategic Analysis Unit (SAU)**: focuses on foreign policy, national security, and Israeli-Palestinian negotiations
- **Survey Research Unit (SRU)**: polls focus on governance (the reform process, perception of governmental performance, transition to democracy, corruption, and political affiliation) and the peace process (support and opposition for the peace process, violence, trust of Israeli leaders and people, and expectations regarding the outcome of negotiations and the emergence of a Palestinian state). Their results are disseminated to a variety of individuals and organizations, including political leaders. Over 75 polls have been conducted over the past seven years.

These conduct and organize research and policy analysis, empirical surveys and public opinion polls, task forces and study groups, and meetings and conferences. These focus on current public policy issues and rely heavily on empirical research.

Miscellaneous:
PSR Survey Research Unit's team consists of 120 fieldworkers and supervisors.

Relevance to CMI programs:

Date of entry: October 2010

Bisan Center for Research and Development

Category:	***Country:*** Palestine

Director: Dr. Eileen Kuttab

Resources:
Annual budget:
Funding:
Staff: 19 full-time employees, + core group of associates, volunteers and professionals

Contact:
Al-Masyoun, Al-Nahdeh st. Al-Nahdah build. (?)
P.O. Box: 725
Phone : 02 - 2987839/8/7
Fax : 02 – 2987835
E-Mail: bisanrd@palent.com, ekuttab@bisan.org

Website: http://www.bisan.org/

Missions:
Bisan Center for Research and Development was established in **1989** as an **independent non-profit** organization.
Its mission is to strengthen the institutional and organizational capacity of Palestinian grassroots organizations and social movements as a means of promoting **sustainable and democratic development in Palestine**. Its activities are divided into three program areas:

- Community Development (has successfully initiated 50 community centers throughout the West Bank and Gaza)
- Policy Research and Advocacy
- Capacity Building and Networking

Bisan has extended its work regionally by conducting various institutional development activities in countries such as Jordan, Lebanon, Tunisia and Morocco, and for the Palestinian community in Israel.

Research areas:
Within its **Policy Research and Advocacy Department**, Bisan develops studies for use by official and international organizations for the development of legislations, policies and programs aimed at targeting and prioritizing marginalized factions of the community.
An ongoing research project is "The process of development in Palestine: constraints, challenges and opportunities for an alternative agenda for development". It aims to explore and analyze the diversity of actors and aspects of the regulatory, economic, political, and social environments shaping the process of development in Palestine, research the causes of problems which hinder this process, and recommend measures to solve or alleviate them.
Published research papers include:

- "Who we are" Youth in the Refugee Camps of the Northern West Bank
- Small Scale Enterprises in North Palestine

Miscellaneous:
Bisan is one of the founding members for each of: Palestinian NGO Network, and Arab NGO Network for Development

Relevance to CMI programs:

Date of entry: October 2010

Jerusalem Media and Communications Center (JMCC)	
Category:	***Country:*** Palestine
Director:	
Resources: *Annual budget*: *Funding*: *Staff*:	
Contact: *Phone* : *Fax* : *E-Mail*: myjmcc@jmcc.org, daily@jmcc.org	
Website: http://www.jmcc.org/	
Missions: The JMCC is a **non-profit research center** established in **1998**. Its mission is to empower both Palestinians and internationals by **disseminating information on the Palestinian-Israeli conflict and Palestinian politics**. It aims to do so through media activities, a daily Arabic news translation, regular polls and a peace index, market research, and publications on issues of research interest, public concern and good governance. ***Activities:*** Publications have been produced on topics such as: ▪ The Palestinian Education System ▪ How to Influence the Media: A Manual for Policymakers and Media Professionals Topics of workshops and open public forums have included: government performance, political developments, and Israeli-Palestinian negotiations. Polls are carried out on the peace process, as well as for academic and market research purposes. ***Miscellaneous:*** ***Relevance to CMI programs:***	
Date of entry: October 2010	

Sharek Youth Forum

Category:	***Country:*** Palestine

Director:

Resources:
Annual budget:
Funding:
Staff:

Contact:
Sharek Youth Forum Ramallah: Management and Activities Center Ramallah, Al-Tireh Street, Ramallah
Sharek Youth Forum Gaza: Gaza Main Office, Alyarmouk Street, Gaza (Near the Directorate of Education)
Phone : 00970 – 2 – 2967741 / 00970 – 2 – 2975487
Fax : 00972 – 2 – 2967742
E-Mail: info@sharek.ps

Website: http://www.sharek.ps/

Missions:
Sharek Youth Forum is an **independent** NGO launched in **1996** as an initiative of the UNDP. Also, it received support from the Swiss Development Cooperation as well as the Japanese Government. Since 2004, Sharek Youth Forum is outside the framework of the UNDP, but the latter still plays an advisory role in the organization.
Its mission is to contribute to the development of youth through designing and implementing **youth initiatives, programs and projects** and supporting youth by giving them the opportunity to determine their needs and have their voices heard. Programs include "A Step Forward" (facilitating youth entry into the labor market), "Bridges" (establishing services in remote areas of the West bank & Gaza Strip for child development), and "Partners" (capacity building of youth organizations and support of youth initiatives). It also conducts **some research**.

Research areas:
Publications have included, among others:

- 18 booklets on topics related to employment and the labor market
- Research projects "Matching Higher Education Graduates with Market needs in the West Bank and Gaza Strip" and "Youth and Youth Institutions, Structures, Projects and Clubs"

Miscellaneous:
Sharek is operating in over 20 centers in the West Bank and Gaza Strip and is cooperating in the field with municipalities, village councils, private sector companies, community-based organizations, and youth, women and child organizations for the implementation of its different youth development programs.

Relevance to CMI programs:

Date of entry: October 2010

Welfare Association (WA)	
Category:	***Country:*** Palestine
Director: Dr. Tafeeda Jarbawi	
Resources: *Annual budget*: *Funding*: *Staff*:	
Contact: P. O. Box 25204 JERUSALEM *Phone* : (9702) 241-5130 *Fax* : (9702) 297-5984 *E-Mail*: welfare@jwelfare.org	
Website: http://welfare-association.org/	
Missions: WA is a **private non-profit** foundation established in Geneva in **1983** to support Palestinian society in sustainable development. Its mission is to contribute toward furthering the progress of the Palestinians, preserving their heritage and identity, supporting their living culture and building civil society. It aims to do so by identifying Palestinian needs and priorities and establishing sound mechanisms to maximize benefits from the available funding resources, and strengthening local organizations. ***Activities:*** Other than its programs in Education, Culture and the Arts, Economic Development, Health, Agriculture & Environment, and Emergency, the WA carried out work in Legislation, Policy and Advocacy. Here, the WA's overall aim is to **support the adoption of effective policies, legislation and advocacy strategies** for the protection of Palestinian rights. ***Miscellaneous:*** ***Relevance to CMI programs:***	
Date of entry: October 2010	

QATAR

1. RAND-Qatar Policy Institute (RQPI)
2. General Secretariat for Development Planning (GSDP)
3. Center for International and Regional Studies (CIRS)
4. Qatar Foundation (QF)

Other possibilities:

1.

RAND-Qatar Policy Institute (RQPI)

Category:	***Country:*** Qatar

Director: Bruce Nardulli

Resources:
Annual budget:
Funding:
Staff:

Contact:
P.O. Box 23644 Doha
Phone : +974 4454 2500
Fax : +974 4454 2508, +974 4454 2509
E-Mail: nard@rand.org

Website: www.rand.org/qatar/

Missions:
The RQPI, established in …, is a collaborative undertaking of the **RAND Corporation** and the **Qatar Foundation**.
Its mission is to **work closely with decision-makers** across the Middle East, North Africa and South Asia in examining complex **public policy issues** and developing sound action plans. It helps carry these through to implementation.

Research Division of QF:
Research conducted within RAND and the RQPI for clients in these regions covers:

- **Education Reform**: K-12 assessment and accountability, school reform, teachers and teaching, higher education, military education and training, worker training, and substance-abuse prevention in schools
- **Energy, Environment, Infrastructure and Transportation**: transportation issues, including planning, policy, safety, and environmental considerations of air, water, and surface systems. Many other RAND divisions participate in research on critical infrastructure, such as power grids or waterways.
- **Health and Healthcare**
- **Science and Technology Policy**
- **Labor and Population**: labor markets, the effect of new technologies, economic development, workers' compensation and disability, occupational safety, immigration, workforce trends in education, and military recruitment and retention, family planning policy, vulnerable populations such as the elderly, demographic trends, environmental effects, security implications, as well as retirement savings and financial literacy
- **Defense and Security**: national and international security, public security, crime, violence, and substance abuse
- **Arts and Culture**

Miscellaneous:
In Qatar, RQPU worked with local authorities to develop the **"Education for a New Era" initiative**. Moreover, it analyzed the country's scholarship system and made recommendations. Finally, the Qatar National Research Fund resulted from RQPI research that recommended its establishment.

Relevance to CMI programs:
UD, EW, T, SELM, KEIT

Date of entry: October 2010

General Secretariat for Development Planning (GSDP)

Category:	***Country:*** Qatar

Director: HE Sheikh Hamad Bin Jabor Al Thani

Resources:
Annual budget:
Funding:
Staff:

Contact:
P.O. Box No. 1855 Doha
Phone : + (974) 4958 888
Fax :
E-Mail: webmaster@gsdp.gov.qa

Website: http://www.gsdp.gov.qa/

Missions:
GSDP is a **governmental** agency established in **2006** with HE Dr. Ibrahim Ibrahim as its Secretary-General.
Its mission is to **prepare Qatar's National Development Strategy (NDS)**, an integrated policy strategy, in support of **Qatar's National Vision 2030** (QNV 2030), a statement of Qatar's long-term strategic goals and the challenges it faces in terms of human, social, economic and environmental development. In the NDS, GSDP aims to state development priorities, the quantitative objectives in the economic, social and demographic fields, and determine the mechanisms necessary for achieving them. To achieve this, GSDP works with key stakeholders from government ministries and agencies, the private sector and civil society, as well as international organizations.
It also aims to conduct research and studies related to QNV 2030 and the NDS.

Research areas:
Areas of interest include:

- **Economic Development**: Knowledge Economy; SMEs; Competitiveness; Economic Monitoring and Indicators; Doing Business
- **Institutional Development**: QNV Stakeholders Engagement Plan (outlines some of the issues related to the awareness, involvement and commitments of stakeholders in the process of implementing the QNV 2030); Capacity Building Strategy
- **Social Development**: Poverty Prevention Strategy; Labor Market Strategy; Integrated Social Policy; Unemployment; Human Development Report
- **Information Technology**: Qatar Information Exchange

Miscellaneous:
GSDP reports directly to the HH Sheikh Tamin Bin Hamad Al Thani, the Heir Apparent.
It is partners with the World Bank. (?)

Relevance to CMI programs:

Date of entry: October 2010

Center for International and Regional Studies (CIRS)

Category: | ***Country:*** Qatar

Director: Mehran Kamrava

Resources:

Annual budget: information not provided

Funding: Qatar Foundation

Staff: 5 full-time; annually, CIRS hosts 1 full-time postdoctoral fellow, and supports between 4-7 student assistants and interns at any given time. There are dozens of additional part-time affiliates, including visiting scholars, grantees, authors, and working group participants.

Contact:

The Center for International and Regional Studies, Georgetown University School of Foreign Service in Qatar
P.O. Box 23689, Education City Qatar Foundation, Doha
Phone : +974 4457-8100; 974-457-8268 (Director), 974.4457.8303 (Associate Director of Research)
Fax : +974 4457-8241
E-Mail: CirsResearch@georgetown.edu, jtc33@georgetown.edu (John Crist, Associate Director of Research)

Website: http://cirs.georgetown.edu/

Missions:

The CIRS is a research institute within the **Georgetown University School of Foreign Service** in Qatar Foundation's Education City. It was established in …

Its mission is to conduct research on **regional and international issues**, publish findings, and engage in outreach activities with a wide range of local, regional and international partners. CIRS disseminates its findings broadly to scholars, researchers, policy professionals and the general public. While research that CIRS supports may inform policy analysis, CIRS does not formally make policy recommendations.

Research Division of QF:

The CIRS sponsors major studies of regional and international significance, including research initiatives in the areas of **international relations**, **political economy**, and **domestic politics in the Gulf**. Research is carried out on the prevailing issues related to security, economic stability and the political realm of the region.

Projects have been launched and developed on:

- **Migrant Labor in the Gulf**: reasons for migration; sustainability issues; concerns of GCC host countries; protection of migrants; labor migration policies in sending and receiving countries; gender sensitive migration policies; legal vs illegal migration; effect on employment and development
- **The Political Economy of the Gulf**: rentierism and the "resource curse"; role of SWFs in the GCC; the rise and fall of the "Dubai model"; regional patterns of economic development; labor and demography; knowledge-based economies; Islamic finance; efforts at GCC monetary union; the Saudi Arabian political economy; etc.
- **The Nuclear Question in the Middle East**: nuclear energy in the Gulf; nuclear proliferation in the Gulf; climate change; Israel, Iran, Saudi Arabia, Turkey, Libya, Egypt
- **Food Security and Food Sovereignty in the Middle East**
- **International Relations of the Gulf**

Past research includes: Innovation in Islam; Iraqi refugees in Syria and Jordan; Conservation and Industrialization in Qatar; Political Evolution and Socio-Economic Challenges in Bahrain; America and the Middle East; Conservation in Qatar: Impact of Increasing Industrialization

Of the topics the CMI covers, CIRS conducts research related to regional economic integration, knowledge economy and innovation technology, environment and water, and labor mobility.

Miscellaneous:

Relevance to CMI programs: EW, SELM, KEIT

Date of entry: October 2010

Qatar Foundation (QF)

Category: | ***Country:*** Qatar

Director: Dr. Mohammad Fathy Saoud (President)

Resources:
Annual budget:
Funding:
Staff:

Contact:
P.O. Box : 5825 Doha
Phone : + 974 44540000
Fax : +974 44806117
E-Mail: info@qf.org.qa

Website: http://www.qf.org.qa/

Missions:
Qatar Foundation for Education, Science and Community Development is an **independent private non-profit** organization founded in **1995** by decree of **HH Sheikh Hamad Bin KHalifa Al Thani**, Emir of Qatar. It is chaired by **HH Sheikha Mozah bint Nasser Al Missned**, his wife.
Its mission is to prepare the people of Qatar and the region to new challenges, and to make Qatar a leader in innovative education and research. It focuses on **education**, **scientific research**, and **community development** initiatives. Under its umbrella is **Education City**, which has universities, academic and training programs. Research led by QF and its partners aims to build Qatar's innovation and technology capacity and uncover solutions to national challenges in health, climate change, the environment, clean energy, and other fields.
Joint venture partnerships in the areas of design, ICT, telecommunications, policy studies and event management contribute to the objectives of the Qatar Foundation.

Research Division of QF:
The Research Division of QF aims to manage developing a scientific community in Qatar. Within its framework fall several different groups:

- **Qatar National Research Fund**, which supports research efforts
- **RAND-Qatar Policy Institute**, a joint venture which offers analysis of public policy problems and helps implement long-term solutions for clients across the region
- **Qatar Science and Technology Park**, an R&D hub and Qatar's first free trade zone, composed of more than 21 private companies involved in their own commercially-oriented research and development
- **Sidra Medical and Research Center**, a specialty teaching hospital due to open in 2012, which will encompass clinical care, medical education and biomedical research
- **Research programs at Education City's universities**
- **Other Research Partnerships**, with James A Baker III Institute for Public Policy (on issue of stem cell research) and The Royal Society of London

QF's research strengths are organized around core platforms of Health, Energy, Environment, ICT and Multidisciplinary research supported by enabling technologies such as nanotechnology.

Miscellaneous:

Relevance to CMI programs:

Date of entry: October 2010

SAUDI ARABIA

1. Arab Urban Development Institute (AUDI)
2. King Abdullah University for Science and Technology (KAUST)

Other possibilities:

1.

Arab Urban Development Institute (AUDI)

Category: | ***Country:*** Saudi Arabia

Director: Ahmed Al-Salloum (Director General), Dr. Ibrahim Al-Turki (Executive Director)

Resources:
Annual budget:
Funding:
Staff:

Contact:
Phone :
Fax :
E-Mail: ialturki@menacpi.org

Website: http://www.araburban.org/AUDI/English/

Missions:
Founded in 1980, the AUDI is a **regional**, **non-governmental**, **non-profit urban research**, **technical** and **consulting** organization. It is the technical and scientific arm of the Arab Towns Organization (ATO), has the active membership of more than 400 Arab cities and towns representing 22 Arab states.
Its mission is to enhance the **quality of municipal services** in Arab towns and cities. This is achieved through research, and professional and technical support to municipalities, municipal officials and administrators. It is also dedicated to the improvement and preservation of the character and heritage of Arab Towns.

Research areas:
Research and studies are conducted on the economic, social, technical, physical and environmental aspects of Arab cities, so as to report on their development, and offer growth guidance and problem resolution.
Research has also closely considered the fields that serve training and consultation activities:

- Technological options for Waste Disposal
- Physical Planning and Sustainable Development- Experience of the KSA with emphasis on Riyadh
- Partnership for Development
- Management of Cities and Municipalities
- Internal Architectural Characteristic of Prince Salman Social Center in Riyadh
- Horizons of Urban Development in the 21st Century
- AUDI's role in urban and administrative development in the sector of localities in the Arab World
- Development of revenues, operation and management of municipal utilities- Experience of Riyadh
- Examples of prudence of H.M. the Custodian of the Two Holy Mosques towards the Arab City development- Riyadh city as a model.

Within its capacity, the AUDI provides consultative professional services and technical expertise to member cities and municipalities in various fields of which urban planning, and housing and municipal services.

Miscellaneous:
The AUDI is an active member of major international town planning and management organizations (in the USA, Switzerland, the UK, Canada, Belgium, the Netherlands, France).
It has launched several projects with support from international development organizations. For example, with **World Bank collaboration**, the City Development Strategies within AUDI was established, the Privatization of Municipal Services in Secondary Arab Cities program was initiated, and the constitutional capacities for development of urban indicators program and the establishment of a local urban observatory network for Aden, Yemen, were studied.
Also, the AUDI established a Help Desk intended to assist Arab Cities and municipalities for their pressing urban issues with the **World Bank knowledge management section and IT department**.

Relevance to CMI programs:
UD, EW

Date of entry: October 2010

King Abdullah University for Science and Technology (KAUST)

More a scientific research institute than a think tank?

Category: | ***Country:*** Saudi Arabia

Director: Prof. Choon Fong Shih (President)

Resources:
Endowment: $ 10 billion
Funding:
Staff:

Contact:
PO Box 55455, Jeddah 21534
Phone :
Fax :
E-Mail:

Website: http://www.kaust.edu.sa/

Missions:
KAUST is a **public independent**, **international**, **graduate-level research university** that was opened in **2009**. Its mission is to act as a catalyst for research that applies science and technology to problems of human need, social advancement, and economic development in Saudi Arabia, across the region, and around the globe.

Research areas:
Research focuses on areas that are important to the future of **Saudi Arabia**, the **region** and the world in areas such as **energy and environment**, **water desalination**, **industrial biotechnology** and **scientific computing**.
More specifically, KAUST consists of the following nine research centers:

- Catalysis
- Computational Bioscience
- Geometric Modeling and Scientific Visualization
- Advanced Membranes and Porous Materials
- Plant Stress Genomics
- Solar and Photovoltaics Engineering Research Center
- Red Sea
- Clean Combustion
- Water Desalination and Reuse

In addition, KAUST is developing the **Center for Marine and Oceanic Research** jointly with the Woods Hole Oceanographic Institution. This Center is expected to provide a base of operations for scientific research conducted in the Red Sea region, not only by KAUST but also by other leading institutions in this field.

Miscellaneous:
The Board of Trustees, under the leadership of its Chairman, H.E. Minister Ali Ibrahim Al-Naimi, Saudi Arabia's Minister of Petroleum and Mineral Resources, comprises international leaders in academia, science, finance, industry, and public life.
Awards: KAUST is Saudi Arabia's first and world's largest LEED-certified project. It has been chosen by the American Institute of Architects (AIA) Committee on the Environment (COTE) as one of the 2010 Top Ten Green Projects.
It is the first mixed-sex university campus in Saudi Arabia.

Relevance to CMI programs:

Date of entry: October 2010

SPAIN

1. IEMed
2. Research Unit on International Security and Cooperation (UNISCI)
3. Transport Research Center, Universidad Politecnica de Madrid (TRANSyT)

Other possibilities:

1. Instituto Complutense de Estudios Internacionales (ICEI)
2. The Juan de Mariana Institute (independent, debate of ideas and public policies to promote free society in which individuals suffer from the least possible institutional coercion)
3. Fundacion Alternativas (independent progressist think tank of political policies)
4. Foundacion CIDOB
5. Fundacion par alas Relaciones Internacionales y el Dialogo Exterior
6. Galician Institute of Analysis and International Documentation
7. Instituto Espa
8. Tres Culturas Foundation (in Seville)
9. Fundaciun para el Analisis y los Estudios Sociales (32nd worldwide)

Institut Europeu de la Mediterrània (IEMed)

Category:	***Country:*** Spain

Director: Mr Senén Florensa

Resources:
Annual budget:
Funding:
Staff:

Contact:
Girona Street 20, 08010 Barcelona
Phone : 93 244 98 50
Fax : 93 247 01 65
E-Mail: info@iemed.org

Website: http://www.iemed.org/

Missions:
IEMed is a **consortium** supported by the **Government of Catalonia**, the **Spanish Ministry of Foreign Affairs** and the **Barcelona City Council**.
Its main mission is threefold: (1) to promote research, debate, and diffusion activities which enable it to discuss and analyze the **main issues on the Mediterranean agenda**; (2) to act as a platform of initiatives at the service of cooperation with countries from the south and east of the Mediterranean; (3) to be a cultural center for the promotion of mutual understanding and dialogue through art, science and culture.

Research areas:
In its capacity as a think tank specialized in the Euro-Mediterranean area, IEMed identifies and interprets the challenges of the Mediterranean areas and produces proposals to face them. It focuses on the following fields:

- **Politics**: e.g. Barcelona Process; The Maghreb and its relations with the EU; Spanish foreign policy and the projection of Catalonia in the Mediterranean; The Near East and the peace process; The Western Sahara and the construction of the Maghreb; Turkey and the EU
- **Economy**: e.g. Economic cooperation and governance; Sustainable development
- **Migration**: Human movements and migration in the Euro-Mediterranean area
- **Society**: e.g. Civil society, participation and human rights; Minorities and cultural identities; Women and social change; Food and gastronomy in the Mediterranean
- **Cultural Dialogue**: e.g. Dialogue between cultures and civilizations

Miscellaneous:
IEMed is **one of the Top 200 Think Tanks Worldwide** (Survey *The Global `Go-To Think Tanks'*).
IEMed is present in **several Mediterranean networks**, namely EuroMeSCo, Femise, Forum Euroméditerranéen des Cultures (FEMEC), ANIMA Investment Network, Euromed Civil Forum, Europa diversa, Stratégie Développement Méditerranée (Strademed), Euromed Heritage, Anna Lindh Euro-Mediterranean Foundation for the dialogue between cultures.

Relevance to CMI programs:
EW, SELM

Date of entry: October 2010

Research Unit on International Security and Cooperation (UNISCI)

Category: | ***Country:*** Spain

Director: Prof. Antonio Marquina Barrio

Resources:

Annual budget: 30.000€

Funding: from programs

Staff: 4, plus researchers

Contact:

Unidad de Investigación sobre Seguridad y Cooperación Internacional (UNISCI)
Departamento de Estudios Internacionales
Facultad de Ciencias Políticas
Universidad Complutense de Madrid
Campus de Somosaguas
28223 Madrid
Phone : +34 91 394 29 24
Fax : +34 91 394 26 55
E-Mail: unisci@cps.ucm.es, marioant@cps.ucm.es

Website: http://www.ucm.es/info/unisci/

Missions:

UNISCI, established in **1989**, is a **research unit** based at the Department of International Studies of Spain's largest university, **Complutense University of Madrid**. Publications include books, papers, discussion papers, and activities include international conferences and seminars, such as the *Spanish-Jordanian Workshop,* with the Center for Strategic Studies, University of Jordan in Amman in 2006. UNISCI also offers courses in Security and Cooperation in the Mediterranean, among others.

Research areas:

- Mediterranean Security Issues (1989-1990)
- Security Implications of the Situation in the Caucasus (1995-1996)
- Nuclear Non-Proliferation *(current)*
- European Security *(current)*
- Confidence and Partnership Building Measures in the Western Mediterranean *(current)*
- Environment and Stability in the Mediterranean *(current)*: warming and climate change implications for the MED- water availability, desertification, sea level rise, impact on urbanization and infrastructures, environmentally induced migration
- Long-Term Causes of International Migration from North Africa to Spain and the EU *(current)*
- Conflict Prevention in the Mediterranean *(current)*
- Energy Transport and Political Stability in the Caucasus and Central Asian Republics *(current)*
- The New Balance of Power in the Pacific Rim
- Economic and Security Implications *(current)*
- Turkey in the Frontier Context of the Caucasus, Iran, Iraq and Central Asia *(current)*
- The Impact on Mediterranean Security and Defense of 9/11 and the New U.S. Policy towards the Northeastern Mediterranean and Iraq *(current)*

Of the CMI's areas of interest, UNSICI carries out research on **migration in the Mediterranean**, socioeconomic issues, refugees, environmentally induced migration, integration (of migrants?).

Miscellaneous:

UNISCI is composed of more than 20 professors and research fellows who specialize in international security.

Relevance to CMI programs:

EW, SELM

Date of entry: October 2010

Transport Research Center (TRANSyT)

Category:	***Country:*** Spain

Director: Andrés Monzón de Cáceres

Resources:

Annual budget: About 1 million €. This includes only contracted people. Academics are supported by the University, because they combine research activities with teaching and other academic obligations

Funding: Mostly research funds from competitive tenders: EU Framework Program, National Research Funds and also some research contracts with Ministries and Companies

Staff: 40, 15 of which are academic staff, 4 are secretariat, and the rest researchers (mainly PhD candidates)

Contact:

E.T.S.I. Caminos, Canales y Puertos, Avda. Profesor Aranguren s/n, Ciudad Univesitaria - 28040 Madrid

Phone : 91 336 5373 (Director)

Fax :

E-Mail: amonzon@caminos.upm.es (Director)

Website: http://www.transyt.upm.es/

Missions:

The Transport Research Centre (TRANSyT) was launched in **2004** by the **Universidad Politécnica de Madrid** (UPM).

Its mission is to generate management capacity and participation in programs and projects within the transport field, transfer technology to other countries, transfer knowledge to the scientific community and society as a whole within the transport sector, and serve as a link between universities and different transport authorities.

Research areas:

3 main research areas are covered:

- **Transport Economics and Financing**: transport services management; public-private participation; infrastructure financing and tarification
- **Analysis and Evaluation of Mobility and its Effects**: Mobility inquiry; externalities; urban and long-distances mobility
- **Modeling and Optimization**: transport networks; demand modeling
- **Integrated Transport and Spatial Planning**: environmental assessment; development and GIS programs; spatial planning and transport systems

Logistics is not a key area of research in TRANSyT. Yet, work is carries out in the field of goods transportation planning both in urban areas and the interurban, but more linked to infrastructure planning, congestion and externalities.

Miscellaneous:

Relevance to CMI programs:

T

Date of entry: October 2010

SYRIA

1. Syria Trust for Development
2. Orient Center for International Studies (OCIS)
3. Institut français du Proche-Orient (IFPO)

Other:

1. Gesellschaft fur Technische Zusammenarbeit
2. Academic Unit for Scientific Research

Syria Trust for Development

Category: | ***Country:*** Syria

Director:

Resources:

Annual budget:

Funding: private individuals; the local business community; international organizations; some governmental sources. International donors tend to support specific projects; they include: the EU, the Italian General Directorate for Development Cooperation, and UNDP, among others.

Staff:

Contact:

Al Ghazawi St., West Mezzeh
P.O.Box: 2783, Damascus
Phone : 00 963 11612 2522
Fax : 00 963 11667 0082
E-Mail: info@syriatrust.org

Website: http://www.syriatrust.org/

Missions:

The Syria Trust for Development is a **non-profit NGO** established in **2007**. It works independently as well as in partnership with government, the private sector and international organizations on development-related projects throughout Syria. Its mission is to inspire and empower individuals and communities throughout Syria. Its projects focus on three areas: learning, rural development, and culture & heritage

The **Research division** conducts preparatory studies, evaluations, and applied research, as well as initiating external research projects that are of benefit to Syrian society and that are in line with the Trust Mission. The research helps the Trust identify areas of priority and suitable initiatives for projects, as well as serving as a basis for sharing information and knowledge related to socio-economic development in Syria.

Research areas:

Rural Development Projects:

- Developing community-level indicators to assess effect of Trust projects and activities
- Studying relationship between economic development and community empowerment
- Examining underlying correlates and determinants of rural-urban migration

Learning & Youth Projects:

- Evaluating "Know About Business", a Trust pilot project in Syrian secondary schools and universities
- Studying Youth Inclusion (with Brookings Institution & Dubai School of Government)
- Preparing a paper on "Raising Awareness of Alternatives to Public Sector Employment among Syrian Youth" (Economic Research Forum Working Paper No. 387).

Culture & Heritage:

- Study on the typology of registered artists in Syria and possible sources of funding for Syrian artists

Other Projects:

- Examining gender differences in employment outcomes (with Population Council, Cairo)
- Initiating a National NGO Platform and Capacity Development Programme (with UNDP)
- Assessing Labor Market Conditions in Developing Countries: Case of Syria (with World Bank)

Miscellaneous:

Mrs. Assad chairs the Board of Trustees of the Syria Trust.

Partners include an impressive list of governmental organizations, international organizations including the World Bank, and private sector institutions and individuals.

Relevance to CMI programs:

SELM

Date of entry: October 2010

Orient Center for International Studies (OCIS)

Center has closed

Category:	***Country:*** Syria

Director: Samir Al Taqi

Resources:

Annual budget:

Funding: donations from private and public parties; sale of policy papers developed for clients; sale of general publications; public opinion polls performed in Syria and the Middle East for clients; also plans to establish a membership plan

Staff:

Contact:

7th bld. Entrance B, 2nd fl. 9761 Mazzeh Autostrad, Mohafaza Bld., Damascus

Phone : +963 11 6135661

Fax : +963 11 6127122

E-Mail: mail@ocis-syria.org (Does not work)

Website: http://www.ocis-syria.org (Does not work)

Missions:

The OCIS is a **non-profit NGO** founded in **2005**.

Its mission is to further academic and scientific understanding of **issues important to Syrian foreign policy in political, economic, cultural and legal fields**. More broadly, it looks at issues that affect **Syria, the Arab world and the Middle East at large**. OCIS' experts provide information to **decision makers** and academic researchers in view of conflict resolution and prevention.

Research areas:

NB. Local opinion polls and surveys are conducted for research purposes.

Studies on the international current affairs affecting Syria's interests

Policy papers and books.

OCIS aims to stimulate debate and enhance understanding of crucial contemporary issues by holding workshops, seminars, as well as discussion forums, open to academics, policy-makers and interested citizens alike.

Miscellaneous:

Relevance to CMI programs:

Date of entry: October 2010

Institut français du Proche-Orient (IFPO)

Category: | ***Country:*** Syria

Director: François Burgat

Resources:
Annual budget: Information not provided
Funding: MAEE, CNRS, ANR, private partners
Staff: 129

Contact:
Abou Roumaneh, near Jisr-al –Ra'is, Damascus
BP 344 - Damascus
Phone : (+963) - 11 - 333 02 14
Fax : (+963) - 11 - 332 78 87
E-Mail: secretariat@ifporient.org, f.burgat@ifporient.org

Website: http://www.ifporient.org/

Missions:
The IFPO is part of the network of French research centers abroad and has branches in **Syria**, **Lebanon** and **Jordan**, and hopes to be able to extend its activities to the Palestinian Territories and Iraq. It was created in **2003** and is under the aegis of the **French Ministry of Foreign Affairs** and the **National Center for Scientific Research** (CNRS).
Its mission is to produce knowledge about the societies of the Near East, with a focus on **Syria, Lebanon, Jordan, the Palestinian Territories and Iraq**. The disciplines it covers range from social sciences to humanities, and the period studied from prehistory to contemporary times. It undertakes various tasks: research, research training, the diffusion of knowledge and cooperation with local and international institutions. These are carried out with the support of the local Ministries in charge of Research and Higher Education, and in close cooperation with both.

Research areas:
The IFPO has three scientific departments:

- **Contemporary Studies**: research programs include Iraq refugees and migration; Development in the Arab world; City and Citizenship in Jordan; Spatial organization of commercial exchanges in the Mediterranean
- **Medieval, Arab and Modern Studies**
- **Archaeology and History of the Antiquity**: Urban, Rural, and Monumental Archaeology; Epigraphy; Regional Studies; Thematic Studies (e.g. Water usage in Antiquity)

In addition, the **Urban Observatory of the Near East** coordinates urban studies, e.g. Urbanization in Beirut and Damascus; Jordanian Atlas
Moreover, in the framework of "**Archaeology and Heritage**", research is conducted on heritage in the Near East. Research is conducted on the topics of all the CMI clusters (source: e-mail correspondence with François Burgat, 28th of October 2010).

Miscellaneous:
In its different locations, the Institute recruits experienced researchers from France, from the three countries in which it is established, from Europe and from the rest of the world.

Relevance to CMI programs:
UD

Date of entry: October 2010

TUNISIA

1. Institut Tunisien des Etudes Stratégiques (ITES)
2. Institut Tunisien de la Compétitivité et des Etudes Quantitatives (ITCEQ)
3. Institut de Recherche pour le Developpement (IRD), Bureau de Tunis
4. Observatoire National de la Jeunesse (ONJ)
5. Institut Arabe des Chefs d'Entreprise (IACE)
6. Center of Arab Women for Training and Research (CAWTAR)
7. Institut des régions arides de Médenine (IRA)
8. Centre d'Etudes et de Recherches Economiques et Sociales (CERES)

Other possibilities:

1. Centre d'Etudes Prospectives et d'Informations Internationales (CEPII)
2. Association des Instituts et Centres Arabes de Développement Economique et Social (AICARPES)
3. Regional Coordinating Committee Development Associations (ICCDA)
4. Centre d'études internationales du Maghreb et de la Méditerranée
5. Association des instituts et centres arabes pour la recherche et le développement
6. Institut de financement de développement du Maghreb arabe
7. Université du 7 novembre a Carthage, Institut supérieur des technologies de l'environnement, de l'urbanisme et du batiment
8. Mohammad Ibrahim Index of Good Governance
9. Knowledge Economy Conference 2009
10. El Taller
11. Association des Etudes Internationales (AEI)
12. Institut de Recherche sur le Maghreb Contemporain (IRMC)
13. The Faculty of Economics and Management at Sfax University
14. Centre d'Etudes Maghrébines à Tunis (CEMAT)
15. Institut National du Patrimoine (INP)
16. Institut National du Travail et des Etudes Sociales (INTES)

Institut Tunisien des Etudes Stratégiques (ITES)

Category:	***Country:*** Tunisia

Director: Dr. Zouheir Mdhaffer

Resources:
Annual Budget: USD 150 000 (2003)
Funding:
Staff:

Contact:
Dar El Hana 1 150 Avenue Habib Bourgiba
2016 Carthage
Phone : (+216) 71 727 127
Fax : (+216) 71 727 371
E-Mail: ites@ites.nat.tn

Website:

Missions:
The ITES is a **governmental** institute, founded in **1993** at the initiative of President Zine El Abidine Ben Ali. It is effectively **the President's think tank**.
Its mission is to carry out research, studies, analyses and forecasting on all questions pertaining to events and developments at the national and international levels which are likely to be related to the **process of development of Tunisian society** in the political, economic, social and cultural fields. The Institute also examines questions submitted to it as part of this mission.

Research areas:
Two groups of experts work permanently at the Institute:

- A '**geopolitical'** group, focused on the study of revolutions in the world and Tunisia's stance
- A '**strategic'** group, which reports on the state of innovations and ideas in key subject areas, namely: employment and social cohesion; competitiveness and investment; image and rating; schooling and innovation; energy; water and the environment; demography; national development

The Institute also makes **other ad hoc forecasts**, for example on the future of the Sahara, the partnership with Africa, and competitiveness clusters.
Recent studies have included: "Tunisia 2030: Convergences", as well as a study on "Ethics of the Youth" carried out in collaboration with the National Youth Observatory.
Other than strategic, prospective and sectoral studies, the focus is on long-term planning, decision support systems, computer development models, and databases

Miscellaneous:
The ITES is the closest institution to a think tank in Tunisia, and is the most influential one.

Relevance to CMI programs:
EW, SELM

Date of entry: October 2010

Institut Tunisien de la Compétitivité et des Etudes Quantitatives (ITCEQ)

Category:	***Country:*** Tunisia

Director:

Resources:
Annual Budget:
Funding:
Staff:

Contact:
27, rue du Liban - 1002 Tunis- Belvédère
Phone : (216 71) 802 044
Fax :
E-Mail: ieq@mdci.gov.tn

Website: http://www.ieq.nat.tn/

Missions:
The ITCEQ is a **public** institution under the tutelage of the **Ministry of Development and International Cooperation**. It was established in **1973** as a Center of Economic and Social Studies and Competitiveness. Its mission is to produce **economic and social studies** on behalf of the Ministry and public and private bodies, relating in particular to **development prospects** and the impact of policies and economic and social reforms on the attainment of development objectives. It also aims to monitor and analyze the **competitiveness** of the Tunisian economy and its determinants.

Research areas:
Economic and social studies have covered the following themes:

- **International Trade**: Evolution of protectionism of economic activities; Encouragement of grain activity; Agro-food trade: comparative advantage and specialization
- **Domestic and external financing**: Tunisia's external debt; Hedging (?) exchange rate fluctuations risks; External financing of the Tunisian economy
- **Taxation**: Evolution of the tax burden; Impact of the introduction of VAT
- **Productivity**: Partial productivities of factors
- **Other**: Impact of cost fluctuations on consumer prices; Analysis of consumer price evolutions; Role of new technologies in development: scenarios for 2010 development prospects; Relation between growth and employment; Impact of EU enlargement on the Tunisian economy

The **National Observatory of Competitiveness** (created within the Institute) has produced:

- Annual Report on the competitiveness of the Tunisian economy
- Follow-up and analysis of the competitiveness of Tunisian enterprise
- Evolution of the international economic environment and its impact on the Tunisian economy

Analysis tools include economic modeling and databases

Miscellaneous:
The Institute's findings and works can be consulted and downloaded directly from the website.
The ITCEQ is the depository (?) for World Bank publications in Tunisia.

Relevance to CMI programs:

Date of entry: October 2010

Institut de Recherche pour le Développement (IRD), Bureau de Tunis

Category:	***Country:*** Tunisia

Director: Mr. Patrick Thonneau (Representative), Ms. Salma Hazgui (Executive Assistant)

Resources:
Annual budget:
Funding:
Staff:

Contact:
B.P. 434
5, impasse Chahrazède
1004 El Menzah IV , Tunis
Phone : 00216 71 75 00 09 / 71 75 01 83
Fax : 00216 71 75 02 54
E-Mail: tunisie@ird.fr

Website: http://www.tn.ird.fr/

Missions:
The IRD is a **French research establishment** dealing with science and technology founded in 1944 under the tutelage of the French Ministries of Research and of Cooperation. It has a branch in Tunisia since **1957**.
Its mission is to conduct research with the aim of contributing to economic, social and cultural development.
The research priorities of this branch are defined in accordance with the economic and social development priorities of Tunisia, as outlined in the "**6th plan**".

Research areas:
Research is divided between the following departments:

- **Earth and Environment**: Soil-Agrosystem-Hydrosystem Interactions; Spatial (?) Studies of the Biosphere; Water Management, Actors and Usages; Expertise and Spatialization of Environment Knowledge
- **Live Resources**: Microbiology and Biotechnology of Hot Environments; Climate and the functioning of Agro-Ecosystems (e.g. Study on the Vulnerability of Mediterranean ecosystems to global changes in North Africa); Functional and Evolutionary Ecology; Ecology and Paleoecology; Diversity and Adaptation of Cultivated Plants
- **Societies and Health**: Local Heritage; Prevention of Malnutrition and Related Diseases

Research also covers the theme of: Social, Economic, Identity and Spatial Dynamics in relation to Development

Miscellaneous:

Relevance to CMI programs:
EW

Date of entry: October 2010

Observatoire National de la Jeunesse (ONJ)	
Category:	***Country:*** Tunisia
Director: Mr. Brahim Oueslah (?)	
Resources: *Annual budget*: *Funding*: *Staff*:	
Contact: 5, Rue Madagascar 1002 Tunis *Phone* : *Fax* : *E-Mail*: info@infojeunes.nat.tn	
Website: http://www.onj.nat.tn/	
Missions: The ONJ is part of the **Tunisian Ministry of Youth, Sports and Physical Education**. Its mission is to identify the needs and concerns of Tunisian youth, to carry out **research and prospective studies** in this field, and to organize consultations of youth in view of **helping the elaboration of development plans**. ***Research areas:*** Research has covered topics such as: ▪ Tunisian students in France ▪ New behavioral phenomena among the youth: identification and searching for prevention mechanisms ▪ Prospective study on the values of Tunisian youth Other than studies and research, resources include: a database and information bank about youth (available?) ***Miscellaneous:*** ***Relevance to CMI programs:***	
Date of entry: October 2010	

Institut Arabe des Chefs d'Entreprise (IACE)

Category:	***Country:*** Tunisia

Director: Mr. Shakib NOUIRA

Resources:
Annual Budget:
Funding:
Staff:

Contact:

Phone :
Fax :
E-Mail:

Website:

Missions:
The IACE is a **private** sector **quasi-think tank** that was created in **1984** at the initiative of a group of business managers. All sectors (public and private) and all branches of industry are represented.
Its mission is to meet the needs of entrepreneurs by promoting contact among business managers, creating opportunities for exchanging ideas, encouraging them to update their knowledge through publications of **research-based studies** and events (conferences, symposia, study days and meetings) as well as training (for young/future entrepreneurs also).

Research areas:
These include:

- **Corporate governance**, including recommendations on good governance practices
- The Annual Report Guide links good companies with their shareholders
- The **Center for Monitoring, Intelligence, Forecasting and Warning** (*Centre de Veille, Intelligence, Alerte et Prospective*- CVIAP) provides primary information to reinforce the strategic visions of companies and draws up reports to draw directors' attention to threats and opportunities
- An **Applied Research Center** will **soon be created** to identify the needs of companies and the best methods to fulfill those in a scientific, method manner

A recent conference has covered the theme of:

- "University education and the issues of competitiveness"

Miscellaneous:
The IACE is partners with the **World Bank**.

Relevance to CMI programs:

Date of entry: October 2010

Center of Arab Women for Training and Research (CAWTAR)

Category: | ***Country:*** Tunisia

Director: Dr. Soukeina BOURAOUI

Resources:

Annual Budget: around $M 2.1

Funding: Different Donors, such as AGFUND, Ford Foundation, the World Bank, the Tunisian Government, UN-INSTRAW, UNFPA, UNIFEM .....

Staff: 30

Contact:

P.O. Box n°:105

1003 Cité El Khadra, Tunis

Phone : 216-71-773-511, (+216) 71-773.511 (Admin and Finance Officer)

Fax : 216-71-773-611 / 216-71-780-002

E-Mail: info@cawtar.org, finance@cawtar.org (Mme. Zouari, Admin and Finance Officer)

Website: http://www.cawtar.org/

Missions:

CAWTAR is an **independent regional** institution, established in **1993**.

Its mission is to promote the **participation of Arab women** in the development process, and more generally gender equality. To do so, it engages in Research, Training, Networking and Advocacy.

Research areas:

CAWTAR's current priority areas and services include:

- Poverty reduction
- Arab Women Participation in the Economic Sphere
- Gender and Environment
- Gender Based Violence
- Gender and Governance
- Gender Mainstreaming
- Human Rights based Approach Mainstreaming

It also publishes **Arab Women Development Reports** (AWDRs), a series of thematic periodical reports whose primary objective is to address the knowledge gap in gender–related research in the Arab region. findings and recommendations of AWDRs are disseminated through: advocacy, training, networking and partnerships, the media and database. Priority themes for AWDRs include: Globalization and Gender: Economic Participation of Arab Women (2001); Arab Adolescent Girl: Reality and Prospects (2003); Arab Women and the Media (2006); Arab Women and Decision-Making (forthcoming); Arab Women and Legislation (at early preparatory stages).

Of the research areas of particular interest to the CMI, CAWTAR conducts research in: Economic development and particularly Urban Development, Education and Innovation Technology (has just started) ; Environment and Water ; Labor Mobility, Migration, Youth employment and empowerment, Regional Economic Integration.

Miscellaneous:

CAWTAR is ranked **18th** of the 25 top think tanks in MENA in the 2009 Global Go To Think Tanks survey. It is partners with the **World Bank**. It has a **Network with more than 400 members**, some of which are focal points in their respective countries.

Its Board of Trustees is presided over by **HRH Prince Talal Bin Abdul Aziz**, and Members of the Board include the **World Bank**, UNDP, UNFPA, UNIFEM, The Arab Gulf Programme for United Nations Development Organizations, the Tunisian Government and the League of Arab States.

Relevance to CMI programs: UD

Date of entry: October 2010

Institut des régions arides de Médenine (IRA)

According to informal World Bank communication: Not a think tank per se, but rather a scientific research institute

Category: | ***Country:*** Tunisia

Director: **Mr. Houcine KHATTELI**

Resources:

Annual budget: 7 million Tunisian dinars per year (MDT/an), of which 5 million as Operating Budget, and 2 million as Equipment Budget

Funding: government grants, financial support from various national, regional and international agencies within the framework of joint cooperation projects

Staff: 229 permanent employees including 40 researchers and 58 technicians (Dec 2004)

Contact:

Route de Djorf, km 22.5, 4119 Médenine

Phone : + 216 75 633 844 / 75 633 005

Fax : +216 75 633 005/ 75 633 006

E-Mail: IRA.med@ira.rnrt.tn, s.mongi@ira.rnrt.tn (Research Director)

Website: www.ira.rnrt.tn

Missions:

The IRA is a **public** establishment that was created in **1976**. It is affiliated with the **Université de Gabès** and the Ministry of Agriculture and Hydraulic Resources (?).

Among its main missions are:

- Carrying out **research** to **support agricultural development** and preservation of natural resources to **combat desertification** in arid regions
- Provide educational and technical support to development agents in the region
- Offer **consulting services** for integrated development projects in southern Tunisia
- Conducting studies on **integrated development projects** at the national, sub-regional, regional and international levels
- Coordinating the activities of diverse organisms working in arid regions

Research areas:

Its research programs include:

- Eremology and combating desertification
- Rangelands ecology
- Animal husbandry and wildlife
- Dry land farming and oasis cropping
- Economy and rural communities

Miscellaneous:

The IRA has received several **awards**, including a Decoration Medal from the Tunisian President in the domain of the sciences in July 2001.

It promotes its **outreach** within a contractual framework with economic actors (signature of partnership agreements), an integrated approach of extension of research results (primary and secondary schools), organization of training and information days, the assistance of the agricultural sectors, project studies and audio-visual production.

Relevance to CMI programs:

Date of entry: October 2010

Centre d'Etudes et de Recherches Economiques et Sociales (CERES)

Category:	***Country:*** Tunisia

Director: Dr. Hassan Annabi

Resources:
Annual budget:
Funding:
Staff:

Contact:
23 rue d'Espagne 1000 Tunis
Phone : (216) 71 322994
Fax : (216) 71 326770
E-Mail: Webmaster@ceres.rnrt.tn

Website: www.ceres.rnrt.tn

Missions:
The CERES is a financially independent **public** scientific research establishment under the tutelage of the **Ministry of Scientific Research, Technology and Competency Development**. It was founded in **1962**.
Its mission is to carry out research activities and studies in **economic, social and human sciences**. Research programs are defined by the government, ministries, national institutions, public and private enterprises.

Research areas:
The CERES' research aims to identify and analyze social and economic past or present phenomena at the national or international levels, as well as making forecasts.
It also undertakes background research to monitor and analyze the social implications of technological developments in areas of interest to society, and evaluate them in terms of their repercussions on national development objectives.
The CERES has a wide-ranging collection of materials in anthropology, demography, economics, education, geography, history, law, linguistics, philosophy, political science, psychology, and sociology.
Research and activities have covered themes such as:

- Urbanism in the Maghreb region: spatial planning and urban policies
- Sustainable development strategies and practice for economic performance and local employment
- The Maghreb and migration flows from the 16th century to the present
- Migration in the Mediterranean and the global crisis
- Education and training in universities: observation of good practices
- Mediterranean tourism
- Population-Space-Development
- The new generations of Tunisian students: a changing university world

Miscellaneous:
Based on informal communication with World Bank staff, the CERES used to be considered a think tank, but has essentially withered away. It is still well known in academic circles, however.

Relevance to CMI programs:

Date of entry: October 2010

TURKEY

1. Economic Policy Research Foundation of Turkey (TEPAV)
2. Turkish Economic and Social Studies Foundation (TESEV)
3. Foreign Policy Institute (FPI)
4. Association for Liberal Thinking (ALT)
5. Ekonomistler Platformu (EkP)
6. Center for Economics and Econometrics (CEE)
7. Centre for Economic Research on Mediterranean Countries (CERMC) in Akdeniz University
8. Melak Investments

Other possibilities:

1. Center for Eurasian Strategic Studies
2. International Strategic Research Organization
3. Turkish Asian Center for Strategic Studies
4. Global Political Trends, Istanbul Kultur University
5. CESRAN (Center for Strategic Research and Analysis)
6. Turkish Foundation for International Relations and Strategic Studies
7. Orta Doğu ve Afrika Araştırmaları Merkezi (ODAM)
8. Türkiye Ulusal Güvenlik Stratejileri Araştırma Merkezi (TUSAM)
9. Ulusal Enerji Forumu
10. Uluslararası İlişkiler ve Stratejik Analizler Merkezi (TÜRKSAM)
11. Uluslararası Stratejik Araştırmalar Kurumu (USAK)

Economic Policy Research Foundation of Turkey (TEPAV)

Category:	***Country:*** Turkey

Director: Prof. Guven SAK

Resources:

Annual budget: 7.5 million TL (as of 2010)

Funding: Part of the budget is provided by Union of Chambers and Commodity Exchanges of Turkey (TOBB) as a regular fund. (TEPAV was founded with the trust fund from TOBB, as well). The rest of the budget comes from the counseling activities as well as projects carried out.

Staff: Around 55- of these, 35 are research associates, analysts, senior analysts and institute directors

Contact:

TOBB ETU Yerleskesi 2. Kisim, 06560 Sogutozu, ANKARA

Phone : +90 312 292 55 00

Fax : +90 312 292 55 55

E-Mail: elvan.unal@tepav.org.tr (Ms. Elvan Unal, from the World Bank & TEPAV Public Information Center)

Website: http://www.tepav.org.tr/en

Missions:

TEPAV is a **non-partisan** prominent…. think tank established in **2004**.

Its mission is to carry out **policy-oriented research**. Policy recommendations that come out of its research are intended to assist decision-makers in **restructuring the Turkish private sector** so as to pave the way for Turkey's integration into the EU as well as the global marketplace.

Its vision is based on the ideals of a decentralized, democratic and market-based Turkey that is fully integrated into the international system.

Research areas:

TEPAV's research covers 3 main areas:

- Economic policy
- Foreign policy
- Governance

Studies are carried out by seven research institutes: **Economic Policy Research Institute** (focus on economic transformation process in Turkey); **Stability Institute** (focus on policies and practices that have implications on stability); **International Policy Research Institute** (develop foreign policy alternatives); **Entrepreneurship Institute** (guide the decision making process directed to promoting entrepreneurship); **Institute for Private Sector and Economic Development** (focus on private sector development in the countries of the region); **Training and Research Institute for Public Policy** (research and training in the public policy field); **European Union Institute** (focus on EU accession process)

Some of the topics covered are: Energy, Environment, Black Sea, Water Management, Investment Climate, Growth, Health Reform, Migration, Unemployment, Middle East, Regional Development, Regional Integration, EU-Turkey Relations

Other than the above, topics of interest to the CMI that are covered by TEPAV research include: regional economic integration, knowledge economy and innovation technology, labor mobility and youth employment.

Miscellaneous:

TEPAV hosts the **Public Information Center of the World Bank in Turkey** and has a strong network with both the public sector and the business world.

Relevance to CMI programs:

SELM, KEIT

Date of entry: October 2010

Turkish Economic and Social Studies Foundation (TESEV)

Category:	***Country:*** Turkey

Director: Ayse Yircali (Executive Coordinator)

Resources:
Annual budget:
Funding:
Staff:

Contact:
Bankalar Caddesi, Minerva Han, No.2, Kat.3, Karaköy, İstanbul, 34420
Phone : +90 (212) 292 89 03
Fax : +90 (212) 292 90 46
E-Mail: info@tesev.org.tr, ayse@tesev.org.tr

Website: www.tesev.org.tr

Missions:
TESEV is an **independent non-governmental** think tank established in **1994**.
It aims to promote data collection, research, analysis and policy formulation on a wide range of **social**, **political** and **economic** policy issues facing **Turkey and its neighbors**, and to share its research findings with the widest possible audience. It also aims to contribute to Turkey's EU **accession process**, and thus promotes change in line with the Copenhagen Criteria.

Research areas:
Program areas are grouped under three headings:

- **Democratization**: Perceptions and Mentality Structures; Judiciary; Security Sector Reform; Kurdish Question; Minority Rights; Religion, State and Society; Media and Democracy; Democratization Talks
- **Foreign Policy**: European Union; Cyprus; Middle East; Civil Society Contacts & International Meetings; Turkish-Armenian Relations
- **Good Governance**: Local Governments; Citizens' Right to Information; Fiscal Transparency; Corruption; Social Policy

Some of TESEV's most remarkable work has been on the issues of Islam and democracy, combating corruption, state reform, transparency and accountability.
Among the ongoing project areas are: security sector reform, minorities and citizenship rights, transparency and strengthening civil society, as well as Cyprus, MENA, and Turkey-EU relations.

Miscellaneous:
TESEV was ranked **5th of the 25 top think tanks in MENA** by the *2009 Global Go-To Think Tanks survey*.

Relevance to CMI programs:

Date of entry: October 2010

Foreign Policy Institute (FPI)

Category:	***Country:*** Turkey

Director: Seyfi TAŞHAN (President)

Resources:
Annual budget:
Funding:
Staff:

Contact:
FOREIGN POLICY INSTITUTE, İLKER 1.
CADDE 1024. SOKAK NO: 19/1 DİKMEN / ANKARA
Phone : (+90)(312) 478 52 50 / 478 52 59
Fax : (+90)(312) 479 86 72
E-Mail: fpi@foreignpolicy.org.tr

Website: http://www.foreignpolicy.org.tr/

Missions:
The FPI is a **private** organization founded in **1974**. It is "the first foreign policy think tank in Turkey".
It aims to contribute to **foreign policy** through research, meetings and publications.

Research areas:
These include:

- European Union
- Cyprus
- Iraq
- NATO
- Middle East
- Aegean
- Defense & Security
- World Trade

Miscellaneous:
The FPI is currently affiliated to the Turkish Foundation for International Relations and Strategic Studies.
Researchers come mostly from Turkish universities.

Relevance to CMI programs:

Date of entry: October 2010

Association for Liberal Thinking (ALT)

Category:	***Country:*** Turkey

Director: Atilla Yayla (President)

Resources:
Annual budget:
Funding:
Staff:

Contact:
GMK Bulvari, No 108/17 06570 Maltepe, Ankara
Phone : +90 312 230 87 03
Fax : +90 312 230 80 03
E-Mail: ozlemcaglar@liberal.org.tr (General Coordinator)

Website: http://www.liberal.org.tr/ (English website not working)

Missions:
The ALT is a political think tank that was established in **1992**. It has **no direct links with any political** movement or party.
Its mission is to encourage the growth and development of **liberal democracy** in the country. It thus promotes values such as peace, liberty, human rights, the rule of law, private property and the free market. It encourages academic researchers to find solutions to Turkey's political and economic problems within **classical liberal thought**.

Research areas:
The ALT has four research centers:

- Law and Economics Research Center
- Economic Freedom Center
- Environmental Studies Center
- Academic Guidance Center

Miscellaneous:
The ALT is ranked **9th of the 25 top think tanks in MENA** by the 2009 Global Go-To Think Tanks survey.
It was a co-sponsor of the 2008 International Conference on Climate Change, with the Heartland Institute as main sponsor.

Relevance to CMI programs:
EW

Date of entry: October 2010

Ekonomistler Platformu (EkP)

Category:	***Country:*** Turkey

Director: **Oguz Demir (Chairman)**

Resources:
Annual budget: 63.400 Euros (2009)
Funding: membership fees (2%0), private sector sponsors as well as chambers of commerce and industry in Turkey (45%), EU and partners from the USA such as Center for International Enterprises, American Councils for International Education etc (35%)
Staff: 2 full-time

Contact:
Belediye Sitesi A4 Blok, Nispetiye Beşiktaş, 34340 Istanbul 34387
Phone : +90 212 351 80 86
Fax : +90 212 351 80 22
E-Mail: info@ekonomistler.org.tr, oguz.demir@ekonomistler.org.tr

Website: http://www.ekonomistler.org.tr/

Missions:
EkP is a financially and politically **independent** think tank established in **2000**.
It aims to develop information to support the determination of **economic policies in Turkey** by bringing young qualified human resources together. It also covers political and social issues. In addition to its research activities, EkP is trying to do some field work in terms of youth employment.

Research areas:
EkP's priorities for **2009-11** are:

- **International Cooperation for Economic Reform and Development**: promote policy improvements for a functioning Turkish market economy; focus on the transition experiences of EU member countries and Black Sea region collaboration; research project: Benchmarking EU for Combating Corruption in the Business Sector
- **Regional Development**: focus on Regional Development Agencies as the main tool for regional development policies; carry out capacity-building activities for business society institutions to increase their contribution to regional development; research project: Domestic Immigration in Turkey and Effect on Income Distribution
- **Supporting Youth Professional Development**: organize events such as Economic Crisis, Unemployment and Youth Conferences
- **Global Economic Crisis**: focus on Economic Crisis and the Competitiveness of the Real Sector in Turkey; Periodic Macroeconomic Publications

Its plan for **2010-2012** is to have 3 main fields of research: **Macroeconomic Stability**; **Regional Development Policies in Turkey**; **Regional Cooperation**. Added to these it will have 3 projects: Entrepreneurial Development in Turkey; Fighting Youth Unemployment; Institute for Economic Policies.
EkP has research programs in **Black Sea Cooperation** like **Youth Employment**, **Cooperation in Energy**, **Regional and Local Development** as well as **Regional Economic Integration**. It studies these in cooperation with partner institutions in the Black Sea Region like the Kyiv School of Economics.
EkP states that, apart from economic policies, it also concentrates on global values, democracy accountability, decentralization and transparency.

Miscellaneous:
The Platform operates(-ed?) not only in Istanbul, but also in **Anatolia** and the **Middle East**.

Relevance to CMI programs:
SELM

Date of entry: October 2010

Center for Economics and Econometrics (CEE)

Category:	***Country:*** Turkey

Director: **Prof. Refik Erzan**

Resources:

Annual budget: Research is project based. On average, total annual projects add to about $100,000

Funding: Research funds from private and public foundations, Turkish and international

Staff: No full-time employees. 20 associates - 15 from university staff, 5 from other universities and agencies

Contact:

Boğaziçi University, Bebek, 34342 İstanbul

Phone : 90-212-359 65 05; +90 212 359 7632 (Director)

Fax : 90-212-287 24 53

E-Mail: erzan@boun.edu.tr, cee@boun.edu.tr

Website: http://www.cee.boun.edu.tr/

Missions:

The CEE was founded in **1995** at **Bogazici University**, Istanbul.

Its aim is to bring together economists to conduct **policy-oriented research**.

Research areas:

The CEE is an empirically oriented research center and (it) says that all fields of interest to the CMI are relevant to it- the CEE has associates that cover a wide range of areas.

The CEE's core competences are in:

- **International economics and international finance**
- **Macroeconomics**: Macroeconometrics; Contagion, stabilization policies, banking
- **Trade and applied Industrial Organization**: Micro-econometrics (Impact of EU on Turkish manufacturing; SMEs, agricultural economics); Game theory; Competition policy; Energy market regulation

The **annual CEE conference** dominates its research agenda. A conference in 2004 was on the topic of "Immigration Issues in EU-Turkish Relations: Determinants of Immigration and Integration".

CEE also provides economic **forecasts**, organizes technical training seminars (for, e.g., Istanbul Stock Exchange), and occasionally undertakes other commercial research projects, provided that the research results can be used in an academic context.

Miscellaneous:

Several research staff held senior positions in national and international organizations such as the State Institute of Statistics, the Treasury, the World Bank, IFC, EBRD, UNCTAD and UNIDO.

CEE is in the **Partnership Program of the World Bank Institute** (formerly World Development Institute) and one of the founding members of the Global Development Network. In this context, **jointly with the World Bank**, CEE organizes several **regional policy seminars** for Turkish bureaucrats.

Relevance to CMI programs:

Date of entry: October 2010

Centre for Economic Research on Mediterranean Countries (CERMC) in Akdeniz University

Category:	***Country:*** Turkey

Director: Assoc. Prof. Selim Cagatay

Resources:
Annual budget:
Funding: Allocated appropriation (?) from university budget; charges appropriated from trainings and courses; incomes from projects and installations; incomes from publications; aid donations and devises (?)
Staff:

Contact:
Akdeniz University 07058, Antalya
Phone : 00 90 (242) 3102198 (Director)
Fax : 00 90 (242) 3101850 (Director)
E-Mail: selimcagatay@yahoo.com

Website: www.akdenizarastirma.com

Missions:
CERMC was established following the Barcelona process, in **1997** in **Akdeniz University**.
Its mission is to contribute to scientific cooperation on a regional scale, and reinforce relations between **Mediterranean countries** and integration with the **European Union**, through **research**, publications, training and other activities. It also provides **consulting** services on regional, national and international scales, and realizes projects. Moreover, it conducts research and other activities the field of The Euro-Mediterranean Partnership in accordance with the objectives of the 2005 Barcelona Conference.

Research areas:
So far, CERMC has mainly been involved with **Mediterranean based economic research projects**, mostly concerned with development challenges of Mediterranean countries.
Currently, a project is being carried out with the following aims:

- To investigate whether there has been a **convergence between southern and northern Mediterranean countries** in terms of: **sustainable development** and **human development**; income and prices; international trade and FDI patterns; **migration** movements and developments in the **labor market**
- To analyze impacts of interactions in these fields
- To investigate what the **role of Turkey**, as member of the Union for the Mediterranean, might be in these fields, given that Turkey falls neither in the northern nor the southern Mediterranean country groups in terms of economic and social status.

Miscellaneous:
The Center has cooperation networks with several local, national and international institutions.

Relevance to CMI programs:
SELM

Date of entry: October 2010

Melak Investments	
Category:	***Country:*** Turkey
Director: Ms. Ipek Cem Taha	
Resources: *Annual budget*: *Funding*: *Staff*:	
Contact: Melak Yatırım ve Danışmanlık Ltd.Şti., Halaskargazi Cad. 245/251, Kat 7A, 34380 Osmanbey, Istanbul *Phone* : +90 212 219 2524, +90 532 614 2094 (mobile) (Ms. Ipek Cem Taha) *Fax* : +90 212 234 1241 (Ms. Ipek Cem Taha) *E-Mail*: melak@melakinvestments.com, itaha@melakinvestments.com	
Website: http://www.melakinvestments.com/	
Missions: Melak investments is primarily an **advisory company** that was established in …. Its mission is twofold: (1) to provide origination(?), advisory and research for mergers and acquisitions transactions, as well as for private and public equity funds; (2) to provide **political and strategic advice** regarding **Turkey**, **Azerbaijan**, **Georgia**, **Iraq**, **Egypt** and **the UAE**. ***Research areas:*** ***Miscellaneous:*** **Ms. Ipek Cem Taha** is on the Strategic Council of the CMI. She specializes in providing strategic advice to funds and companies looking to invest in Turkey. Note that in addition to her work at Melak investments, Ms. Taha produces and hosts 'Global Leaders,' a television program, in association with NTV networks, Turkey's leading news channel. ***Relevance to CMI programs:***	
Date of entry: October 2010	

UAE

1. Gulf Research Center (GRC)
2. Emirates Center for Strategic Studies and Research (ECSSR)
3. Dubai School of Government (DSG)
4. Dubai Economic Council (DEC)
5. Mohammed bin Rashid Al Maktoum Foundation (MBRF)
6. Middle East Youth Initiative (MEYI)
7. Arab Water Academy (AWA)

Other possibilities:

1. Gulf Strategic Studies Institute
2. Institute of International Research Middle East
3. Victor Pineda Foundation (research in view of policies for young people with disabilities- research has been conducted for WB)

Gulf Research Center (GRC)

Category: | ***Country:*** UAE

Director: Dr. Mustafa Alani

Resources:

Annual budget: Currently, approx. 1 miilion US-$.

Funding: Private funding and project work. Some membership dues.

Staff: about 30

Contact:

187 Oud Metha Tower,11th Floor, 303 Sheikh Rashid Road,
P.O.Box : 80758, Dubai
Phone : +971-4-324 7770; Extension 466 (Director)
Fax : +971-4-324 7771
E-Mail: info@grc.ae

Website: http://www.grc.ae/

Missions:

The GRC, established in 2000, is an **independent**, **non-profit non-governmental think tank**, **education service provider** and **consultancy** specializing in the Gulf region. Consultancy services are offered in a number of fields by undertaking commissioned research studies on economics and social sciences in a Gulf context.

Its main aim is to pursue objective research on issues relevant to the Gulf region, and disseminate findings as widely as possible. With "Knowledge for All" as its motto, its ultimate aim is to promote different aspects of development and facilitate reforms in the region.

Research areas:

Research is conducted in the following areas:

- **GCC Political Systems**: Constitutions, Legislatures, Judiciaries, Executive Systems, Public Policies, and Political and Social Movements
- **GCC Foreign Relations**: Gulf Cooperation Council, Iran, Iraq, Yemen, European Union, United States, Russia, India, Pakistan, China, Japan, Greater Middle East, Africa, Australia, Korea, Latin America, etc.
- **GCC Economic Issues**: Macroeconomics, Labor Markets, Banking and Finance, Business and Commerce, Trade and Investment, Food Security
- **GCC Social Issues**: Environment, Education, Women, Media, History, Demography, Civil Society and Human Rights
- **GCC Defense and Security Issues**: Nuclear Proliferation, Terrorism, Red Sea Security, Piracy, Human and Drug Trafficking, Gulf Security, Borders, etc.
- **Science and Technology in the Gulf**: Science Education and Human Development, Science and Technology Innovation Systems, Science in the Media; Areas of specific focus – Renewable Energy, Information and Communication Technologies
- **Gulf Energy**: Hydrocarbon-based Energy, Energy Security, Renewables

In addition to the existing research programs, the GRC also conducts specialized research projects that contribute to the overall research agenda of the organization.

Concerning the Mediterranean, the GRC conducts research only as far as it pertains to the Gulf region. Thus it has done work on how a partnership between the EU and the GCC can benefit the Mediterranean region, but it does not conduct research only focused on the Mediterranean.

Miscellaneous:

The GRC also established centers in Jeddah (?), Geneva, and at the University of Cambridge.

It was ranked **4th** out of the 25 top think tanks in MENA by the 2009 Global Go To Think Tanks survey.

Relevance to CMI programs:

EW, SELM, KEIT

Date of entry: October 2010

Emirates Center for Strategic Studies and Research (ECSSR)

Category: | ***Country:*** UAE

Director: **Jamal Sanad Al-Suwaidi**

Resources:
Annual budget:
Funding:
Staff:

Contact:
Abu Dhabi, The United Arab Emirates. P. O. Box 4567
Phone : +9712-4044440
Fax : +9712-4044442
E-Mail: diroffice@ecssr.ac.ae

Website: http://www.ecssr.ac.ae/

Missions:
The ECSSR is an **independent** research institution established in **1994** by **UAE President, HH Sheikh Khalifa bin Zayed Al Nahyan.**
Its mission is to conduct scientific research and studies, and disseminate findings to researchers and decision-makers, on social, economic and political issues of interest primarily to the UAE and the Gulf region, as well as to the Arab world. It also organizes scientific activities and the convening of symposia, lectures and conferences, and provides training programs. The Center also extends **support to the government's decision-making process** by preparing reports on best policy scenario mix and providing research inputs to decision-makers.

Research areas:
The main task of the Center's researchers is preparation of political, economic, social, informational, military, and strategic studies research.
More specifically, research is carried out on:

- **Contemporary issues** and their **implications** for the **United Arab Emirates, the Arab Gulf region, and the Middle East**
- **International economic issues** that affect the **UAE and the Arab Gulf Region**, namely: oil, international trade, economic blocs, domestic issues related to economic policies, labor market organization, population structure, and development of national human resources and increasing their contribution to the labor market
- The latest **political, economic, social, informational, and military issues and developments** which might have implications on the local, regional, and international levels for the policies and interests of the UAE and the increasingly strategic Arab Gulf region. Scientific projections and the determination of future implications are also made.

Also, the Center undertakes **futuristic studies** based on factual data, and prepares memoranda and studies which serve as digests or précis for competent bodies such as governmental departments and institutions, research centers, and universities.

Miscellaneous:
The ECSSR was ranked **8th** out of the 25 top think tanks in MENA by the 2009 Global Go To Think Tanks survey.
It strives to extend the scope of its activities to include cooperation with other research and studies centers.

Relevance to CMI programs:

Date of entry: October 2010

Dubai School of Government (DSG)

Category:	***Country:*** UAE

Director: Tarik M. Yousef (Dean, Senior Research Fellow)

Resources:
Annual budget:
Funding: 60% from a Government of Dubai grant and the rest from executive education revenues and event sponsorship
Staff: About 50, including 25 faculty and researchers and those that support them, and the rest are people who work in executive education, public affairs, and administration.

Contact:
13th Floor, Convention Tower, Dubai World Trade Center, Dubai
P.O. Box 72229
Phone : 971-4-329-3290
Fax : 971-4-329-3291
E-Mail: info@dsg.ac.ae, tarik.yousef@dsg.ac.ae

Website: http://www.dsg.ae/

Missions:
The DSG is a **research and teaching** institution established in **2005** under the patronage of **HH Sheikh Mohammed Bin Rashid Al Maktoum**, Vice President and Prime Minister of the UAE and Ruler of Dubai, in cooperation with the **Harvard Kennedy School**.
Its mission is to promote **good governance** in the Arab world by serving as a platform for the creation of applied research, the dissemination of best practice and the education of **policymakers** in the region. Research and teaching programs include:

- Applied research in public policy and management
- Master's degrees in public policy and public administration
- Executive education for senior officials and executives (NB. Over 1500 high level private and public officials from throughout the region have attended DSG executive education courses since they began in 2006)
- Knowledge forums for scholars and policymakers

It also collaborates with regional and global institutions in its research and training programs, and organizes a variety of activities to promote debate on public policy in the Arab world.

Research areas:
Main areas of work for which the DSG has programs: (1) youth inclusion issues including unemployment, education, entrepreneurship, (2) gender and public policy issues including working women, negotiation and gender roles, parliamentary quotes; (3) public sector management issues including leadership, reform, e-government, etc and (4) education (pre-university) where the focus is on curriculum reform, school evaluations, teacher training, etc.
Other research areas include: Economic development; Operations Management; Community Development.
The DSG also has a few individuals with their own research agendas that include energy and the environment, urbanism, labor markets, regional integration. etc.

Miscellaneous:
The DSG has an impressive list of Program and Knowledge Partners, including the **World Bank**.
The **Dubai Initiative**, a **joint venture** between the Harvard Kennedy School and the DSG, aims to bridge the expertise and resources of the two schools and enable the exchange of students, scholars, knowledge and resources between the two institutions in the areas of governance, political science, economics, energy security, gender and foreign relations in the Middle East.
It was ranked **11th** out of the 25 top think tanks in MENA by the 2009 Global Go To Think Tanks survey.

Relevance to CMI programs: SELM

Date of entry: October 2010

Dubai Economic Council (DEC)

Category: | ***Country:*** UAE

Director: Juma Al Majed (Chairman); Hani R. Al Hamli (Secretary General)

Resources:
Annual budget:
Funding:
Staff:

Contact:
Secretariat General, Dubai Economic Council, Baniyas Street, Dubai
P O Box 112288 Dubai
Phone : (971) 4 2088100
Fax : + (971) 4 2285050
E-Mail: info@dec.org.ae

Website: http://www.dec.org.ae/

Missions:
The DEC is an advisory body that was established in **2003** at the initiative of **HH Sheikh Mohammed bin Rashid Al Maktoum**, Vice President and Prime Minister of the UAE, and Ruler of Dubai.
Its main mission is to be the strategic partner for the Government of Dubai in **economic policy-making**. It advises the government on economic strategies and advocates economic policies that promote prosperous business environments, productivity, a healthy investment climate, and Dubai's competitiveness in the world economy. The DEC also aims to develop into a strategic center for economic policy research and study in the region as a whole. In addition to its strategy, it rallies to meet the Dubai Strategic Plan 2015 requirements.

Research areas:
The operational arms of the DEC include:

- **Economic Policy and Research Center (EPRC)**: Macroeconomics & Forecasting Department (Development Macroeconomics; Financial Markets; Macroeconomic Model for Dubai); International Development Department (Finance, Trade & Regional Integration; International Economics); Social Economic & Structural Department (Labor Market; Productivity; Immigration; Health; Human Capital Formation); Sector Specific Department (Real Estate; Land; Infrastructure; Transportation; Energy)
- **Dubai Competitiveness Council (DCC)**: Competitiveness Strategy (Enhance Productivity, Skills, R&D); Setting Stage for Policies, Regulations and Standards (enhance macro and micro foundations for competitiveness); Cluster Development and Public-Private Partnership; Partnership with International Institutions
- **Legal Affairs & Research Center (LARC)**: provides legal counsel to the Government of Dubai's Legal Affairs Department on commercial, corporate, foreign investment, labor, industry, finance, insurance and real estate related legislation. On the website, the Center does not provide additional information on its projects due to the confidential nature of the work undertaken.

Relevant ongoing projects include:

- Public-Private Partnerships & Energy (EPRC)
- Trade and regional integration of Dubai's strategies (EPRC)
- Socio-economic aspects of human development in Dubai (EPRC)
- Dubai Competitiveness Report (DCC)
- Dubai Education Cluster, ICT Cluster, Health Cluster (DCC)
- Dubai Innovation Initiative (DCC)

Miscellaneous:
The DEC is composed of 48 members, who are notable business leaders representing the diverse sectors (private and public) of Dubai's economy.

Relevance to CMI programs:

Date of entry: October 2010

Mohammed bin Rashid Al Maktoum Foundation (MBRF)

Category:	***Country:*** UAE

Director: Sheikh Ahmed bin Mohammed bin Rashid Al Maktoum (Chairman)

Resources:
Endowment: USD 10 billion
Funding:
Staff:

Contact:
P.O. Box: 214444
Building No. 7 Dubai Outsource Zone, Dubai
Phone : +9714 3299999
Fax : +9714 3687777
E-Mail: info@mbrfoundation.ae

Website: http://www.mbrfoundation.ae/

Missions:
The MBRF, established in ……, is an initiative spearheaded by **HH Sheikh Mohammed bin Rashid Al Maktoum**, Vice-President and Prime Minister of the UAE, and Ruler of Dubai.
Its mission is to provide Arabs with opportunities to guide the region towards a **knowledge economy** through:

- **Knowledge Production**: promote the role of culture, heritage and cross-cultural understanding in the region
- **Entrepreneurship Development**: promote business excellence, empower Arab entrepreneurs to innovate, and facilitate job creation in the region
- **Human Capital Development**: elevate research, knowledge creation and the infrastructure of higher education to international standards

This applies to the Arab world and neighboring countries that have a friendly relationship with the UAE.

Research areas:
Research has been conducted on the **status** of knowledge in the Arab world, in the form of the "**2009 Arab Knowledge Report**", the result of a partnership between the MBRF and the UNDP, within the framework of the Human Capital Development pillar.
The Foundation has also spearheaded the survey and research report "**The Arab Human Capital Challenge**", which identifies issues pertaining to human capital and education deficiencies in the Arab world.
In 2009, the study "**Best Employers in the Middle East**" was also conducted.

Miscellaneous:
The **Arab Strategy Forum**, established in 2001, serves as an intellectual platform for the MBRF. It is set to become the center of Arab strategic thinking and the main launching pad for regional programs and initiatives, such as the MBRF's projects. Among its aims is the generation and dissemination of region-specific research, as well as to contribute to the development agenda of the Arab world by bridging together decision-makers and academics and widely disseminating knowledge. Website: http://www.arabstrategyforum.org/ Email: asf.info@mbrfoundation.ae

Relevance to CMI programs:
SELM, KEIT

Date of entry: October 2010

Middle East Youth Initiative (MEYI)

Category:	***Country:*** UAE

Director: Samantha M. Constant (Associate Director)

Resources:
Annual budget:
Funding:
Staff:

Contact:
1775 Massachusetts Ave. NW | Washington DC 20036
Phone :
Fax :
E-Mail:

Website: http://www.shababinclusion.org/

Missions:
The MEYI is a … that was launched by the **Wolfensohn Center for Development at Brookings Institution** and the **Dubai School of Government** in July **2006**.
Its mission is to promote the economic and social inclusion of young people in the Middle East (main target group is 15-29 years old) by developing a progressive agenda of **youth inclusion**.
Its activities include: Research and Policy; Advocacy and Networking; Practical Action

Research areas:
The MEYI's research framework focuses on youth making two major transitions to adulthood: from education to employment, and from employment to household formation (marriage and home-ownership).
The MEYI conducts policy research in the areas of:

- **Education**: ultimate aim to raise the quality of education and encourage investment in the right skills
- **Employment**: ultimate aim to spread the benefits of growth by ensuring an acceleration of job creation rates to meet the demands of young workers, and improving the quality of jobs
- **Marriage**: ultimate aim is to better understand the reasons for, and impact of, delayed marriage on young people's lives
- **Housing and Credit**: ultimate aim is to explore reforms in housing and credit to ease financial and social pressures faced by young people
- **Civic Participation**: ultimate aim is to expand civil society and increase local social and environmental movements so that youth can be mobilized to exert greater influence in shaping their societies positively

Recent publications include:

- Transitions to Employment and Marriage among Young Men in Egypt
- Stalled Youth Transitions in the Middle East: A Framework for Policy Reform
- Youth Exclusion in Egypt/Iran/Syria/West Bank & Gaza/Morocco

Miscellaneous:
The founder of the initiative, Navtej Dhillon, previously worked at the **World Bank**.

Relevance to CMI programs:
SELM

Date of entry: October 2010

Arab Water Academy (AWA)

Category: | ***Country:*** UAE

Director:

Resources:
Annual budget:
Funding:
Staff:

Contact:
PO Box 45553, Abu Dhabi
Phone : +971 2693 4742
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Missions:
The AWA, established in **2008**, was created with the aim of becoming a regional "center of excellence" for **executive education in water**. Initiated by the Arab Water Council (AWC), the AWA is hosted by the Environment Agency-Abu Dhabi (EAD) in partnership with the International Center for Biosaline Agriculture (ICBA).
Its mission is to **strengthen the knowledge and skills** of the MENA's decision-makers (from the public and private sectors), so as to help them address and manage effectively the **region's water challenges** by developing water strategies and policies based on **integrated thinking across sectors** (integrated water management and service regulation). It aims to do so through state-of-the-art executive education and capacity development programs. The AWA also aims to support active implementation of the learning beyond the Academy as participants work to improve enabling environments, institutional frameworks, policies, and organizational capacity in their countries.
The AWA's programs and services include:

- Executive Education: to boost knowledge and skills of decision-makers
- Leaders Forum: for leaders to shape future water policies together
- Knowledge Communities: for sharing of ideas
- Expert Advice: provision of practical solutions to pressing problems

Courses:

- Water Diplomacy
- Water Governance
- Utility Reform
- Non-Conventional Water Resources

Miscellaneous:
Initial financial support for the Academy was provided by EAD, the Islamic Development Bank, and the **World Bank**.
During its first year AWA trained over 100 professionals from 18 Arab countries. 80% of the participants in AWA's main programs were top level decision makers and influencers.
The following organizations have partnered with AWA to deliver courses: USAID, International Development Research Centre (IDRC) Canada, the Islamic Development Bank, and the **World Bank**.

Relevance to CMI programs:
EW

Date of entry: October 2010

Think Tank e-mails

Where no personal contact e-mail was found on the on website, I put the general contact.
Where a personal contact e-mail exists and I did not put a description in brackets, it is the Director/President's email.

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Other Environmental think tanks

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- MedCities
- WWF International
- EFIMED
- Centre d'Activités Régionales pour la Production Propre
- Coastal Management Center (Spain, Morocco, Italy)

ITALY

- Centro Euro-Med per I Cambiamenti Climatici
- Fondazione Eni Enrico Mattei
- Commission Intermediterranée
- LEGAMBIENTE
- ISPRA

GREECE

- MedWet
- MIO-ECSDE
- Global Water Partnership

MOROCCO

- ENDA MAGHREB
- IME
- Fondation Mohammad VI pour la Protection de l'Environnement

TUNISIA

- RAC/SPA
- EuroMed-Transport (Tunisia, Jordan)

ALGERIA

- ARCE

TURKEY

- Greenpeace Mediterranean (Turkey, Lebanon)
- Turkish Association for Energy Economies
- TEMA (combating soil erosion)
- Marmara Research Center
- MEDCOAST (Turkey?)

MALTA

- REMPEC

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WATER

- Arab Water Council
- Regional Water Demand Initiative for MENA
- Arab Integrated Water Management Network
- Arab Center for the Studies of Arid Zones and Dry Lands
- Arab Healthy Water Association
- UN ESCWA
- European Mediterranean Water Information System
- Regional Water Governance Benchmarking in MENA
- Palestinian Hydrology Group
- Egyptian Water Partnership
- Other links on AWA website